



**10 YEARS
OF SHARED
PROGRESS**



Consolidated Hallmark Insurance Plc

**2016 ANNUAL
REPORT + ACCOUNTS**

> HISTORY

Our Milestones in Shared Progress



2007

We were the first in the Insurance industry in Nigeria to rebrand upon consolidation in 2007.



2008

After being a pioneer in post-consolidation rebranding, we got our shares listed on the floor of NSE in 2008.



2008

We pioneered Online Third Party Motor Insurance transactions in Nigeria, thus making motor insurance easier and faster for customers to get.



2011

Commencement of Annual Essay Competition for Tertiary Institutions. Three of the first prize winners are now members of our staff.



2012

We moved to our own ultra-modern head office building on Ikorodu Road in Lagos for the convenience of our customers.



2012

Our emergence as Web Jurist Award winner by Phillips Consulting in the insurance category in Nigeria.



2015

Growth in Gross Revenue from N1.506bn in 2007 to N6.039bn and Profitability from N230m to N545m.



2016

Bbb - Outlook: Stable rating by Agosto & Co.



2016

Investiture of our CEO as 22nd Chairman of Nigerian Insurers Association.



10 Years of Shared Progress

"Coming together is a beginning; keeping together is progress; working together is success." - *Henry Ford*



At Consolidated Hallmark Insurance, we came together as a company in 2007, drawing great strength from strategic alliances. For the past 10 years, we kept faith with our customers and shared impressive progress through dynamic insurance services. Going forward, our success is assured as we keep working together with our shareholders, employees and customers.

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Corporate Profile

Consolidated Hallmark Insurance (CHI) Plc is a General Business and Special Risks Insurance underwriting firm fully capitalized in line with statutory requirements of the industry regulatory body - the National Insurance Commission.

The company was incorporated on 2nd August 1991 as a private limited liability company and commenced operations in 1992. It was converted to a public limited company in July 2005 and in 2007 changed its name from Consolidated Risk Insurers Plc to Consolidated Hallmark Insurance Plc. The company's shares were listed on the floor of the Nigerian Stock Exchange on 22nd February, 2008.

CHI Plc has carved out a niche for itself through big ticket transactions in Aviation, Oil and Gas, Marine Cargo and Hull Business and other non-life insurance underwriting including Motor, Fire and Special Perils, Goods-in-Transit, Engineering Insurance, amongst others.

With a formidable Team of highly experienced professionals, CHI Plc prides itself in providing a robust training and retraining programme to enable the team keep abreast of developments locally and at the global level. This is backed by the deployment of a state-of-the art technology infrastructure that ensures prompt service delivery on-line real-time across all its branch and regional office network nationwide.

Consolidated Hallmark blazed the trail in the deployment of ICT infrastructure for the on-line transaction of insurance business in the industry through a user friendly platform with the url www.motorthirdpartyonline.com.

The company has a board of Directors made up of highly skilled technocrats cutting across various sectors of the economy.

Products & Services

1. Compulsory Insurance Online Payment:
Motor third party - Individual Registration
& Fleet Registration
Occupier Liability Insurance
Builders Liability (Open) Insurance
Healthcare Professional Indemnity Insurance
2. Contractors All Risk
3. Oil, Energy And Special Risks:
Offshore risks
Onshore risks
4. Bonds:
Bid/Tender Bond
Performance Bond
Advance Payment Bond
5. Householders Comprehensive Insurance
6. Consequential Loss Insurance
7. Professional Indemnity Insurance
8. Aviation Insurance
9. Good-In-Transit
10. Money Insurance
11. Plant Insurance
12. Machinery Breakdown Insurance
13. Motor Insurance
14. Fire Insurance
15. Burglary Insurance
16. Marine Cargo/Hall Insurance



Brand Platform

Our Vision

To be the first choice provider of insurance and other financial services in Nigeria



Our Mission

To preserve wealth, reduce anxiety, and create value

Our Core Values

Professionalism
Relationship
Integrity
Customer Focused
Excellence



Corporate Information

CORPORATE HEAD OFFICE:

266 Ikorodu Road Obanikoro
Lagos.
Tel: +234 1 2912543, 2912532,
0700CHINSURANCE
Email: info@consolidatedhallmark.com
Web: www.consolidatedhallmark.com

[facebook.com/conhallmark](https://www.facebook.com/conhallmark)
[twitter:@con_hallmark](https://twitter.com/con_hallmark)
BBM: C002A41B5

REGISTRARS:

Meristem Registrars Limited
213, Herbert Macaulay Street,
Adekunle, Yaba Lagos.
Tel: +234 (1) 8920491-2

REGISTRATION NUMBER: 168762

DIRECTORS:

| | | | |
|---------------------------|------------------------|----------------------------|------------------------------------|
| Mr. Obinna Ekezie | Chairman | Mrs. Ngozi Nkem | Non-Executive Director |
| Chief Andrew D. S. Odigie | Vice Chairman | Mrs. Eziaku Ethel Obidegwu | Non-Executive Director |
| Mr. Eddie Efekoha | Managing Director/CEO | Prince Ben Onuora | Non-Executive Director |
| Mr. Babatunde Daramola | Executive Director | Mrs. Adebola F. Odukale | Non-Executive Director |
| Mrs. Mary Adeyanju | Executive Director | Mr. Shuaibu Abubakar Idris | Independent Non-Executive Director |
| Mr. Joel Botete Avhurhi | Non-Executive Director | | |

REINSURERS:

African Reinsurers Corporation
Continental Reinsurance Corporation

ACTUARY:

HR Nigeria Limited
AIICO Plaza
Church Gate Street
Victoria Island Lagos.

BANKERS:

Access Bank Plc
EcoBank Plc
Fidelity Bank Plc
First Bank Of Nigeria Ltd
GTBank Plc
Keystone Bank Plc
Skye Bank Plc
Stanbic IBTC
Sterling Bank Plc
UBA Plc
Zenith Bank Plc

GRAND TREASURERS LIMITED

(A subsidiary of CHI Capital Limited)

| | |
|----------------------|------------------------|
| Mrs. Eziaku Obidegwu | Chairperson |
| Mr. Samuel Adeniyi | CEO |
| Mr. Eddie Efekoha | Non-Executive Director |
| Mr. Tunde Daramola | Non-Executive Director |
| Mrs. Mary Adeyanju | Non-Executive Director |

Other Subsidiaries

CHI Capital Limited
33D Bishop Aboyade Cole
Victoria Island

CHI Microinsurance Limited
(In Formation)
266, Ikorodu Road
Obanikoro, Lagos

COMPANY SECRETARY:

MRS. RUKEVWE FALANA
FRC/2016/NBA/00000014035
Consolidated Hallmark Insurance Plc
266, Ikorodu Road
Obanikoro, Lagos

AUDITORS:

SIAO (Chartered Accountants)
18b, Olu Holloway Road
Off Alfred Rewane Road, Falomo- Ikoyi
P.O.Box 55461, Falomo
Ikoyi, Lagos.
Tel: +234 01 463 0871-2
Website: www.siao-ng.com
E-mail: enquiries@siao-ng.com

Notice of Annual General Meeting

NOTICE IS HEREBY GIVEN that the 22nd Annual General Meeting of the Members of Consolidated Hallmark Insurance Plc will be held on the **11th of May 2017 at 11.00am prompt at Agip Recital Hall, Muson Centre, 8/9 Marina, Lagos** to transact the following business:

ORDINARY BUSINESS

1. To receive and consider the Audited Financial Statements for the year ended December 31st 2016 together with the reports of the Directors, Auditors and Audit Committee thereon.
2. To declare a dividend.
3. To re-elect Directors.
4. To ratify the appointment of new Directors.
5. To re-appoint the Auditors
6. To authorize the Directors to determine the remuneration of the Auditors.
7. To elect Members of the Audit Committee.

SPECIAL BUSINESS

To consider and if thought fit to pass the following resolutions as ordinary resolution:

- (a) Approve the remuneration of the Directors for the year ending 31st December 2017.
- (b) That the Directors be and are hereby authorized to raise, whether by way of private/special, public offering, rights issue or a combination or any other method(s) they deem fit, additional capital of up to N2.5 Billion or its equivalent whether locally or internationally or a combination of both, through the issuance of shares, convertible securities or depository receipts or any other instrument(s), whether as a standalone transaction, which shall be determined by the directors; subject to obtaining the approvals of relevant regulatory authorities.
- © That the Board be and is hereby authorized to appoint such professional advisers and undertake such other acts as may be necessary or incidental to and or required for effecting the objective as set out above.

Dated this 13th day of April, 2017.

BY ORDER OF THE BOARD



RUKEVWE FALANA
Company Secretary
FRC/2016/NBA/00000014035

NOTES:

PROXY:

A member of the company entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote instead of him/her. A proxy need not be a member of the company. Executed form of proxy should be deposited at the Registered Office of the Company being 266 Ikorodu Road, Obanikoro, Lagos, not less than 48 hours before the time of holding the meeting. To be effective the proxy form should be duly stamped and signed by the Commissioner for Stamp Duties.

CLOSURE OF REGISTER AND TRANSFER BOOKS

The Register of Members and transfer books will be closed from 2nd May to 5th May 2017 (both dates inclusive).

DIVIDEND PAYMENT:

The Board of Directors of the Company has recommended a dividend of N120,000,000.00 that is Two (2) Kobo per ordinary share of 50Kobo, which is payable less withholding tax. If the recommendation is approved at the forthcoming Annual General Meeting, the shareholders whose names appear in the Register of Members as at the close of business on the 2nd of May 2017 will have their accounts credited immediately after the Annual General Meeting.

E-DIVIDEND

All shareholders are hereby advised to open bank accounts and forward details of such accounts to the Company's Registrars for faster receipt of dividend. A detachable e-dividend form is attached to the Annual Report and Accounts for your completion.

UNCLAIMED DIVIDEND WARRANTS

Shareholders are hereby informed that a number of dividend warrants have been returned to the Registrars as unclaimed. Any shareholder who is affected by this notice is advised to contact the Company's Registrars, Meristem Registrars Limited, 213 Herbert Macaulay Way, Adekunle, Yaba, Lagos.

RIGHT OF SECURITIES' HOLDERS TO ASK QUESTIONS

"Securities Holders have a right to ask questions not only at the meeting, but also in writing prior to the meeting and such questions must be submitted to the Company at 266 Ikorodu Road, Obanikoro, Lagos on or before the 28th of April 2017.

AUDIT COMMITTEE

In accordance with section 359(5) of the Companies and Allied Matters Act Cap C20, LFN 2004, any member may nominate a shareholder as a member of the Audit Committee by giving notice in writing of such nomination to the Company Secretary at least 21 (Twenty-One) days before the Annual General Meeting.

RE-ELECTION OF DIRECTORS

In accordance with the Company's Articles of Association, Chief A.D.S Odigie, Mr. Joel Avhurhi and Mrs. Eziaku Obidegwu retire by rotation and being eligible offer themselves for re-election.

APPROVAL OF NEW DIRECTORS

Pursuant to section 249 (3) of the Companies and Allied Matters Act Cap C20 LFN 2004, the Board of Directors appointed Mrs. Mary Adeyanju and Mr. Shuaibu Idris as Executive Director and Independent Non-Executive Director on 27th July and 26th October, 2016 respectively to fill the casual vacancies. These appointments are subject to the approval of Members at this meeting.

AGE DECLARATION

Chief A.D.S. Odigie in accordance with section 252 (1) of the Companies and Allied Matters Act Cap C20 LFN 2004, intends to disclose at this meeting that he is over 70 years of age.

RUKEVWE FALANA
Company Secretary



Board of Directors



Mr. Obinna Ekezie
Chairman

Mr Obinna Ekezie is the Founder & Managing Director of one of the fastest growing and largest Internet travel sites in Africa, Wakanow.com, which was established after an initial experiment with a travel website, Zeeptavel.com.

He is a graduate of Mechanical Engineering from the University of Maryland - Robert H. Smith College of Business, Maryland U.S.A and with a Minor degree in IBM Total Quality Management , Minor from the same institution.

A talented strategist and tactician, his leadership offerings, strategic insights, and advice for market differentiation helped to secure Wakanow as the fifth fastest growing company in Nigeria within a short time.

A professional basketball player, his sojourn in the United States was remarkable with him signing on to attend and play basketball for the University of Maryland at College Park in 1995. He later competed at the highest levels in two continents while contributing to the success of teams including the Vancouver Grizzlies, Washington Wizards, Dallas Mavericks, Los Angeles Clippers, Atlanta Hawks, amongst others.

Mr Ekezie is also the founder/chairman of African Basketball League, established to develop innovative organizational models in African Basketball.



Chief Andrew Stephen Odigie
Vice Chairman

Chief Andrew Dele Stephen Odigie, a chartered accountant of repute, is also an associate member of the Nigerian Institute of Management and a Fellow of the Institute of Chartered Secretaries.

He began his professional career at Union International Company, London, from where he proceeded to Adecentro Nigeria Limited, where he rose through the ranks to the position of Executive Director.

His experience has been greatly enriched by his extensive international trainings in corporate finance and investments. He is an alumni of the renowned Catford College, England where he obtained his qualification and membership of the Association of Chartered Certified Accountants (ACCA). Chief Odigie has put in over three decades of experience in accounting, financial analysis, taxation, and investment.

Prior to his retirement, he served as Director, Group Corporate Finance at Femi Johnson & Co Insurance Brokers. Chief Odigie currently consults for corporate and social organizations on financial matters and asset administration.



Mr. Eddie Efekoha
MD/CEO

Managing Director and CEO of Consolidated Hallmark Insurance Plc,

Chairman, Grand Treasurers Ltd, a finance company licensed by CBN and a subsidiary company within the Consolidated Hallmark Insurance Plc Group.

Chairman, Nigerian Insurers Association

Council member of Chartered Insurance Institute of Nigeria since 2005 to date. Currently the Treasurer of the Institute.

Board member, College of Insurance and Financial Management, a subsidiary of the Chartered a Insurance Institute of Nigeria.

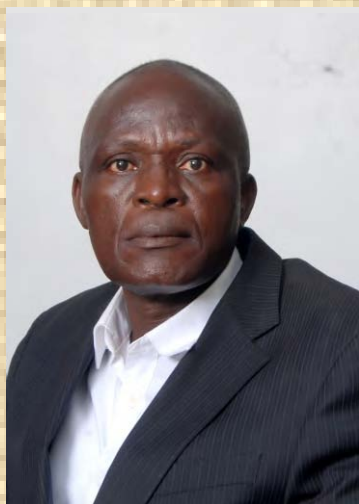
Member, Book Review Committee of the African Insurance Organisation.

Worked previously with leading insurance brokerage firms including Hogg Robinson Nigeria, Glanvill Enthoven & Co. and Fountain Insurance Brokers from 1985 to 2003 during which period he held top executive positions.

Holds a B.Sc degree in Insurance and MBA both from the University of Lagos, Nigeria.

A Fellow of the Chartered Insurance Institutes of London and Nigeria. Alumnus of both the Lagos and Harvard Business Schools

Board of Directors



Mr. Joel Botete Avhurhi
Director

Mr. Joel Avhurhi is a financial consultant, lawyer and academic of repute.

He is a Fellow of the Institute of Chartered Accountants of Nigeria, Associate Member of the Chartered Institute of Taxation of Nigeria, amongst other professional bodies.

Before retiring into private legal practice and financial consultancy at Straffoss, he was director, finance and supply, commercial and industrial development at the Niger Delta Development Commission, NDDC.

He was also head of internal audit at the Nigerian Shippers Council, and a lecturer at then Bendel State University, Ekpoma.

A graduate of the University of Benin where he studied Microbiology, He obtained a Master of Science Degree in Food Science & Tech from the University of Reading, UK, MBA from the University of Benin, LLB from the University of Abuja and LLM (Rivers State University of Science and Tech, Port Harcourt)

He has about thirty-five years working experience, ten in Academics and Consultancy and twenty-five in Legal, Accounting and Finance, Planning, Internal Control and Investigations.



Mrs. Ngozi Nkem
Director

Mrs Ngozi Nkem is a graduate of Banking & Finance from Abia State University. She worked as a banker for many years and currently manages Zopon Nigeria Ltd, a general merchant company engaged in the import, export and supply of goods and services as well as in the downstream oil & gas distribution.

She is also a Director in the following companies: Transglobe Securities Nigeria Ltd, Zopon Nigeria Ltd, Binez Hotel Ltd and Abia State Hotels Ltd.

Mrs. Nkem brings on Board a strong business acumen gained from diverse business interests.



Mrs Adebola F. Odukale
Director

Mrs Odukale is an Associate of the Chartered Insurance Institute of Nigeria (AIIN). She started her Insurance career with Nigerian Life and Pensions Consultants in 1991 before joining Capital Express Assurance Ltd as a Branch Manager Ikeja.

She rose through the ranks in the company variously as Senior Manager, Technical, Controller Marketing, and Regional Director, South West prior to her appointment as the Managing Director of the company.

Mrs Odukale holds the Bachelor of Science degree in Economics from the Obafemi Awolowo University, Ile-Ife, and an MBA in Human Resource Management from the Lagos State University.

Board of Directors



Mrs. Eziaku Ethel Obidegwu
Director

Mrs Eziaku Ethel Obidegwu is a Professional Banker and Law graduate of the Imo State University, Okiwe. She holds an MBA obtained from ESUT Business School, Enugu. She was called to the Nigerian Bar in 1988 and started her career with the then Nigerian Agricultural and Cooperative Bank as a Legal Officer before proceeding to the Continental Trust Bank and First Bank of Nigeria.

An MBA holder obtained from ESUT Business School, Enugu. She has had an expansive career in the banking industries with experience in key areas including, Retail, Commercial Banking, Credit and Marketing, International Operations, International Treasury and Foreign Exchange, Legal, Admin and Personnel Departments.

Mrs Obidegwu has over 13 years of experience in First Bank Nigeria Limited. She is reputed to have grown the balance sheet sizes of the Lagos Central, Yaba and Coker business offices by several billions of Naira.



Prince Ben Onuora
Director

Prince Ben Onuora is a Barrister, Solicitor, Arbitrator and Notary Public for Nigeria. He attended the University of Lagos where he obtained the Bachelor of Laws (LL.B) and Master of Laws (LL.M) degrees in 1985 and 1991 respectively. He was called to the Nigerian Bar in 1986.

He started his working career with the Ministry of Justice, Minna, later as Counsel with Cosmic Chambers Minna, Akin Akintoye & Company, Lagos before establishing Benon Chambers, a commercial law firm where he currently serves as Managing Partner.

Prince Onuora belongs to several professional bodies including Nigerian Bar Association, (NBA), Capital Market Solicitors Association, Chartered Institute of Arbitrators (UK & Nigeria), Negotiation & Conflict Management Group (Founders of the Lagos Multi-Door Court House, LMDC) and Institute of Directors (IoD) where he is the Legal Adviser and serves in the Executive Committee as well as the Governing Council. He was elected a Fellow of the IoD in 2004. As the Chairman of the Research & Advocacy Committee of the IoD between 2011 and 2013, Prince Onuora organized a number of National Roundtable Conferences on Cashless Economy, Security Votes and Cost of Doing Business in Nigeria.



Mr Babatunde Daramola
Executive Director

Mr Babatunde Daramola, Executive Director, Finance, Systems and Investment. He was appointed to the Board on April 1 2016. He was until this appointment the General Manager, Finance and Investment in Consolidated Hallmark Insurance Plc. He has played strategic roles in a number of Corporate Transformation projects within the Group in addition to his role as the Chief Financial Officer.

Mr. Daramola is a Fellow of the Institute of Chartered Accountants of Nigeria and an Associate of the Chartered Insurance Institute of Nigeria. He is also a Member of the Nigerian Institute of Management. He graduated from the Lagos State Polytechnic in 1994 with a Higher National Diploma in Insurance and also holds the MBA (Finance and Accounting) of the University of Liverpool (U.K.).

Tunde has vast working experience spanning Insurance Broking, Underwriting and Banking. He also had a stint in the oil industry having worked in Exxon Mobil Nigeria on secondment from Glanvill Enthoven & Co.(Nig.). He also worked at Continental Trust Bank Ltd. (now part of UBA PLC), where he had responsibility for Insurance, Tax Management, Budgets and Regulatory and Audit Management.

Board of Directors



Mary Adeyanju
Executive Director

Mrs Mary Adeyanju is the Executive Director Operations. She possesses a Master's Degree in Business Administration from the Lagos State University as well as a B.A (Theatre Arts) and Diploma in Insurance from the University of Jos and Ahmadu Bello University respectively.

An Associate of the Chartered Insurance Institute of Nigeria, Mrs Adeyanju has over two decades of varied experience in the Insurance industry, having commenced her career in Boof Africa Insurance Brokers. She later held top management positions in Carrier Insurance Brokers, First Chartered Insurance Company and later Consolidated Risks Insurers.

Mary was until recently, the Controller/Head of Lagos/Western Operation of Consolidated Hallmark Insurance Plc. She is an Alumnus of the Lagos Business School having attended the SMP.



Idris Shuaibu Abubakar
Independent
Non-Executive Director

Mr Idris was recently appointed as an Independent Director in line with statutory regulations.

A professional accountant of repute, he holds a B.Sc Degree in Accounting from the Bayero University, Kano and a M.A in Banking and Finance (University of Wales, U.K).

An Associate member of the Association of National Accountants of Nigeria, ANAN, Mr Idris is also a member of several other professional bodies including the Chartered Institute of Personnel Management of Nigeria (CIPM), the Institute of Directors (IOD), Nigerian Institute of Management and Fellow of the Institute of Credit Administration.

His professional career has taken him through several reputable organisations including Liberty Bank, Continental Merchant Bank, amongst others, where he rose through the ranks culminating in his appointment as Deputy Managing Director of Dangote Industries Limited.

He has been a board member of Mainstreet Bank Limited, Navision W.A. Limited, Coronation BDC Limited, and Council Member of the Kaduna State University.

Mr Shuaibu has attended several training programmes which took him to some reputable international training institutions including Harvard University, University of Pretoria SA and the Lagos Business School of Pan Atlantic University.

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Performance

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Result at a Glance

| | Group | | | Company | | |
|-----------------------------------------------------------------------------------|--------------------------|--------------------------|-------------|--------------------------|--------------------------|-------------|
| | 31 December 2016 N | 31 December 2015 N | % | 31 December 2016 N | 31 December 2015 N | % |
| Financial Position | | | | | | |
| Cash and cash equivalents | 1,836,824,537 | 2,822,735,766 | -35% | 1,587,501,284 | 2,780,220,924 | -43% |
| Financial assets | 2,122,441,443 | 803,084,607 | 164% | 2,090,553,934 | 807,378,071 | 159% |
| Trade receivables | 182,091,091 | 81,030,026 | 125% | 182,091,091 | 81,030,026 | 125% |
| Property & equipment, reinsurance asset, deferred acquisition & other investments | 3,106,098,331 | 3,159,604,044 | -2% | 3,306,453,166 | 2,894,722,066 | 4% |
| Other receivables & prepayments | 177,968,732 | 135,246,867 | 32% | 213,530,118 | 135,266,048 | 58% |
| Inventories | 3,920,887 | 5,146,854 | -24% | - | - | |
| Intangible Assets | 13,119,349 | 16,467,871 | -20% | 12,383,037 | 15,592,433 | -21% |
| Total assets | 7,442,464,370 | 7,023,316,035 | 6% | 7,392,512,630 | 6,964,209,568 | 6% |
| Insurance contract liabilities | 2,410,701,988 | 2,218,670,079 | 9% | 2,410,701,988 | 2,218,670,079 | 9% |
| Total liabilities | 3,039,663,661 | 2,755,503,168 | 10% | 3,025,511,825 | 2,735,131,622 | 11% |
| Issued and paid up share capital | 3,000,000,000 | 3,000,000,000 | 0% | 3,000,000,000 | 3,000,000,000 | 0% |
| Contingency reserve | 1,230,030,314 | 1,058,782,003 | 16% | 1,230,030,314 | 1,058,782,003 | 16% |
| Statutory reserve | 9,279,386 | 5,826,986 | 59% | - | - | |
| Retained earnings | 163,491,009 | 203,203,878 | -20% | 136,970,491 | 170,295,943 | -20% |
| Shareholders fund | 4,402,800,709 | 4,267,812,867 | 3% | 4,367,000,805 | 4,229,077,946 | 3% |
| Comprehensive Income | | | | | | |
| Gross premium | 5,826,950,292 | 6,039,451,539 | -4% | 5,826,950,292 | 6,039,451,539 | -4% |
| Net Premium earned | 3,508,281,773 | 3,189,789,051 | 10% | 3,508,281,773 | 3,189,789,051 | 10% |
| Net underwriting income | 3,711,989,442 | 3,335,668,384 | 11% | 3,711,989,442 | 3,335,668,384 | 11% |
| Other revenue | 656,150,468 | 624,416,196 | 5% | 595,058,106 | 572,586,167 | 4% |
| Total Revenue | 4,368,138,910 | 3,960,084,580 | 10% | 4,307,047,548 | 3,908,254,551 | 10% |
| Claims paid | (1,387,143,712) | (958,013,626) | 45% | (1,387,143,712) | (958,013,626) | 45% |
| Other expenses | (2,612,863,070) | (2,297,158,995) | 14% | (3,945,766,470) | (2,263,243,809) | 13% |
| Total Benefits, Claims and Other Expenses | (4,000,006,782) | (3,255,172,621) | 23% | (3,946,459,500) | (3,221,257,435) | 23% |
| Profit before tax | 368,133,127 | 704,911,959 | -48% | 361,281,078 | 686,997,116 | -47% |
| Income tax expenses | (173,145,284) | (159,100,881) | 9% | (163,358,219) | (152,718,047) | 7% |
| Profit for the year | 194,987,843 | 545,811,078 | -64% | 197,922,859 | 534,279,069 | -63% |
| Other Comprehensive Income for the year, net of tax | | | | | | |
| Total comprehensive income for the year net of tax | 194,987,843 | 545,811,078 | -64% | 197,922,859 | 534,279,069 | -63% |
| Basic and diluted earnings per share (Kobo) | 3 | 9 | -64% | 3 | 9 | -63% |





Mr. Obinna Ekezie
Chairman Board of Directors

Chairman's Statement

Distinguished Shareholders, Other key stakeholders, Members of the Press, Ladies and Gentlemen,

It is with great pleasure that I welcome you all to the 22nd Annual General Meeting of your company, the first after I and most other colleagues came on board about a year ago.

The journey of the past twelve months has been quite challenging, but we have the firm resolve not only to sustain, but improve upon the laudable achievements of our predecessors. This occasion thus provides us with the opportunity of reviewing the journey, which though very challenging, would not have been successful without the solid support of all stakeholders.

We all entered the financial year 2016 with a lot of expectations arising from the gradual stability in the local political arena and the expectation that the implementation of the first budget authored by the new administration would be impactful on the economy.

However, the performance of the local economy remains intertwined with the global economic environment as the fall in commodity prices continued to have phenomenal impact on mono economies that are largely dependent on primary produce.

As the analysis of our results will show, your company was resilient during the quite difficult financial climate in 2016. While stringent efforts were made to improve on the results of the preceding year, a slight decline was recorded in key fundamentals, although we have maintained our record of profitability.

GLOBAL OUTLOOK:

The massive decline in the global price of crude oil had a serious impact on the economies of most oil producing countries, with price levels hitting record lows of below \$27 per barrel.

A major shock in the global business environment came with the unexpected outcome in the United Kingdom Brexit referendum vote to exit the European Union. A dismembered EU is expected to be in a weaker economic position when faced with the intense competition from strong economies like those of the United States, China and Japan.

On the political front, the upset recorded by the victory of Donald Trump in the presidential elections of the United States later in the year rattled global financial markets.

OPERATING ENVIRONMENT

The 2016 financial year was one of the most challenging since the return to democracy in 1999. For an economy like that of Nigeria whose live wire revolves mainly around a single commodity, crude oil, the fall in price to a low of \$27



Chairman's Statement



Distinguished Shareholders, additional directors have been appointed into the board of directors since the last Annual General Meeting on 24th May 2016. They are Mrs. Mary Adeyanju and Mr. Shuaibu Abubakar Idris. Mrs. Adeyanju joined the board as Executive Director Operations while Mr. Idris was appointed as an Independent Director in line with regulatory requirements.

per barrel coupled with the restiveness of militants in the Niger Delta region led to daily crude oil production plummeting below 1.3 million barrels a day.

Having based the budget benchmark on \$38 per barrel and daily production of 2.2 million barrels a day, the economy was soon plunged into the worst recession in 20 years with the GDP contracting by 0.4% and 2.1% year-on-year in Q1 and Q2 respectively and further contracted by 2.2% in the third quarter.

The drop in foreign exchange revenue earnings and the restrictive policies on forex and imports soon led to several closures of factories with the resultant job losses.

The year also witnessed the implementation of the price modulation regime in the downstream sector of the petroleum industry, a move which led to increase in the price of premium motor spirit (petrol) from N87 per litre to the N135-N145 band, and diesel hitting an all time high of N285 per litre. Meanwhile, the expected relief from a more improved power sector did not materialise, thus impacting negatively on the operating costs of firms that have remained afloat.

Also, inflation rate hit 18.55% year-on-year in December, 2016, the highest since October, 2005. On its part, the Central Bank of Nigeria has continued to tighten its monetary policies in an effort to control inflation. The Monetary Policy Rate was raised from 12% to 14% thus making cost of funds higher.

The Nigerian Equities market on its part was bearish as it closed the year at on a negative note (-6.17%) when compared with the 17.36% loss in 2015. This translates to an average monthly loss of 0.27% (1.34% monthly in 2015).

NIGERIAN INSURANCE ENVIRONMENT

The economic crises occasioned by high inflation and the resultant low disposable income in a recession environment impacted negatively on the insurance

industry. The net effect has been a reduction in the revenues of operators as several clients continued to place risks on shorter periods of cover, thus reducing premium payable on their policies.

Insurance penetration remained quite low, with contribution to the Gross Domestic Product at 0.225% according to a Nigerian Re-insurance 2016 Report. It also put the average number of policy holders at 1.5 million from a population of over 170 million Nigerians.

There has also been a reduction in the ability of the Insurers to meet their foreign currency claims obligations as US Dollar-denominated policies were incepted at relatively lower exchange rate before the rapid decline in the value of the naira.

The industry also witnessed partial implementation of the code of corporate governance at the level of membership of the board of directors, with the injection of fresh players with diverse experience.

The regulator -National Insurance Commission (NAICOM) has also commenced the transition to risk based solvency regime with the release of the draft roadmap for transition in October 2016. We expect the full implementation to start soon.

OPERATING RESULTS

Your company intensified efforts to improve on key performance metrics despite the prevailing economic situation in 2016.

During the financial year, the Company generated a Gross Premium Income of N5.83 billion against the N6.04 billion generated in 2015 (approximately 4% decline). However, the Net Premium Income rose to N3.51 billion from N3.19 billion during the corresponding period, representing a 10% growth. The Company's claims payment rose significantly from N1.34 billion in 2015 to N1.73 billion, an increase of 29%. While this sharp rise in claims cost is of concern, I am happy to report that your company met all its

Chairman's Statement



claims obligations to their customers promptly and without a single borrowing.

The Profit Before Tax declined to N368 million from N705 million in 2015 while a Profit After Tax of N195 million was recorded, as against the N546 million in 2015.

The Company was able to grow its Total Assets by 6% from the 2015 figure of N7.02 billion to N7.44 billion.

DIVIDEND

The board is recommending a dividend of N120 million for your approval. This translates to two (2) Kobo per share. This gesture is to further demonstrate the commitment of the Company to reward its shareholders in spite of the tough business climate. The dividend is payable to members whose names appear in the register by close of business on the date earlier publicized.

CHANGES IN THE COMPOSITION OF THE BOARD

Distinguished Shareholders, additional directors have been appointed into the board of directors since the last Annual General Meeting on 24th May 2016. They are Mrs. Mary Adeyanju and Mr. Shuaibu Abubakar Idris. Mrs. Adeyanju joined the board as Executive Director Operations while Mr. Idris was appointed as an Independent Non Executive Director in line with regulatory requirements.

They are both highly experienced professionals in their individual capacities and their profiles have been included in the relevant section of this report.

Their appointments have since been recommended to the regulators for approval. They are both being presented to you, in the course of this meeting for approval.

FUTURE OUTLOOK:

Distinguished Shareholders, although the past twelve months have been quite tough and the reported results not as impressive as we would have desired, however, I wish to assure you, on behalf of my other colleagues on the board that we remain committed to our resolve to improve on the legacies of our predecessors on the board.

We commenced in 2016 the implementation of the 5-year

strategic plan which the erstwhile Board had already put in place working with Price Waterhouse Coopers Nigeria. One of the key initiatives of the plan is to raise capital to drive the next growth phase of the business and to enable your company withstand the forces of change that we can foresee happening in the market in no distant time. Thus, a key resolution to be put before you at this AGM is to seek your approval to proceed with the necessary process to raise further capital and I do hope we shall have your unanimous approval.

It is ten years since the emergence of your company post insurance industry consolidation. We are optimistic that as we journey together into the next decade of our existence as a company, better tidings await us.

APPRECIATION

Permit me, in closing to specially appreciate you all - our shareholders, Insurance Brokers, Agents and all our loyal customers for standing by us during this difficult moment. My appreciation also goes to fellow board members and the entire management and staff. The modest success we have achieved would not have been possible without the efforts of all of you.

I believe we can count on you for your continued support as we endeavour, by the Grace of Almighty God, to take the company to greater heights.

Thank you



Mr. Obinna Ekezie
Chairman, Board of Directors
April 2017

Note:

The chairman has the FRC waiver to sign off on the Annual Report & Accounts



From the desk of the Managing Director/CEO

DISTINGUISHED SHAREHOLDERS, Fellow members of the Board, Ladies and Gentlemen,

I am quite delighted to welcome you to the 22nd Annual General Meeting of your company. This meeting is incidentally taking place in the 10th Year of our emergence as Consolidated Hallmark Insurance after the 2007 consolidation exercise.

It has indeed been ten eventful years of piloting the affairs of the company with members of the Board. During the year 2016 we experienced majority of new entrants into the board with their wealth of experience to influence the company.

The financial year 2016 was heralded with high expectations of an early passage of the first full budget by the new government, the successful implementation of which was expected to boost economic activities. However, the economy slipped into a recession after a successive three quarter contraction in Gross Domestic Product rates from the first to the fourth quarters of 2016.

The insurance services sector of the economy had to bear the brunt of the massive slow- down in economic activity as revenues from premium incomes dropped significantly. Insurance patronage by Nigerians, which ironically should be given more priority because of the need to protect already acquired assets during recession, was given less attention. Some policy holders, rather than place risks to run the full course of the year embarked upon short period coverage. Your company was not isolated from these challenges, but continually worked hard to ensure adequate returns are posted.

We were not able to record significant Profit during the year, but we have ensured, through the Grace of God and the continued support of our numerous clients and brokers that we remain profitable howbeit modestly.

PERFORMANCE RATIOS

Your company was able to fulfill its claim payment obligations as at when due, having successfully settled claims to the tune of N1,730,652,329, an increase of 29% over the N1,341,181,328 paid in 2015. The significant increase in claims payment is attributable largely to the inflationary trend, which has seen the cost of replacement parts rising beyond projections, especially in property and motor insurance.

We closed the year with an underwriting expense ratio of 22%, a claims ratio of 21% and were able to grow the Total Assets from the 2015 figure of N7,023,316,035 to N7,442,464,370. Our risk pool is growing as shown by the growth in insurance liabilities from N2.22b in 2015 to N2.43b in 2016. We are improving our channels and distribution structure as we make use of innovative technology to leverage on our robust network and organisational synergies to drive growth.



From the desk of the Managing Director/CEO

Also, our efforts to build a strong financial institution did not go unnoticed as Agosto & Co - Pan African's foremost credit rating agency, upgraded our risk rating to Bbb- for financial strength. In addition to the corporate recognition arising from our improved risk rating, our commitment to excellent service delivery dictated that we continue to invest in the development of our people.

INDUSTRY LEADERSHIP INITIATIVES:

Although several insurance industry initiatives being driven by me and the team at NIA have been widely reported in the media, this meeting provides me with the opportunity to inform you of a few notable actions we have taken since I became the Chairman of the Nigerian Insurers Association (NIA) in August 2016.

These actions, which are geared towards improving insurance patronage and by extension the revenue of the industry and that of your company include the rebranding project, establishment of the insurers' committee, and ongoing efforts to review unfriendly legislation.

A holistic look is also being taken into the issue of rate cutting in the

industry, which has led to dropping revenue ironically against the backdrop of rising inflation in other sectors of the economy.

INDUSTRY DEVELOPMENTS:

Your company remains committed in its adherence to regulations, one of which is the corporate governance code which led to the injection of more experienced professionals into the board in 2016. Also, the National Insurance Commission has adopted a Risk Based supervision model. A draft roadmap for implementation was released in October, 2016. The model will likely necessitate a fresh wave of capital injection which is not going to catch us unawares. Efforts are already being made in this regard to inject fresh capital.

BUSINESS OUTLOOK

Consolidated Hallmark Insurance Plc is currently undergoing a digital transformation exercise which will enable it position itself strategically and to also align with its strategic objectives. It is believed that it would help the company deliver exceptional returns to shareholders, be profitable and increase its market share. This is part of a comprehensive 5 Year Strategic Plan currently being implemented.

The company has also finalized plans to revamp its agency unit to enable it position appropriately for micro insurance, taking advantage of the volume of sales accruable from the low-income class.

Prompt and quality service delivery model will be designed to ensure that all customers are left with long lasting impression.

STAFF TRAINING:

Training and professional development of staff has continued to receive the desired attention in order to improve their productivity. Also, in order to ensure optimum output from members of staff, management is working with



Also, our efforts to build a strong financial institution did not go unnoticed as Agosto & Co - Pan African's foremost credit rating agency, upgraded our risk rating to Bbb- for financial strength.

From the desk of the Managing Director/CEO

consultants to ensure optimal deployment of personnel to achieve corporate goals.

CONCLUSION:

Once again, thank you all - distinguished shareholders, our customers and brokers. You have all been a part of our success story. For us, it has been a journey of 10 Years of Shared Progress.

To my colleagues on the board, I say a big thank you. Together, we have weathered the bumpy economic terrain of the past one year. Our special thanks also goes to the Chairman whose invaluable contributions in no small measure have helped to ensure a smooth sail thus far.

To my management and entire staff, the success achieved these ten years would not have been possible without you all. We may not have attained our desired position at the top echelon of the ladder, but with your support and continued sacrifices, the journey into the next decade in the life of our organization will be more rewarding.

Finally, I wish to wholeheartedly appreciate Almighty God for keeping us all safe from harm and for His divine direction always.

Thank you.



Eddie Efekoha
April 2017



Management Team



(L - R)

Eddie Efekoha
Managing
Director/CEO

Babatunde Daramola
Executive Director
(Finance, Systems
and Investment)

Mary Adeyanju
Executive Director
(Operations)

(L - R)

Mac Ekechukwu
Regional Director
(North)

Ijeoma Pearl Okoro
Regional Director
(East)

Katherine Itua
Group Head
(Audit &
Risk Management)



(L - R)

Orjiako Jimalex
Assistant General
Manager
(Head, Technical
Division)

Dotun Adeogun
Group Head
(HR &
Communications)

Rukevwe Falana
Group Head
(Legal, Compliance
& Secretarial)



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Governance

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Directors' Report

For the year ended 31 December, 2016

The Directors have the pleasure in submitting their report on the affairs of Consolidated Hallmark Insurance Plc together with the Group Audited Financial Statements for the year ended 31st December 2016.

LEGAL FORM

The Company was incorporated on 2nd August 1991 as a private limited liability Company and commenced operations in 1992. The Company converted to a public limited Company in July 2005 and in 2007 changed its name from Consolidated Risk Insurers Plc to Consolidated Hallmark Insurance Plc. The Company shares were listed on the floor of The Nigerian Stock Exchange on 22nd February 2008.

PRINCIPAL ACTIVITIES AND CORPORATE DEVELOPMENT

During the year under review the group engaged in general insurance business and maintained 13 corporate offices.

OPERATING RESULTS

| | 2016 | 2015 | Change | % Change |
|-----------------------|-------------|-------------|-----------|----------|
| Gross Written Premium | 5,826,950 | 6,039,452 | (212,501) | -4 |
| Gross Premium Earned | 5,708,277 | 5,875,522 | (167,245) | -3 |
| Premium Earned | 3,508,282 | 3,189,789 | 318,493 | 10 |
| Net Claim Paid | (1,387,144) | (958,014) | (429,130) | 45 |
| Management Expenses | (1,340,451) | (1,168,001) | (170,450) | 15 |
| Underwriting Profit | 1,068,528 | 1,369,753 | (301,225) | 22 |
| Profit before Tax | 368,133 | 704,912 | (336,779) | -48 |
| Profit after Tax | 194,988 | 545,811 | (350,823) | -64 |

RESIGNATION & APPOINTMENT OF DIRECTORS

The names of the Directors at the date of this report and of those who held office during the year are as follows:

1. Mr. Eddie Efekoha
2. Mr. Babatunde Daramola
3. Mrs. Mary Adeyanju
4. Mrs. Ngozi Nkem
5. Mr. Obinna Ekezie
6. Mrs. Eziaku Ethel Obidegwu
7. Mrs. Adebola Odukale
8. Prince Ben C. Onuora
9. Mr. Joel Botete Avhurhi
10. Chief Andrew Dele Stephen Odigie
11. Mr. Shuaibu Abubakar Idris
12. Ugo (Dr.) Obi Ralph Ekezie
13. Mr. Anthony Aletor
14. Mr. Friday Ebojoh
15. Dr. Layi Fatona
16. Chief Sunny Obidegwu
17. Chief Ben C. Ikejiaku

Managing Director
Executive Director
Executive Director
Non-Executive Director
Non-Executive Director
Non-Executive Director
Non-Executive Director
Non-Executive Director
Non-Executive Director
Non-Executive Director
Non-Executive Director
Non-Executive Director
Non-Executive Director
Non-Executive Director
Non-Executive Director
Non-Executive Director
Non-Executive Director
Non-Executive Director

Appointed 1 April 2016
Appointed 27 July 2016

Appointed 1 April 2016
Appointed 1 April 2016
Appointed 1 April 2016
Appointed 1 April 2016
Appointed 1 April 2016
Appointed 1 April 2016
Appointed 26 Oct 2016
Resigned 31 March 2016
Resigned 31 March 2016
Resigned 31 March 2016
Resigned 31 March 2016
Resigned 31 March 2016
Resigned 31 March 2016

DIRECTORS AND THEIR INTERESTS

The Directors of the Company who held office during the year together with their direct and indirect interest in the share capital of the Company were as follows:





Directors' Report

For the year ended 31 December, 2016

| Directors | Direct 2016 | Indirect 2016 | Direct 2015 | Indirect 2015 |
|------------------------|-------------|---------------|-------------|---------------|
| Mr. Obinna Ekezie | - | 399,285,136 | - | - |
| Mrs. Adebola Odukale | - | 1,079,980,650 | - | - |
| Mr. Eddie Efekoha | 505,690,000 | 296,000,000 | 505,690,000 | 256,318,100 |
| Mrs. Ngozi Nkem | 240,000,000 | 552,901,628 | 240,000,000 | 557,820,607 |
| Mrs. Eziaku Obidegwu | - | 165,000,000 | - | - |
| Chief Andrew Odigie | 50,000 | - | - | - |
| Mr. Joel Avhurhi | 84,000 | - | - | - |
| Prince Ben Onuora | 1,200,000 | - | - | - |
| Mr. Babatunde Daramola | 6,831,000 | - | - | - |
| Mrs. Mary Adeyanju | 1,249,000 | - | - | - |

| Director | Indirect Interest Represented |
|-------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Mr. Obinna Ekezie Mrs. Adebola Odukale | Ugo (Dr.) Obi Ralph Ekezie Capital Express Assurance Company Limited Capital Express Securities Limited Capital Express Managed Fund Capital Express Assets & Trust Ltd |
| Mrs. Ngozi Nkem | Maduako Group Limited Transglobe Investment & Financial Co Limited |
| Mr. Eddie Efekoha Mrs. Eziaku Obidegwu | Sephine Edefe Nigeria Limited Sunthel Trust Limited Chief Sunny Obidegwu |

SUBSTANTIAL INTEREST IN SHARES

Shareholders who held more than 5% of the issued share capital of the Company as at 31st December 2016 were as follows:

| Shareholder | Units Held | % |
|--------------------------------------------|---------------|------|
| Capital Express Assurance Co. Ltd | 1,000,000,000 | 16.7 |
| SPDC West Multipurpose Cooperative Society | 500,000,000 | 8.3 |
| Ugo (Dr.) Obi Ralph Ekezie | 399,285,136 | 6.6 |
| Mr. Eddie Efekoha | 505,690,000 | 8.4 |

SHAREHOLDING ANALYSIS

The range of shareholding as at 31st December 2016 is as follows:

| Range of Holding | No of Shareholders | Share Holdings | % |
|--------------------------|--------------------|----------------|--------|
| 1 - 10,000 | 3,712 | 17,693,521 | 0.29% |
| 10,001 - 100,000 | 3,800 | 154,630,786 | 2.58% |
| 100,001 - 1,000,000 | 1,251 | 430,455,917 | 7.17% |
| 1,000,001 - 10,000,000 | 224 | 648,408,959 | 10.81% |
| 10,000,001 - 100,000,000 | 33 | 924,231,802 | 15.40% |
| 100,000,001 - ABOVE | 11 | 3,824,579,015 | 63.74% |
| | 9,031 | 6,000,000,000 | 100% |





Directors' Report

For the year ended 31 December, 2016

DIRECTORS RESPONSIBILITIES

The Company's Directors are responsible, in accordance with the provisions of Section 334 of the Companies and Allied Matters Act Cap C20 LFN 2004, for the preparation of Financial Statements which give a true and fair view of the state of affairs of the Company as at the end of each financial year and of its profit or loss and cash flows for the year and that the statements comply with the International Financial Reporting Standards, Insurance Act 2003 and Companies and Allied Matters Act Cap C20 LFN 2004(as amended). In doing so they ensure that:

- Proper accounting records are maintained.
- Adequate internal control procedures are established which as far as is reasonably possible, safeguard the assets, prevent and detect fraud and other irregularity.
- Applicable accounting standards are followed.
- Suitable accounting policies are consistently applied.
- Judgments and estimates made are

reasonable and prudent and consistently applied.

- The going concern basis is used unless it is inappropriate to presume that the Company shall continue in Business.

Property and Equipment's

Movements in property and equipment during the year are shown in note eleven on pages 62 to 65. In the opinion of the Directors the market value of the Company's property and equipment is not lower than the value shown in the Financial Statement.

CORPORATE GOVERNANCE REPORT

INTRODUCTION

Consolidated Hallmark Insurance Plc ('CHI') is unswerving in its adherence to the principles of corporate governance as enshrined in the regulators' codes. CHI recognizes the benefits that strict adherence to these codes afford its investors, the Company, the insurance industry and the financial market in Nigeria and beyond. The Company has thus, not reneged in its commitment and efforts toward ensuring full compliance with the various and similar standards required of it by its

regulators.

THE BOARD

The Company's Board of Directors is made of seasoned and accomplished professionals in the aviation, legal, insurance, accounting and banking industry. This assemblage of well bred and accomplished professionals with vast experience who are very conscious of their various professional ethics and the regulated nature of the insurance business have over the years brought these experiences to bear by their robust, dispassionate and consistent review of the Company's policies.

COMPOSITION OF THE BOARD

The Board of CHI is made up of eleven Directors. The Board is composed majorly of Non-Executive Directors which makes it independent of Management and has thus, enabled the Board to carry out its oversight function in an objective and effective manner.

In tandem with international best practice, the positions of the Chairman and the Chief Executive Officer/Managing Director are occupied by two different persons.

The details of the composition of the Board are stated below:

Mr. Obinna Ekezie
Chief Andrew Dele Stephen Odigie
Mr. Eddie Efekoha
Mrs. Ngozi Nkem
Mrs. Eziaku Ethel Obidegwu
Mrs. Adebola Odukale
Prince Ben C. Onuora
Mr. Joel Botete Avhurhi
Mr. Shuaibu Abubakar Idris
Mr. Babatunde Daramola
Mrs. Mary Adeyanju
Ugo (Dr.) Obi Ralph Ekezie
Mr. Anthony Aletor

Mr. Friday Ebojoh
Dr. Layi Fatona
Chief Sunny Obidegwu

Chief Ben Ikejiaku

Non-Executive Director
Non-Executive Director
Managing Director/Chief Executive Officer
Non-Executive Director
Non-Executive Director
Non-Executive Director
Non-Executive Director
Non-Executive Director
Independent Non-Executive Director (Appointed 26 October 2016)
Executive Director, Finance, Systems and Investment
Executive Director, Operations (Appointed 27 July 2016)
Non-Executive Director (Resigned 31 March 2016)
Non-Executive Director (Resigned 31 March 2016)

Non-Executive Director (Resigned 31 March 2016)
Non-Executive Director (Resigned 31 March 2016)
Non-Executive Director (Resigned 31 March 2016)

Non-Executive Director (Resigned 31 March 2016)





Directors' Report

For the year ended 31 December, 2016

DUTIES OF THE BOARD

1. Provides strategic direction for the Company.
2. Approves budget of the Company.
3. Oversees the effective performance of Management in running the affairs of the Company.
4. Ensures human and financial resources are effectively deployed.
5. Establishes adequate system of internal control procedures that ensure the safeguard of assets and assist in the prevention and detection of fraud and other irregularities
6. Following applicable accounting standards.
7. Consistently applying suitable accounting policies.
8. Ensures compliance with the code of corporate governance and with other regulatory laws and guidelines.
9. Performance appraisal of Board Members and senior executives.
10. Approves the policies surrounding the Company's communication and information dissemination system.

MEETINGS OF THE BOARD

The Board meets regularly and ensures that the minimum standards in terms of attendance and frequency of meetings are complied with. The Board met six times in 2016, thus it ensured that the requirement of meeting at least once in every quarter was surpassed. Required notices and meeting papers were sent in advance before the meeting to all the Directors while the Nigerian Stock Exchange was equally given prior notice before every meeting of the Board.

BOARD COMMITTEES

To assist in the execution of its responsibilities, the Board discharges its oversight functions through various Committees put in place. The Committees are set up in line with statutory and regulatory requirements and are consistent with global best practices. Membership of the Committees of the Board is intended to make the best use of the skills and

experience of non-Executive Directors in particular.

The Committees have well defined terms of reference which set out their roles, responsibilities, functions, scope of authority and procedure for reporting to the Board. The Committees consider matters that fall within their purview to ensure that decisions reached are as objective as possible.

Set out below are the various Committees and the terms of reference of each Board Committee:

1. Board Finance & General Purpose Committee (FGPC)
2. Board Audit, Risk Management & Compliance Committee (ARMCC)
3. Board Investment Committee (BIC)
4. Board Establishment & Governance Committee (EGC)

1. BOARD FINANCE & GENERAL PURPOSE COMMITTEE (FGPC) PURPOSE

The Board Finance & General Purpose Committee is responsible to the Board of Directors and it is mandated to oversee the Company's financial affairs on behalf of the Board and to give initial consideration to and advice on any other Board business of particular importance or complexity.

RESPONSIBILITIES

- To review and make recommendation to the Board on the annual budget and audited accounts of the Company.
- To recommend strategic initiatives to the Board.
- To review quarterly and annual performance against budget
- To consider and approve extra budgetary expenditure.
- To give anticipatory approvals on behalf of the Board and ensure that such approvals are ratified by the Board at next sitting.
- Any other matter that is not specifically covered by any other Committee.
- Any other matter as may be delegated to the Committee by the Board from time to time.

MEETINGS OF THE COMMITTEE

The Committee meets as often as it considers necessary, but not less than once per quarter. The Committee met four times during the period under review.



Directors' Report

For the year ended 31 December, 2016

MEMBERSHIP/COMPOSITION

Chief ADS Odigie
Mr. Joel Avhurhi
Mrs. Eziaku Obidegwu
Mr. Eddie Efekoha
Chief Ben Ikejiaku
Dr. Layi Fatona
Mr. Friday Ebojoh

Non-Executive Director
Non-Executive Director
Non-Executive Director
Managing Director
Non-Executive Director
Non-Executive Director
Non-Executive Director

Chairman
Member
Member
Member
(Resigned 31 March 2016)
(Resigned 31 March 2016)
(Resigned 31 March 2016)

2. BOARD AUDIT, RISK MANAGEMENT & COMPLIANCE COMMITTEE (ARMCC) PURPOSE

The primary objective of the Audit & Risk Management Committee of the Board is to monitor and provide effective supervision of the Management's Financial Reporting Process with a view to ensuring accurate, timely and proper disclosures, transparency, integrity and quality of financial reporting.

The Audit Committee also oversees the work carried out in the financial reporting process by Management, Internal Auditor and the External Auditor. The Audit Committee has the power to investigate any activity within its terms of reference, seek information from any employee when necessary and obtain external legal or professional advice from experts when necessary.

RESPONSIBILITIES

- Monitors the integrity of the Financial Statements of the Company and any formal announcements relating to the Company's financial performance, reviewing significant reporting judgments contained in them, assisting the Board's oversight of the Company's compliance with applicable legal and regulatory requirements in this respect.

- Reviews and approves the External Auditors' terms of engagement, propose fees and planned audit scope.
- Oversees, monitors and reviews the functions and effectiveness of Internal Audit.
- It reviews the scope and planning of Internal Audit requirements.
- It reviews findings on management matters in conjunction with the External Auditors.
- The Committee reviews the effectiveness of the Company's system of accounting and internal control.
- The promotion, co-ordination and monitoring of risk management activities, including regular review and input to the corporate risk profile.
- The Committee shall ensure that principal risks of the Company's business are identified and effectively managed.
- To ensure that infrastructure, resources and systems are in place for risk management.
- Carry out review of the risk mitigation programmes for completeness, adequacy, proportionality and optimal allocation of resources.
- Setting the Company's tolerance for risks.

- Ensuring that management establishes a framework for assessing the various risks.
- It makes recommendation to the Board with regard to the appointment, removal and remuneration of the External Auditors, financial and senior management of the Company.
- It has the power to instruct the Internal Auditors to carry out investigations into any of the Company's activities which might be of interest or concern to the Board.
- The Committee is responsible for the review of the integrity of the Company's financial reporting and oversees the independence and objectivity of the External Auditors.
- The Committee may seek explanations and additional information from the External Auditors with management presence.
- It receives quarterly reports of the Internal Auditors.

MEETINGS OF THE COMMITTEE

The Committee meets not less than four times per annum and more frequently as circumstances require. This Committee met three times during the period under review.



Directors' Report

For the year ended 31 December, 2016

MEMBERSHIP/COMPOSITION

Mr. Joel Avhurhi
Chief ADS Odigie
Mrs. Ngozi Nkem
Mr. Shuaibu Idris
Mr. Eddie Efekoha
Mr. Babatunde Daramola
Mr. Tony Aletor
Chief Ben Ikejiaku
Mr. Friday Ebojoh

Non-Executive Director
Non-Executive Director
Non-Executive Director
Ind. Non-Executive Director
Managing Director
Executive Director
Non-Executive Director
Non-Executive Director
Non-Executive Director

AG. Chairman
Member
Member
Member (Appointed 26 October 2016)
Member
Member (Appointed 1 April, 2016)
(Resigned 31 March 2016)
(Resigned 31 March 2016)
(Resigned 31 March 2016)

3. BOARD INVESTMENT COMMITTEE (BIC)

PURPOSE

The purpose of the Board Investment Committee is to assist the Board of Directors in fulfilling its obligation and oversight responsibilities in making investment decisions and formulating and advising the Board on strategic policy for the Company's capital and revenue investment programmes based on professional information/advice and for ensuring that systems are in place to identify, manage, and monitor principal risks that may impact on the Company's investment.

RESPONSIBILITIES

- To consider and advise the Board on strategic policies for the group's investment programmes.
- The Investment Committee has responsibility for deciding on the appropriateness of all investments within the group as it affects its clients, lines of business, Management staff and IT systems.
- The Committee takes full responsibility for investment decisions whether to proceed with change initiatives, and necessary release or withdrawal of funds on behalf of the Board and in line with the Company's strategic objectives.

- Ensuring that the assets of the group are protected and effective control measures are put in place for sufficient internal checks and balances.
- Considers and approves the investment policies of the Company.

MEETINGS AND PROCEDURE

The Committee meets at regular intervals and as necessary to consider and review issues within its purview. The Board Investment Committee met three times during the period under review.

MEMBERSHIP/COMPOSITION

Mrs. Eziaku Obidegwu
Mrs. Adebola Odukale
Prince Ben Onuora
Mr. Eddie Efekoha
Mr. Babatunde Daramola
Mr. Tony Aletor
Chief Sunny Obidegwu
Dr. Layi Fatona

Non-Executive Director
Non-Executive Director
Non-Executive Director
Managing Director
Executive Director
Non-Executive Director
Non-Executive Director
Non-Executive Director

Chairperson
Member
Member
Member
Member
(Resigned 31 March 2016)
(Resigned 31 March 2016)
(Resigned 31 March 2016)



Directors' Report

For the year ended 31 December, 2016

4. BOARD ESTABLISHMENT & GOVERNANCE COMMITTEE

PURPOSE

The Committee deals with matters affecting executive management staff as it relates to recruitment, assessment, promotion, disciplinary measures, career development among others. The Committee is also responsible for monitoring corporate governance developments, best practices for corporate governance and furthering the effectiveness of the Company's corporate governance practices.

RESPONSIBILITIES

- Review from time to time the People Management Policies and make recommendations to the Board as appropriate;
- Review and recommend recruitment, appointment and promotion of Top Management Staff;
- Consideration and approval of disciplinary matters and

exit/severance matters pertaining to Top Management Staff;

- Reviews periodically, reports on productivity/performance of Top Management;
- Review of staff compensation and welfare packages and make recommendation to the Board;
- Consider and approve annual training programmes for the Company's staff in order to ensure overall staff development.

In carrying out its Corporate Governance functions, the Committee shall undertake the following duties:

- Evaluate the current composition, organisation and governance of the Board and its Committees, as well as determine future requirements and make recommendations in this regard to the Board for its approval;
- Oversee the evaluation of the Board;
- Recommend to the Board, Director nominees for each Committee of

the Board;

- Coordinate and recommend Board and Committee meeting schedules;
- Advise the Company on the best business practices being followed on corporate governance issues nationally and world - wide;
- Recommend to the Board the governance structure for the management of the affairs of the Company;
- Review and re-examine the Board charter annually and make recommendations to the Board for any proposed changes; and
- Annually review and evaluate Board performance.

MEETINGS OF THE COMMITTEE

The Committee meets at least once in each quarter and as necessary. The Board Establishment & Governance Committee met seven times during the period under review.

MEMBERSHIP/COMPOSITION

| | | |
|----------------------|---------------------------------------------|------------------------------------|
| Prince Ben Onuora | Non-Executive Director | Chairman |
| Mrs. Ngozi Nkem | Non-Executive Director | Member |
| Mrs. Adebola Odukale | Non-Executive Director | Member |
| Mr. Shuaibu Idris | Independent | Member (Appointed October 26 2016) |
| Mr. Eddie Efekoha | Non-Executive Director Managing Director | Member |
| Mrs. Mary Adeyanju | Executive Director | Member (Appointed 26 July 2016) |
| Chief Sunny Obidegwu | Non-Executive Director | (Resigned 31 March 2016) |



Directors' Report

For the year ended 31 December, 2016

ATTENDANCE AT BOARD & ITS COMMITTEES' MEETINGS

| | BOARD | FGPC | ARMC | BIC | BEGC |
|-----------------------------------------------------|----------------------------------------------------------------------|-----------------------------------------------|------------------------------------------------------------|----------------------------------|---------------------------------------------------------------------------------|
| Mr. Obinna Ekezie | 3 | N/A | N/A | N/A | N/A |
| Chief ADS Odigie | 4 | 3 | 2 | N/A | N/A |
| Mr. Eddie Efekoha | 6 | 3 | 5 | 3 | 7 |
| Mrs. Eziaku Obidegwu | 4 | 3 | N/A | 2 | N/A |
| Prince Ben Onuora | 4 | N/A | N/A | 2 | 3 |
| Mrs. Adebola Odukale | 4 | N/A | N/A | 2 | 3 |
| Mrs. Ngozi Nkem | 4 | N/A | 5 | N/A | 5 |
| Mr. Babatunde Daramola | 4 | N/A | 2 | 2 | N/A |
| Mr. Joel Avhurhi | 4 | 3 | 2 | N/A | N/A |
| Mrs. Mary Adeyanju (Appointed 27 July 2016) | 1 | N/A | N/A | N/A | - |
| Mr. Shuaibu Idris (appointed October 26 2016) | - | N/A | - | N/A | - |
| Ugo (Dr.) Obi Ralph Ekezie (resigned 31 March 2016) | 2 | N/A | N/A | N/A | N/A |
| Mr. Tony Aletor (resigned 31 March 2016) | 2 | N/A | 1 | 1 | N/A |
| Chief Ben C. Ikejiaku (resigned 31 March 2016) | 2 | 1 | 3 | N/A | N/A |
| Mr. Friday Ebojoh (resigned 31 March 2016) | 2 | 1 | 3 | N/A | N/A |
| Dr. Layi Fatona (resigned 31 March 2016) | 2 | 1 | N/A | 1 | N/A |
| Chief Sunny Obidegwu (resigned 31 March 2016) | 2 | N/A | N/A | 1 | 4 |
| Dates of Meetings | | | | | |
| | 01/03/16 24/03/16 13/04/16 23/05/16 27/07/16 26/10/16 | 26/01/16 22/07/16 20/10/16 6/12/2016 | 26/01/16 01/03/16 23/03/16 22/07/16 20/10/2016 | 09/02/16 22/07/16 18/10/16 | 03/02/16 29/02/16 16/03/16 23/03/16 20/07/16 4/10/16 18/10/16 |

TENURE OF DIRECTORS

The tenure of the Non-Executive Directors is limited to three terms of three years each. This is in compliance with CAMA, NAICOM's Code of Good Corporate Governance and also fuelled by the necessity to reinforce the Board by continually injecting new energy, fresh ideas and perspectives.

STATUTORY AUDIT COMMITTEE

The constitution and composition of the statutory audit committee is in compliance with Section 359 of the Companies and Allied Matters Act, Cap C20 LFN 2004. The Committee is made of three Directors and three representatives of Shareholders.

The Statutory Audit Committee amongst other things examines the auditor's report and make recommendations thereon at the annual general meeting as it deems fit. The Committee's composition is set out below:



Directors' Report

For the year ended 31 December, 2016

| | | |
|--------------------------------------------------------------------|----------------------------------------------------------------------------------------------|---------------------------------|
| Mr. Tony Anonyai Chief Simon Okiatorhoro Chief James Emadoye | Shareholders' Representative Shareholders' Representative Shareholders' Representative | Chairman Member Member |
| Mr. Friday Ebojoh | Non-Executive Director | Member (Resigned 31 March 2016) |
| Chief Ben Ikejiaku | Non-Executive Director | Member (Resigned 31 March 2016) |
| Mr. Tony Aletor | Non-Executive Director | Member (Resigned 31 March 2016) |
| Mr. Joel Avhurhi | Non-Executive Director | Member (Appointed April, 2016) |
| Chief ADS Odigie | Non-Executive Director | Member (✓ ✓ ✓ ✓) |
| Mrs. Ngozi Nkem | Non-Executive Director | Member (✓ ✓ ✓ ✓) |

RESPONSIBILITIES

1. Ascertain whether the accounting and reporting policies of the company are in accordance with legal requirements and agreed ethical practices
2. Review the scope and planning of audit requirements
3. Review the findings on management matters in conjunction with external auditor and departmental responses thereon
4. Keep under review the effectiveness

5. Make recommendations to the Board in regard to the appointment, removal and remuneration of the external auditors of the company
6. Authorise the internal auditor to carry out investigation into any activities of the company which may be of interest or concern to the Committee.

MEETINGS OF THE COMMITTEE

The Committee meets at regular intervals and as necessary to consider and review issues within its purview. The Statutory Audit Committee met two times during the period under review.

| MEMBERS | | 26 JANUARY 2016 | 1 MARCH 2016 |
|------------------------------------------------|----------------------|-----------------|--------------|
| Mr. Tony Anonyai | Shareholder/Chairman | ✓ | ✓ |
| Chief James Emadoye | Shareholder | ✓ | ✓ |
| Chief Simon Okiatorhoro | Shareholder | ✓ | ✓ |
| Chief ADS Odigie (Appointed 1 April 2016) | Director | | |
| Mr. Joel Avhurhi (Appointed 1 April 2016) | Director | | |
| Mrs. Ngozi Nkem | Director | | |
| Mr. Tony Aletor (resigned 31 March 2016) | Director | ✓ | ✓ |
| Chief Ben C. Ikejiaku (resigned 31 March 2016) | Director | ✓ | ✓ |
| Mr. Friday Ebojoh (resigned 31 March 2016) | Director | ✓ | ✓ |



Directors' Report

For the year ended 31 December, 2016

SHAREHOLDERS RIGHTS

The Board is continuously committed to the fair treatment of shareholders and ensures that the shareholders are given equal access to information about the Company irrespective of their shareholdings. The general meetings of the Company have always been conducted in an open manner which allows for free discussions on all issues on the agenda. The statutory and general rights of the shareholders are protected at all times.

Representatives of regulatory bodies such as the NAICOM, SEC and the NSE are always in attendance at our annual general meetings. The representatives of the shareholders association also attend the Company's general meetings and they are allowed to make full and fair participation during the meetings.

CONFLICT OF INTEREST

CHI has a policy in place that requires

prompt disclosure from Directors of any real or potential conflict of interest that they may have regarding any matter that may come before the Board or its committees. CHI policy requires any Director who has or may have a conflict of interest to abstain from discussions and voting on such matters.

THE COMPANY SECRETARY

The Company Secretary primarily assists the Board and Management in the implementation and development of good corporate governance. The Company Secretary provides guidance and advice to the Board and the Management of the Company on issues of ethics, conflict of interest and good corporate governance.

The Company Secretary also does the following: advice the Directors on their duties, and ensure that they comply with corporate legislation and

the Articles of Association of the Company; Arranging meetings of the Directors and the shareholders. This responsibility involves the issue of proper notices of meetings, preparation of agenda, circulation of relevant papers and taking and producing minutes to record the business transacted at the meetings and the decisions taken.

REMUNERATION

CHI has a comprehensive remuneration policy for Directors and all levels of Management staff. Our remuneration policy is adequate to attract, motivate and retain skilled, qualified and experienced individuals required to manage the Company successfully. The statement of the Directors remuneration is stated in the Audited Financial Statement.

SPONSORSHIP AND DONATIONS

In line with our Corporate Social Responsibility initiatives, sponsorship and donations were made to organisations during the year, including:

| | |
|--------------------------------------------------------------------------|------------|
| College of Insurance Building Project | N3,304,800 |
| Professional Insurance Ladies Association Investiture Programme | N250,000 |
| Consolidated Hallmark Insurance Tertiary Institutions Annual Essay Award | N500,000 |
| Rotary International District 9140 | N1,000,000 |
| Obanikoro North Community Association Street Lights Project | N100,000 |
| Clinix Health Limited Cancer Awareness Programme | N100,000 |
| Ikoyi Club 1938 Sponsorship of Golf Tournaments | N200,000 |
| Ibadan Gulf Club, Sponsorship of Insurance Golf Tournament | N300,000 |

Directors' Report

For the year ended 31 December, 2016

EMPLOYMENT AND EMPLOYEES

a) **Employment of disabled persons**
The Company does not discriminate in considering applications for employment from disabled persons. If a disabled person meets all recruitment requirements, the Company shall not by reason of disability deny such a person from employment opportunity but would make adequate provision for the accommodation of such person. However, as at 31st December 2015 there was no disabled person in the Company employment.

b) **Employees' training and Involvement**

The Company ensures that the employees are kept fully informed of the values, goals and performance plans and progress during the year. They are involved in the goal setting at the beginning of the year and meet regularly to review performances. They make recommendations on innovative ideas towards meeting customers' expectations and improving on general operations and relationships within the Company. The Company pays strong importance to the use of our core values in the discharge of duties across the company and acquisition of Technical expertise through extensive internal and external training, on the job skills enhancement and

professional development.

c) **Health, Safety and welfare of employees**

The Company strictly observes all safety and health regulations. Successfully managing HSE issues is an essential component of our business strategy. Through observance and encouragement of this policy, we assist in protecting the environment and the overall well-being of all our stakeholders, specifically, our employees, clients, shareholders, contractors, and host communities.

We conduct regular fire training and drill exercises to sensitize all staff and stakeholders of the need to be safety conscious. The Company ensures that all safety measures are observed in all locations. During the period under consideration we did not experience any workplace accident or health hazards.

Employees are registered with Health Management Organizations of their choice for provision of medical services at the designated hospitals. We equally have arrangement with offsite hospitals to cater for emergency cases that occur during working hours.

SECURITY TRADING POLICY

In compliance with the requirement of section 14 of the Nigerian Stock

Exchange amended rules, the company has in place a security trading policy which is designed to prevent insider trading in the company's securities by Board Members, Executive Management and persons that are closely related to them who are privy to price sensitive information.

The policy also prevents them from releasing such price sensitive information to their privies or agent for the purpose of trading in the company's shares.

AUDITORS

The Auditors SIAO have indicated their willingness to continue in office as the Company's External Auditors in accordance with section 357(2) of the Companies and Allied Matters Act Cap C20 LFN 2004.

A resolution will be proposed at the annual general meeting to authorize the Directors to fix their remuneration.

By order of the Board



RUKEVWE FALANA

Company Secretary
FRC/2016/NBA/00000014035



Statement of Directors' Responsibilities

In accordance with the provisions of Section 334 and 335 of the Companies and Allied Matters Act 2004 and Sections 24 and 28 of the Banks and Other Financial Institutions Act 1991, the Directors are responsible for the preparation of annual financial statements which give a true and fair view of the financial position at the end of the financial year of the Company and of the operating result for the year then ended.

The responsibilities include ensuring that:

- Appropriate and adequate internal controls are established to safeguard the assets of the Company and to prevent and detect fraud and other irregularities;
- The Company keeps proper accounting records which disclose with reasonable accuracy the financial position of the Company and which ensure that the financial statements comply with the requirements of the Companies

and Allied Matters Act, 2004, Banks and Other Financial Institutions Act, 1991, Insurance Act 2003, Financial Reporting Council Act 2011 and Prudential Guidelines issued by NAICOM.

- The Company has used appropriate accounting policies, consistently applied and supported by reasonable and prudent judgments and estimates, and that all applicable accounting standards have been followed; and
 - The financial statements are prepared on a going concern basis unless it is presumed that the Company will not continue in business.
- The Directors accept responsibility for the year's financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgments and estimates in conformity with;

- Insurance Act 2003
- International Financial Reporting Standards;

- Companies and Allied Matters Act 2004;
- Investment and securities Act, 2007
- Banks and Other
- Financial Institutions Act, 1991; NAICOM Prudential Guidelines; and
- Market conduct and Business Practice Guideline for Insurance Institutions in Nigeria
- Financial Reporting Council Act, 2011.

The Directors are of the opinion that the financial statements give a true and fair view of the state of the financial affairs of the Company and of its operating result for the year ended.

The Directors further accept responsibility for the maintenance of accounting records that may be relied upon in the preparation of the financial statements, as well as adequate systems of financial control. Nothing has come to the attention of the Directors to indicate that the Company will not remain a going concern for at least twelve months from the date of this statement.

Signed on behalf of the Directors on 27 February, 2017 by:

Mr. Eddie Efekoha
Managing Director/CEO
FRC/2013/CIIN/00000002189

Chief Andrew D. S. Odigie
Vice Chairman, Board of Directors
FRC/2013/ICAN/00000004421



Certification Pursuant to Section 60 (2) of Investment and Securities Act No. 29 of 2007

We the undersigned hereby certify the following with regards to our Audited Financial Statements for the year ended December 31, 2016 that:

We have reviewed the report;

- To the best of our knowledge, the report does not contain:
 - Any untrue statement of a material fact, or
 - Omit to state a material fact, which would make the statements misleading in the light of circumstances under which such statements were made;
- To the best of our knowledge, the financial statement and other financial information included in this report fairly present in all material respects the financial condition and results of operation of the company as of, and for the periods presented in this report.
- We:
 - are responsible for establishing and maintaining internal controls.
 - have designed such internal controls to ensure that material information relating to the Company and its consolidated subsidiary is made known to such officers by others within those entities particularly during the period in which the periodic reports are being prepared;
 - have evaluated the effectiveness of the Company's internal controls as of date within 90 days prior to the report;
 - have presented in the report our conclusions about the effectiveness of our internal controls based on our evaluation as of that date;
- We have disclosed to the auditors of the Company and Audit Committee:
 - all significant deficiencies in the design or operation of internal controls which would adversely affect the company's ability to record, process, summarize and report financial data and have identified for the company's auditors any material weakness in internal controls, and
 - any fraud, whether or not material, that involves management or other employees who have significant role in the company's internal controls;

We have identified in the report whether or not there were significant changes in internal controls or other factors that could significantly affect internal controls subsequent to the date of our evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Mr. Eddie Efekoha
Managing Director /CEO
FRC/2013/CIIN/00000002189

Mr. Babatunde Daramola
ED Finance, Systems & Investment
FRC/2013/ICAN/00000000564

Internal Control & Risk Management Report

Mission and objectives of risk management

The mission of risk management at Consolidated Hallmark Insurance group is to promptly identify, measure, manage, report and monitor risks that affect the achievement of strategic, operational and financial objectives. This includes adjusting the risk profile in line with the Consolidated Hallmark Insurance's stated risk tolerance to respond to new threats and opportunities in order to optimize returns.

The Consolidated Hallmark Insurance major risk management objectives are to:

- Protect the capital base by monitoring that risks are not taken beyond its risk tolerance
- Enhance value creation and contribute to an optimal risk-return profile by providing the basis for an efficient capital deployment
- Support Group's decision-making processes by providing consistent, reliable and timely risk information
- Protect the Group's reputation and brand by promoting a sound culture of risk awareness.

Risk management framework

In order to achieve its mission and objectives, Consolidated Hallmark Insurance relies on its risk management framework. At the heart of the risk management framework is a governance process with clear responsibilities for taking, managing, monitoring and reporting risks. Consolidated Hallmark Insurance articulates the roles and responsibilities for risk management throughout the organization, from the Board of Directors and the Chief Executive Officer (CEO) to its businesses and functional areas, thus embedding risk management in the business.

To support the governance process, the company relies on documented policies and guidelines. The Risk Policy is Consolidated Hallmark Insurance's main risk governance document; it specifies our risk tolerance, risk limits and authorities, reporting requirements, procedures to approve any exceptions and procedures for referring risk issues to senior management and the Board of Directors. Limits are specified per risk type, reflecting the group's willingness and ability to take risk, considering earnings stability, economic capital adequacy, financial flexibility and liquidity and reputation, our strategic direction and operational plan, and a reasonable balance between risk and return, aligned with economic and financial objectives.

Consolidated Hallmark Insurance regularly enhances its Risk Policy to reflect new insights and changes in its environment and to reflect changes to the Group's risk tolerance.

As an ongoing process, adherence to requirements stated in the Risk Policy is assessed. One of the key elements of the Group's risk management framework is to foster risk transparency by establishing risk reporting standards throughout the group. The Group regularly reports on its risk profile, current risk issues, adherence to its risk policies and improvement actions to both management and the Board through the Board Audit, Risk Management and Compliance Committee.

Consolidated Hallmark Insurance has procedures in place for the timely referral of risk issues to senior management and the Board of Directors. Various governance and control functions coordinate to help ensure that objectives are being achieved, risks are identified and appropriately managed and internal controls are in place and operating effectively.

Risk management is not only embedded in the Group's businesses but is also aligned with its strategic and operational planning process. Consolidated Hallmark Insurance assesses risks systematically and from a strategic perspective through its Risk Profiling process, which allows the Group to identify and then evaluate the probability of a risk scenario occurring, as well as the severity of the consequences should it occur. The Group then develop, implement and monitors appropriate improvement actions. The Risk Profiling process is integral to how the Group deals with change, and is particularly suited for evaluating strategic risks as well as risks to its reputation. At Consolidated Hallmark Insurance this process is reviewed regularly and tied to the planning process. Through these processes, responsibilities and policies, Consolidated Hallmark Insurance embeds a culture of disciplined risk taking across the Group. We continue to consciously take risks for which we expect an adequate return. This approach requires sound judgment and an acceptance that certain risks can and will materialize in the future.

Governance structure

Strong independent oversight is in place at all levels throughout the Group. The Central Management Committee carries out the oversight function for all risk types through the operations of the Chief Risk Officer. This committee considers and to the extent required, recommends for approval by the relevant board committees:

- Levels of risk appetite and tolerance;
- Risk governance standards for each risk type;
- Actions on the risk profile;
- Risk strategy and key risk controls across the group; and

- Utilization of risk appetite.

These board committees meet at least quarterly, with additional meetings conducted when necessary.

Roles and responsibilities

The Board sets the Group's risk appetite, approves the strategy for managing risk and is ultimately responsible for the organization's system of internal control. The Board carries out these functions through its various Committee: Finance and General Purpose Committee (FGPC), Board Audit, Risk Management and Compliance Committee (BARMCC), Establishment and Governance Committee and Investment Committee. The Board Audit, Risk Management and Compliance Committee perform the oversight functions of the external auditor and regulatory compliance. It also monitors the internal control process and carries out oversight function on the enterprise risk management. Finance and General Purpose Committee of the Board functions carry out the oversight of financial reporting and accounting. The Investment Committee reviews and approves the company's investment policy, and approves investment over and above managements' approval limit.

Management is responsible and accountable for ensuring that risk management policies, framework and procedures are complied with; and also that the risk profiled for areas under their control are refreshed and updated on a timely basis to enable the collation, analysis and reporting of risks to the Board Committees. Management also ensures that explanations are provided to the Board Committees for any major gaps in the risk profiled and any significant delays in planned treatments for high risk priority matters.

The Board, its Committees (Finance & General Purpose Committee, Audit, Risk Management and Compliance Committee, Establishment & Governance Committee and Investment Committee) and the Central Management have overall responsibility for the Company's risk management. The board committee saddled with the oversight function for risk management is the Audit, Risk Management & Compliance Committee. The Audit, Risk Management & Compliance Committee of the Board is responsible for:

- Reviewing and providing oversight of the adequacy and effectiveness of the Group's risk management control framework;
- Reviewing and recommending for approving risk management governance standards and policies;
- Reviewing and recommending for approving the Group's risk profile and



Internal Control & Risk Management Report

risk tendency against risk appetite for each risk type and

- Ensuring effective communication between internal auditors, external auditors, the board, management and regulators.

Central management has the responsibility to manage all risk types on a daily basis and considers to the extent required and recommends to the Board for approval the following:

- Levels of risk appetite and tolerance;
- Risk governance standards for each risk type;
- Actions on the risk profile;
- Risk strategy and key risk controls across the Group;

Approach and structure

The Group's approach to risk management is based on well established governance processes and relies on both individual responsibility and collective oversight, supported by comprehensive reporting. This approach balances strong corporate oversight at Group level, beginning with proactive participation by the Group Chief Executive and the Group Central Management Committee in all significant risk matters, with independent risk management structures within individual business units.

Business unit heads are primarily responsible for managing risk within each of their businesses and for ensuring that appropriate, adequately designed and effective risk management frameworks are in place, and that these frameworks are compliant with the Group's risk governance standards.

To ensure independence and appropriate segregation of responsibilities between business and risk management, business units risk champions report operationally to their respective business unit heads and functionally to the Group Chief Risk Officer.

Risk management philosophy

The key elements of the Consolidated Hallmark's (CHI) risk management philosophy are the following:

- CHI considers sound risk management to be the foundation of a long-lasting financial institution;
- CHI continues to adopt an holistic and integrated approach to risk management and, therefore, brings all risks together under one or a limited number of oversight functions;
- Risk officers are empowered to perform their duties professionally and independently without undue interference;
- Risk management is governed by well-defined policies that are clearly communicated across the Group;
- Risk management is a shared

responsibility, therefore the Group aims to build a shared perspective on risks that is grounded in consensus;

- CHI's risk management governance structure is clearly defined;
- There is a clear segregation of duties between market-facing business units and risk management functions;
- Risk-related issues are taken into consideration in all business decisions. The Group shall continue to strive to maintain a conservative balance between risk and revenue considerations;
- Risks are reported openly and fully to the appropriate levels once they are identified; and
- All subsidiaries are guided by the principles enshrined in the risk management policies of the Group.

Risk culture

- The board and management consciously promote a responsible approach to risk and ensure that the long-term survival and reputation of the Group are not jeopardized.
- The responsibility for risk management in CHI is fully vested in the Board of Directors, which in turn delegates such to senior management.
- The management promotes awareness of risk and risk management across the Group.
- The Group avoids markets and businesses where it cannot objectively assess and manage the associated risks.

Risk appetite

Risk appetite is the maximum level of residual risk that the Group is prepared to accept to deliver its business objectives. The Group has developed a robust framework that is used to articulate risk appetite throughout the Group and to external stakeholders.

The board establishes the Group's parameters for risk appetite by:

- Providing strategic leadership and guidance;
- Reviewing and approving annual budgets and forecasts; and
- Regularly reviewing and monitoring the Group's risk performance through quarterly board reports.

CHI's risk appetite framework considers all risks across the Group in an integrated manner, and is aligned with our business and capital strategy. Quantitatively, our risk appetite framework is designed such that we are able to monitor and manage both total risk and fulfillment of our risk appetite within a set of pre-defined set of risk limits. The risk appetite framework is aligned with our risk policies. The Group will not compromise its reputation through unethical, illegal and unprofessional

conduct. The Group also maintains zero appetite for association with disreputable individuals and entities.

Internal control

Internal control in the group refers to the overall operating framework of practices, systems, organizational structures, management philosophy, code of conduct, policies, procedures and actions, which exists in the Group and is designed to ensure:

- That essential business objectives are met, including the effectiveness and efficiency of operations and the safeguarding of assets against losses;
- The reliability of financial reporting and compliance with general accounting principles; compliance with applicable laws and regulations including internal policies;
- Systematic and orderly recording of transactions; and
- Provision of reasonable assurance that undesired events will be prevented or detected and corrected.

The Group is committed to creating and maintaining a world-class internal control environment that is capable of sustaining its current drive towards service excellence in the Insurance industry.

Money laundering and terrorist financial risk control

The current regulatory regime places much pressure on financial institutions to identify, assess and understand the money laundering and terrorist financing risks they face in order to ensure that the measures they implement to prevent or mitigate money laundering and terrorist financing are commensurate with risks identified. The risk based approach adopted by the Group is intended to ensure that resources are applied more efficiently. The Group's money laundering and terrorist financial control policies continue to be updated to reflect best practice expectations.

Conclusion

The Group will continue to foster proactive assessment and management of risks in its different business lines and areas of operations to meet its corporate and strategic objectives. Unguarded and uncalculated risk on capital will be avoided based on our commitment to upholding sound corporate governance and best-in-class risk management.

Katherine Itua (Mrs.)
Chief Risk Officer
FRC/2012/ICAN/0000000514



Complaint Policy

Prior to the directive of the Securities and Exchange Commission we have been attending to and resolving legitimate complaints from our shareholders, customers and stakeholders with speed. We are at this juncture conveying our complaints management policy to the public as directed by the Securities and Exchange Commission.

DEFINITION OF TERMS

1. **Complaint** means in the context of this policy any written expression of grievance by or on behalf of a complainant concerning our service delivery in general or as it relates to the actions or negligence of any member of our staff, management, board members, that has not been resolved after the initial steps to resolve the complaint have been taken informally.
2. **Complainant** means any natural person or legal person who files a written complaint. There are also special procedures for complaints made by employees of Consolidated Hallmark Insurance Plc.
3. **Complaint Coordinator (s)** - Depending on the nature of the complaint, the Chairman, Board, Managing Director or a committee made up of the heads or assigned members of the following groups to wit, Finance Group, Corporate Services Group, Technical Group, Business Development Group, Audit and Risk Management and the Legal and Compliance Unit will critically analyse the complaint with a view to resolving any issue or complaint made by the complainant within a reasonable timeframe.

A complaint can be filed by either submitting a letter of complaint or via an email to the Managing Director/Chief Executive Officer of Consolidated Hallmark Insurance Plc at 266 Ikorodu Road, Obanikoro Lagos or to info@consolidatedhallmark.com. The letter of complaint must be signed by the complainant and should include the following information:

- a. Full name
- b. Full address
- c. GSM number
- d. e-mail address
- e. Signature of the complainant
- f. Date
- g. A description and reason for objecting to the act or issue complained about; Where the complainant chooses to communicate his or her grievance via email, the afore-stated components of a complaint except the signature of the complainant, must be stated.

The Managing Director/Chief Executive Officer or any senior management staff directed by the CEO shall acknowledge the receipt of the letter of complaint within two to five working days either by email or by post for complaints received by email and by post respectively.

The Company will endeavour to resolve all complaints within ten working days of the receipt of the complaint. If any matter or complaint could not be resolved by the company within ten working days, the appropriate regulator depending on the nature of the complaint will be notified within two working days with reason(s) for the delay and/or inability to resolve the complaint and refer such complaints to the regulators in deserving cases that requires the regulators intervention.

The Company shall be guided by the twin pillars of natural justice, audi alteram partem (each party shall be given the opportunity to respond to the evidence against them) and nemo judex in causa sua (no one should be a judge in his own cause) in the resolution of all complaints received.

The Company shall also maintain a compliant register which shall contain the following information:

- a. Name of the complainant
- b. Date of the complaint
- c. Nature of the complaint
- d. Complaints details in brief
- e. Remarks/Comment.

A quarterly status report of all complaints received by the Company shall be filed with the Securities and Exchange Commission (SEC) and the Nigerian Stock Exchange (NSE).

Report of The Statutory Audit Committee

To the members of Consolidated Hallmark Insurance Plc

In accordance with the provisions of Section 359(6) of the Companies and Allied Matters Act, Cap 59 of the Laws of the Federation of Nigeria 2004, we the Members of the Audit Committee of Consolidated Hallmark Insurance Plc, having carried out our statutory functions under the Act, hereby report as follows:

- We have reviewed the scope and planning of the audit for the year ended December 31, 2016 and we confirm that they were adequate.
- The Company's reporting and accounting policies as well as internal control systems conform to legal requirements and agreed ethical practices.
- We are satisfied with the management responses to the External Auditors' findings on management matters for the year ended December 31, 2016

Finally, we acknowledge and appreciate the co-operation of Management and Staff in the conduct of these duties.



Mr. Tony Anonyai
Chairman of the Audit Committee
FRC/2013/ICAN/00000002579

27th February 2017

Members of the Audit Committee

| | | |
|-------------------------|-----------------------------------|----------|
| Mr. Tony Anonyai | - (Shareholders' Representative)- | Chairman |
| Mr. James Emadoye | - " " | Member |
| Mr. Simon Okiatorhoto | - " " | Member |
| Mrs. Ngozi Nkem | - (Non-Executive Director) | Member |
| Chief Andrew S. Odigie | - " " | Member |
| Mr. Joel Botete Avhurhi | - (Non-Executive Director) | Member |

The Company Secretary/Legal Adviser acted as the Secretary to the Committee.



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INDEPENDENT AUDITOR'S REPORT

To the Directors of Consolidated Hallmark Insurance Plc

Report on the Audit of the Consolidated Financial Statements for the year ended 31st December, 2016

Opinion

We have audited the consolidated financial statements of Consolidated Hallmark Insurance Plc (**the Company**) and its subsidiary (**altogether, the Group**), which comprise the consolidated statement of financial position as at December 31, 2016, and the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of **Consolidated Hallmark Insurance Plc and its subsidiary** as at December 31, 2016 and of its consolidated financial performance and consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRSs) applicable and in the manner required by the Financial Reporting Council Act 2011, Companies and Allied Matters Act, CAP C20 LFN 2004, the Insurance Act 2003 of Nigeria, the Investments and Securities Act 2007 and the relevant NAICOM circulars.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the international Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. The following key audit matters were identified:



Key Audit Matters

Valuation and impairment of property, plant and equipment

Reference to note 12.2 in the Group financial statements

The landed property of CHI Capital Limited, a subsidiary of Consolidated Hallmark Insurance Plc was professionally re-valued by a firm of Estate Surveyors and Valuers at N84.7 million on the basis of open market value between a willing seller and buyer. The carrying value of the revalued landed property as at 31st December, 2016 was N84.7 million. The revaluation did not result in any surplus or deficit, and based on the Valuer; the value of this property has reached a ceiling. These conclusions are dependent upon significant judgement including:

- Estimated resale value provided by the independent external valuer; and
- The absence of organised property market, and the effect of inflation on market variables.

Key Audit Matters

Valuation of Investment Properties

Refer to note 12.1 in the Group financial statements

Management has estimated the fair value of the Group's investment properties to be N893,882,395 as at 31st December, 2016.

Independent external valuations were obtained in order to support the value in the Group's financial statements. Our review of the independent estate valuers' report shows that the value of investment properties has reached a ceiling and

How our audit addressed the key Audit Matters

Our procedures in relation to the value placed on this landed property included:

- Assessing the methodologies used by the external valuer to establish the market value.
- Evaluating the independent external valuer's competence, capabilities and objectivity;
- Checking the accuracy and relevance of the input data provided by management to the external valuer;
- Considering the appropriateness of the resale value estimated by the external valuer;
- Considering the potential impact of reasonably possible downside changes in the key assumptions.

Based on available information, we found the value placed on the landed property and the disclosures on note 12.2 to be appropriate.

How our audit addressed the key Audit Matters

Our procedures in relation to management's valuation of investment properties included:

- Evaluation of the independent external valuers' competence, capabilities and objectivity;
- Assessing the methodologies used and the appropriateness of the key assumptions.
- Checking the accuracy and relevance of the input data used.

We found the disclosures on note 12.1 to be appropriate based on the assumptions and available evidence.



cannot appreciate any further. These valuations are dependent on certain key assumptions and significant judgements including capitalization rates and fair market rents.

Key Audit Matters

Valuation of Insurance Contract Liabilities

Refer to note 14 in the Group financial statements

Management has estimated the value of insurance contract liabilities in the Group financial statements to be N2.4 billion as at year ended 31st December, 2016 based on a liability adequacy test carried out by an external firm of actuaries. The valuation depended on a set of key assumptions, and significant judgements including supposition that:

- Policies are written, and claims occur uniformly throughout the year for each class of business;
- Future claims follow a regression pattern;
- Weighted past average inflation will remain unchanged into the future;
- UPR is calculated on the assumption that risk will occur evenly during the duration of the policy.

How our audit addressed the key Audit Matters

Our procedures in relation to management valuation of insurance contract liabilities include:

- Evaluate and validate controls over insurance contract liability;
- Evaluate the independent external actuary's competence, capability and objectivity;
- Assessing the methodologies used and the appropriateness of the key assumptions;
- Checking the accuracy and relevance of data provided to the actuary by management;
- Reviewing the result based on the assumptions.

We assessed the disclosures on note 14 and found them to be appropriate based on the assumptions and test result.

Other information

Management is responsible for the Other Information. The Other Information comprises all the information in the Consolidated Hallmark Insurance Plc 2016 annual report other than the Group financial statements and our auditor's report thereon ("the Other Information").



Our opinion on the Group financial statements does not cover the Other Information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Group financial statements, our responsibility is to read the Other Information and, in doing so, consider whether the Other Information is materially inconsistent with the Group financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of the Other Information; we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Group Financial Statements

The directors are responsible for the preparation of Group financial statements that give a true and fair view in accordance with International Financial Reporting Standard (IFRSs) and in the manner required by the Companies and Allied Matters Act, CAP C20, LFN 2004, Financial Reporting Council Act 2011, the Insurance Act 2003 of Nigeria, the Investments and Securities Act 2007 and National Insurance Commission (NAICOM) circulars. This responsibility includes: designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of Consolidated financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

In preparing the Group financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Audit Committee assists the directors in discharging their responsibilities for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Group Financial Statements

Our Objectives are to obtain reasonable assurance about whether the Group financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, in accordance with section 359 (1) of the Companies and Allied Matters Act, Cap C20, LFN 2004 and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if,



individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Group financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Group financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks; and, obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Group financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Group financial statements, including the disclosures, and whether the Group financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Group financial statements. We are responsible for the direction, supervision and
- performance of the group audit. We remain solely responsible for our audit opinion.



We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationship and other matters that may reasonably be thought to bear on our independence.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the Group financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest of such communication.

Report on Other Legal and Regulatory Requirements

Contravention of Regulatory Guidelines

The Group did not contravene any regulatory guideline in the year under consideration.

Compliance with the requirements of the Companies and Allied Matters Act, 2004

In accordance with the requirement of Schedule 6 of the Companies and Allied Matters Act, CAP C20, Laws of the Federation of Nigeria 2004, we confirm that:

- i) We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
- ii) In our opinion, proper books of account have been kept by the Group, so far as appears from our examination of those books;
- iii) The Group's statement of financial position and profit or loss and other comprehensive income are in agreement with the books of account.

Joshua Ansa, FCA.....
FRC/2013/ICAN/0000001728

for: S I A O

(Chartered Accountants)

Ikoyi, Lagos

Date: 21/03/2017



Statement of Significant Accounting Policies

For the year ended 31 December, 2016

The following are the significant accounting policies adopted by the Group in the preparation of its consolidated financial statements. These policies have been consistently applied to all year's presentations, unless otherwise stated

Group information and accounting policies

The Group

The group comprises of Consolidated Hallmark Insurance Plc (the company) and its subsidiaries - CHI Capital Limited and Chi Microinsurance Limited. CHI Capital Limited has two wholly owned subsidiaries, Grand Treasurers Limited and CHI Support Services Limited.

Company Information:

Consolidated Hallmark Insurance Plc (formerly Consolidated Risk Insurers Plc) was incorporated on 2 August 1991. The Company changed its name from Consolidated Risk Insurers Plc to Consolidated Hallmark Insurance Plc following its merger with Hallmark Assurance Plc and The Nigerian General Insurance Company Limited in line with the consolidation reform of the National Insurance Commission (NAICOM) announced in 2006. Consolidated Hallmark Insurance Plc came into effect from 1 March 2007.

These consolidated financial statements have been authorized for issue by the Board of Directors on 27 February 2017.

Principal Activities

Consolidated Hallmark Insurance Plc is a General Business and Special Risks Insurance underwriting firm fully capitalized in line with statutory requirements of the industry regulatory body - National Insurance Commission. The company underwrites Aviation, Oil and Gas, Marine Cargo and Hull and other non - life insurance underwriting including Motor, Fire and Special Perils, Goods-in-transit, Engineering Insurance and General Accident insurance businesses.

The Company identifies prompt claims payment as a means to achieving customer satisfaction and therefore emphasizes prompt claims payment in its operations. The company also invests its available funds in interest bearing and highly liquid instruments to generate adequate returns to meet its claims obligations.

The Company is a public limited company incorporated and domiciled in Nigeria. Its shares are listed on the floor of the Nigerian Stock Exchange and have its registered office at Consolidated Hallmark House, 266, Ikorodu Road, Lagos.

Going concern assessment

These consolidated financial statements have been prepared on a going concern basis. The group has neither intention nor need to reduce substantially its business operations. The management believes that the going concern assumption is appropriate for the group and there are no going concern threats to the operations of the group.

Subsidiaries;

CHI Microinsurance Limited

CHI Microinsurance Limited is a fully owned subsidiary of Consolidated Hallmark Insurance Plc, incorporated in 2016 and undergoing NAICOM licensing process to provide Life microinsurance services. Microinsurance is a financial arrangement to protect low income people against specific perils in exchange for regular premium payment proportionate to the likelihood and cost of risk involved.

CHI Capital Limited

CHI Capital Limited is a fully owned subsidiary of Consolidated Hallmark Insurance Plc. It carries on the business of consumer leasing and corporate support services. CHI Capital Limited acquired 100% interest in Grand Treasurers Limited in 2010 and also, incorporated CHI Support Services Limited in 2014 with 100% shareholdings.

Grand Treasurers Limited is a subsidiary of CHI Capital Limited. The business of the company is consumer lending, lease financing and other finance company business.

CHI Support Services Limited is a company incorporated under the Companies and Allied Matters Act CAP C20 LFN 2004, as a limited liability company in 2014 and authorised by the Nigerian Communication Commission to provide the service of tracking vehicles. CHI Support Services was incorporated in Nigeria.

1. Basis of presentation:

1.1 Statement of compliance with IFRS

These financial statements are the separate and consolidated financial statement of the company and its subsidiaries (together, "the group"). The group's financial statements for the year 2016 have been prepared in accordance with the International Financial Reporting Standards ("IFRSs") as issued by the International Accounting Standard Board ("IASB") and in compliance with the Financial Reporting Council of Nigeria Act, No 6, 2011. These are the Group's financial statements for the year ended 31 December 2016, prepared in accordance with IFRS 10 - Consolidated Financial Statements.

1.1.2 New and amended standards and interpretations

For the preparation of these financial statements, the following new or amended standards are mandatory for the first time for the financial year beginning 1 January 2016 (the list does not include information about new or amended requirements that affect interim financial reporting or first-time adopters of IFRS - e.g. IFRS 14 Regulatory Deferral Accounts (issued in January 2014) - since they are not relevant to IFRS Statements).

Amendments to IAS 1 titled Disclosure Initiative (issued in December 2014) -



Statement of Significant Accounting Policies

For the year ended 31 December, 2016

The amendments, applicable to annual periods beginning on or after 1 January 2016, clarify guidance on materiality and aggregation, the presentation of subtotals, the structure of financial statements and the disclosure of accounting policies. The amendments had no material effect on the Company's financial statements.

- Amendments to IAS 16 and IAS 38 titled Clarification of Acceptable Methods of Depreciation and Amortisation (issued in May 2014) - The amendments, prospectively effective for annual periods beginning on or after 1 January 2016, add guidance and clarify that (i) the use of revenue-based methods to calculate the depreciation of an asset is not appropriate because revenue generated by an activity that includes the use of an asset generally reflects factors other than the consumption of the economic benefits embodied in the asset, and (ii) revenue is generally presumed to be an inappropriate basis for measuring the consumption of the economic benefits embodied in an intangible asset; however, this presumption can be rebutted in certain limited circumstances. The amendments had no effect on the Company's financial statements.

- Amendments to IAS 16 and IAS 41 titled Agriculture: Bearer Plants (issued in June 2014) - The amendments, applicable to annual periods beginning on or after 1 January 2016, define bearer plants - i.e living plants which are used solely to grow produce over several periods and usually scrapped at the end of their productive lives - and include them within IAS 16's scope while the produce growing on bearer plants remains within the scope of IAS 41. As the Company does not undertake agricultural activity, this amendment had no effect on the Company's financial statements.

- Amendment to IAS 19 (Annual Improvements to IFRSs 2012-2014 Cycle, issued in September 2014) - The amendment, applicable to annual

periods beginning on or after 1 January 2016, clarifies that, in determining the discount rate for post employment benefit obligations, it is the currency that the liabilities are denominated in that is important, and not the country where they arise. Thus, the assessment of whether there is a deep market in high quality corporate bonds is based on corporate bonds in that currency (not corporate bonds in a particular country), and in the absence of a deep market in high quality corporate bonds in that currency, government bonds in the relevant currency should be used. This amendment had no effect on the Company's financial statements.

- Amendments to IAS 27 titled Equity Method in Separate Financial Statements (issued in August 2014) - The amendments, applicable to annual periods beginning on or after 1 January 2016, reinstate the equity method option allowing entities to use the equity method to account for investments in subsidiaries, joint ventures and associates in their separate financial statements. This amendment has no effect on financial statements.

- Amendment to IFRS 5 (Annual Improvements to IFRSs 2012-2014 Cycle, issued in September 2014) - The amendment, applicable prospectively to annual periods beginning on or after 1 January 2016, adds specific guidance when an entity reclassifies an asset (or a disposal Company) from held for sale to held for distribution to owners, or vice versa, and for cases where held-for-distribution accounting is discontinued. This amendment had no effect on the Company's financial statements.

- Amendment to IFRS 7 (Annual Improvements to IFRSs 2012-2014 Cycle, issued in September 2014) - The amendment, applicable to annual periods beginning on or after 1 January 2016, adds guidance to clarify whether a servicing contract is continuing involvement in a transferred asset. The amendment had no effect on the

Company's financial statements.

- Amendments to IFRS 10, IFRS 12 and IAS 28 titled Investment Entities: Applying the Consolidation Exception (issued in December 2014) - The amendments, applicable to annual periods beginning on or after 1 January 2016, clarify the application of the consolidation exception for investment entities and their subsidiaries. The amendments had no effect on the Company's financial statements.

- Amendments to IFRS 11 titled Accounting for Acquisitions of Interests in Joint Operations (issued in May 2014) - The amendments, applicable prospectively to annual periods beginning on or after 1 January 2016, require an acquirer of an interest in a joint operation in which the activity constitutes a business (as defined in IFRS 3) to apply all of the business combinations accounting principles and disclosure in IFRS 3 and other IFRSs, except for those principles that conflict with the guidance in IFRS 11. The amendments apply both to the initial acquisition of an interest in a joint operation, and the acquisition of an additional interest in a joint operation (in the latter case, previously held interests are not remeasured). This amendment had no effect on the Company's financial statements.

New and amended standards in issue but not yet effective

The Company has not applied the following new or amended standards that have been issued by the IASB but are not yet effective for the financial year beginning 1 January 2016 (the list does not include information about new or amended requirements that affect interim financial reporting or first-time adopters of IFRS since they are not relevant to IFRS Statements). The Directors anticipate that the new standards and amendments will be adopted in the Company's financial statements when they become effective. The Group has assessed, where practicable, the potential effect of all these new standards and

Statement of Significant Accounting Policies

For the year ended 31 December, 2016

amendments that will be effective in future periods.

- Amendments to IAS 7 titled Disclosure Initiative (issued in January 2016) - The amendments, applicable to annual periods beginning on or after 1 January 2017, require entities to provide information that enable users of financial statements to evaluate changes in liabilities arising from their financing activities. This is not expected to have a material effect on the Group's financial statements.

- Amendments to IAS 12 titled Recognition of Deferred Tax Assets for Unrealised Losses (issued in January 2016) - The amendments, applicable to annual periods beginning on or after 1 January 2017, clarify the accounting for deferred tax assets related to unrealised losses on debt instruments measured at fair value, to address diversity in practice. This is not expected to have an effect on the Group's financial statements.

- Amendments to IFRS 2 titled Classification and Measurement of Share-based Payment Transactions (issued in June 2016) - The amendments, applicable to annual periods beginning on or after 1 January 2018, clarify the effects of vesting and non-vesting conditions on the measurement of cash-settled share-based payments (SBP), the accounting for SBP transactions with a net settlement feature for withholding tax obligations, and the effect of a modification to the terms and conditions of a SBP that changes the classification of the transaction from cash-settled to equity-settled. The amendments are not expected to have a material effect on the Group's financial statements.

- Amendments to IFRS 4 titled Applying IFRS 9 Financial Instruments with IFRS 4 Insurance Contracts (issued in September 2016) - The amendments give all entities that issue insurance contracts the option to recognise in

other comprehensive income, rather than profit or loss, the volatility that could arise when IFRS 9 is applied before implementing the replacement insurance contracts Standard for IFRS 4 that is under drafting by the Board. Also, entities whose activities are predominantly connected with insurance are given an optional temporary exemption from applying IFRS 9 (until 2021), thus continuing to apply IAS 39 instead. The Group has assessed the potential effect of the new standard and will reflect this in future financial statements when it becomes effective.

- IFRS 9 Financial Instruments (issued in July 2014) - This standard will replace IAS 39 (and all the previous versions of IFRS 9) effective for annual periods beginning on or after 1 January 2018. It contains requirements for the classification and measurement of financial assets and financial liabilities, impairment, hedge accounting and derecognition.

IFRS 9 requires all recognised financial assets to be subsequently measured at amortised cost or fair value (through profit or loss or through other comprehensive income), depending on their classification by reference to the business model within which they are held and their contractual cash flow characteristics.

For financial liabilities, the most significant effect of IFRS 9 relates to cases where the fair value option is taken: the amount of change in fair value of a financial liability designated as at fair value through profit or loss that is attributable to changes in the credit risk of that liability is recognised in other comprehensive income (rather than in profit or loss), unless this creates an accounting mismatch.

Since the list reflects new and amended standards issued up to 30 September 2016, it should be extended to include all such changes up to the date of authorisation for issue of the 2016 financial statements for the impairment of financial assets, IFRS 9 introduces an "expected credit loss"

model based on the concept of providing for expected losses at inception of a contract; it will no longer be necessary for there to be objective evidence of impairment before a credit loss is recognised.

For hedge accounting, IFRS 9 introduces a substantial overhaul allowing financial statements to better reflect how risk management activities are undertaken when hedging financial and non-financial risk exposures. The derecognition provisions are carried over almost unchanged from IAS 39. The Directors anticipate that IFRS 9 will be adopted in the Group's financial statements when it becomes mandatory and that the application of the new standard might have a significant effect on amounts reported in respect of the Group's financial assets and financial liabilities. However, it is not practicable to provide a reasonable estimate of that effect until a detailed review has been completed.

- Amendments to IFRS 10 and IAS 28 titled Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (issued in September 2014) - The amendments address a current conflict between the two standards and clarify that gain or loss should be recognised fully when the transaction involves a business, and partially if it involves assets that do not constitute a business. The effective date of the amendments, initially set for annual periods beginning on or after 1 January 2016, is now deferred indefinitely but earlier application is still permitted. This is not expected to have an effect on the Group's financial statements.

- IFRS 15 Revenue from Contracts with Customers (issued in May 2014 and amended for clarifications in April 2016) - The new standard, effective for annual periods beginning on or after 1 January 2018, replaces IAS 11, IAS 18 and their interpretations. It establishes a single and comprehensive framework for revenue recognition to apply

Statement of Significant Accounting Policies

For the year ended 31 December, 2016

consistently across transactions, industries and capital markets, with a core principle (based on a five-step model to be applied to all contracts with customers), enhanced disclosures, and new or improved guidance (e.g. the point at which revenue is recognised, accounting for variable consideration, costs of fulfilling and obtaining a contract, etc.). The Directors anticipate that IFRS 15 will be adopted in the Company's financial statements when it becomes mandatory and that the application of the new standard might have a significant effect on amounts reported in respect of the Company's revenue. However, it is not practicable to provide a reasonable estimate of that effect until a detailed review has been completed.

● IFRS 16 Leases (issued in January 2016) - The new standard, effective for annual periods beginning on or after 1 January 2019, replaces IAS 17 and its interpretations. The biggest change introduced is that almost all leases will be brought onto lessees' balance sheets under a single model (except leases of less than 12 months and leases of low value assets), eliminating the distinction between operating and finance leases. Lessor accounting, however, remains largely unchanged and the distinction between operating and finance leases is retained. The Directors anticipate that IFRS 16 will be adopted in the Company's financial statements when it becomes mandatory and that the application of the new standard will have a significant effect on amounts reported in respect of the Company's leases. However, it is not practicable to provide a reasonable estimate of that effect until a detailed review has been completed.

1.2 Basis of measurement

These financial statements are prepared on the historical cost basis except for the following:

- Available-for-sale financial assets are measured at fair value.
- Investment property is measured at fair value.

- Assets held for trading are measured at fair value

1.3 Functional and presentation currency

The financial statements are presented in the functional currency, Nigeria naira which is the Group's functional currency.

1.4 Consolidation

The Group financial statements comprise the financial statements of the company and its subsidiary, CHI Capital Limited, all made up to 31 December, each year. The financial statements of subsidiaries are consolidated from the date the group acquires control, up to the date that such effective control ceases. A subsidiary is an entity over which the Group has the power to govern the financial and operating policies generally accompanying a shareholding of more than one half of the voting rights. CHI Capital Limited is a wholly owned subsidiary of the company.

All intercompany transactions, balances, unrealized surplus and deficit on transactions between group companies are eliminated on consolidation. Unrealized losses are also eliminated in the same manner as unrealized gains. The financial statements of the subsidiary has been prepared in accordance with IFRSs and the accounting policies of the subsidiary are consistent with the accounting policies adopted by the group which are in accordance with IFRSs.

1.5 Use of estimates and judgments

The Group makes estimate and assumption about the future that affects the reported amounts of assets and liabilities. Estimates and judgement are continually evaluated and based on historical experience and other factors, including expectation of future events that are believed to be reasonable under the

circumstances. In the future, actual experience may differ from these estimates and assumption. The annual accounting basis is used to determine the underwriting result of each class of insurance business written.

The effect of a change in an accounting estimate is recognized prospectively by including it in the comprehensive income in the period of the change, if the change affects that period only, or in the period of change and future period, if the change affects both.

The estimates and assumptions that have a significant risk of causing material adjustment to the carrying amount of asset and liabilities within the next financial year are discussed below:

(a) The ultimate liability arising from claims made under insurance contracts

The estimation of the ultimate liability arising from claims made under insurance contracts is the group's most critical accounting estimate. There are several sources of uncertainty that need to be considered in the estimate of the liability that the company will ultimately pay for such claims. The uncertainty arises because all events affecting the ultimate settlement of the claims have not taken place and may not take place for some time.

Changes in the estimate of the provision may be caused by receipt of additional claim information, changes in judicial interpretation of contract, or significant changes in severity or frequency of claims from historical records. The estimates are based on the company's historical data and industry experience. The ultimate claims liability computation is subjected to a liability adequacy test by an actuarial consultant using actuarial models.

(b) Impairment of available-for-sale equity financial assets

The Group determines that available-

Statement of Significant Accounting Policies

For the year ended 31 December, 2016

for-sale equity financial assets are impaired when there has been a significant or prolonged decline in the fair value below its cost. This determination of what is significant or prolonged requires judgement. In making this judgement, the group evaluates among other factors, the normal volatility in share price, the financial health of the investee, industry and sector performance, changes in technology, and operational and financing cash flow. Impairment may be appropriate when there is evidence of deterioration in the financial health of the investee, industry and sector performance, changes in technology, and financing and operational cash flows.

The fair values of financial instruments where no active market exists or where quoted prices are not otherwise available are determined by using valuation techniques. In these cases the fair values are estimated from observable data in respect of similar financial instruments or using models. Where market observable inputs are not available, they are estimated based on appropriate assumptions. Where valuation techniques (for example, models) are used to determine fair values, they are validated and periodically reviewed by qualified personnel independent of those that sourced them.

All models are certified before they are used, and models are calibrated to ensure that outputs reflect actual data and comparative market prices. To the extent practical, models use only observable data; however, areas such as credit risk, volatilities and correlations require management to make estimates. Changes in assumptions about these factors could affect the reported fair value of financial instruments. The group adopts costs less impairment to determine the fair value of its available for sale financial assets whenever observable market data exist for this asset.

(c) Impairment of trade receivables

The management adopted the policy of no premium no cover and the trade receivables outstanding as at the reporting period are premium receivable within 30 days that are due from brokers. The trades receivable was further subjected to impairment based on management judgement. Internal models were developed based on company's specific collectability factors and trends to determine amounts to be provided for impairment of trade receivables. Efforts are made to assess significant debtors individually based on information available to management and where there is objective evidence of impairment they are appropriately impaired. Other trade receivables either significant or otherwise that are not specifically impaired are grouped on a sectorial basis and assessed based on a collective impairment model that reflects the company's debt collection ratio per sector.

(d) Deferred acquisition costs (DAC)

Commissions that vary with and are related to securing new contracts and renewing existing contracts are capitalised as an intangible asset under Deferred Acquisition Costs (DAC). The amount of commission to be deferred is directly proportional to the time apportionment basis of the underlying premium income to which the acquisition cost is directly related.

(e) Income taxes

The Group periodically assesses its liabilities and contingencies related to income taxes for all years open to audit based on the latest information available. For matters where it is probable that an adjustment will be made, the Group records its best estimate of the tax liability including the related interest and penalties in the current tax provision.

Management believes they have adequately provided for the probable

outcome of these matters; however, the final outcome may result in a materially different outcome than the amount included in the tax liabilities.

2. Segment reporting

An operating segment is a component of the Group engaged in business activities from which it can earn revenues whose operating results are reviewed regularly by the Group's Executive Management in order to make decisions about resources to be allocated to segments and assessing segments performance. Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision maker is the Executive Management.

3. Cash and cash equivalents

Cash and cash equivalents comprise cash in hand, deposits with a maturity of three months or less and other short-term highly liquid investments that are readily convertible into known amounts of cash. For the purpose of reporting cash flows, cash and cash equivalents include cash on hand; bank balances, fixed deposits and treasury bills within 90 days.

3.1 Financial assets

The Group classifies its financial assets into the following categories: at fair value through profit or loss, loans and receivables, and available for sale. The classification is determined by management at initial recognition and depends on the purpose for which the investments were acquired. At initial recognition, the Group classifies its financial assets in the following categories:

3.1.1 Financial assets at fair value through profit or loss

A financial asset is classified in this category if acquired principally for the

Statement of Significant Accounting Policies

For the year ended 31 December, 2016

purpose of selling or repurchasing in the short-term. Financial instruments in this category are recognized initially and subsequently at fair value. Transaction costs are expensed in the consolidated statement of income. Gains and losses arising from changes in fair value are presented in the consolidated statement of income in the period in which they arise. Non-derivative financial assets and liabilities at fair value through profit or loss are classified as current except for the portion expected to be realized or paid beyond twelve months of the balance sheet date, which are classified as long-term. Assets where there is a ready and liquid quoted market, which are acquired for the purpose of short-term trade, and where mark-to-market valuations are possible on every trading day, are trading assets. Assets do not fall under this category merely because there is a market for the asset - the entity must have acquired the asset for short term trading intent.

3.1.2 Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market other than those that the Group intends to sell in the short term or that it has designated as at fair value through profit or loss or available for sale. The Group's loans and receivables comprise loans issued to corporate entities, individual and/or staff of the Group.

Loans and receivables are initially recognized at the amount expected to be received, less, when material, a discount to reduce the loans and receivables to fair value. Subsequently, loans and receivables are measured at amortized cost using the effective interest rate method less a provision for impairment.

3.1.3 Available-for-sale investments

These are financial assets that are intended to be held for an indefinite period of time, which may be sold in response to needs for liquidity or

changes in interest rates, exchange rates or equity prices or that are not classified as loans and receivables, held-to-maturity investments or financial assets at fair value through profit or loss. The Group's available-for-sale assets comprise investments in equity securities (other than those qualifying as cash equivalents). Available-for-sale investments are recognized initially at fair value plus transaction costs and are subsequently carried at fair value. In cases where the fair value of an unlisted equity cannot be measured reliably, the instruments are carried at cost less impairment. Gains or losses arising from remeasurement are recognized in other comprehensive income except for exchange gains and losses on the translation of debt securities, which are recognized in the consolidated statement of income. When an available-for-sale investment is sold or impaired, the accumulated gains or losses are moved from accumulated other comprehensive income to the statement of income. Available-for-sale investments are classified as non-current, unless an investment matures within twelve months, or management expects to dispose of it within twelve months.

Dividends on available-for-sale equity instruments are recognized in the statement of income as dividend income when the Group's right to receive payment is established.

3.1.4 Held-to-maturity financial assets

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Group's management has the positive intention and ability to hold to maturity other than:

- those that the Group upon initial recognition designates as at fair value through profit or loss;
- those that the Group designates as available for sale; and

those that meet the definition of loans and receivables.

Held-to-maturity investments are initially recognized at cost and subsequently measured at amortized cost. Interests on held-to-maturity investments are included in the income statement and are reported as 'Interest and similar income. In the event of an impairment, it is being reported as a deduction from the carrying value of the investment and recognised in the income statement as 'Net gains/(losses) on investment securities'

3.2 Reclassifications

Financial assets other than loans and receivables are permitted to be reclassified out of the held-for-trading category only in rare circumstances arising from a single event that is unusual and highly unlikely to recur in the near-term. In addition, the Group may choose to reclassify financial assets that would meet the definition of loans and receivables out of the held-for-trading or available-for-sale categories, if the Group has the intention and ability to hold these financial assets for the foreseeable future or until maturity at the date of reclassification. Reclassifications are made at fair value as of the reclassification date. Fair value becomes the new cost or amortized cost as applicable, and no reversals of fair value gains or losses recorded before reclassification date are subsequently made. Effective interest rates for financial assets reclassified to loans and receivables and held-to-maturity categories are determined at the reclassification date. Further increases in estimates of cash flows adjust effective interest rates prospectively.

3.3 Impairment of assets

3.3.1 Financial assets carried at amortized cost

The Group assesses at each end of the reporting period whether there is objective evidence that a financial

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For the year ended 31 December, 2016

asset or company of financial assets is impaired. A financial asset or company of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that have occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or company of financial assets that can be reliably estimated. Objective evidence that a financial asset or company of assets is impaired includes observable data that comes to the attention of the Group about the following events:

- Significant financial difficulty of the issuer or debtor;
- A breach of contract, such as a default or delinquency in payments;
- It is becoming probable that the issuer or debtor will enter bankruptcy or other financial reorganization;
- The disappearance of an active market for that financial asset because of financial difficulties; or observable data indicating that there is a measurable decrease in the estimated future cash flow from a company of financial assets since the initial recognition of those assets, although the decrease cannot yet be identified with the individual financial assets in the Group, including: adverse changes in the payment status of issuers or debtors in the Group; or national or local economic conditions that correlate with defaults on the assets in the Group.

The Group first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a company of financial assets with similar credit risk characteristics and collectively

assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss has been incurred on loans and receivables or held-to-maturity investments carried at amortized cost, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in the income statement. If a held-to-maturity investment or a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under contract. As a practical expedient, the Group may measure impairment on the basis of an instrument's fair value using an observable market price.

For the purpose of a collective evaluation of impairment, financial assets are grouped on the basis of similar credit risk characteristics (i.e., on the basis of the Group's grading process that considers asset type, industry, geographical location, past-due status and other relevant factors). Those characteristics are relevant to the estimation of future cash flows of such assets by being indicative of the issuer's ability to pay all amounts due under the contractual terms of the debt instrument being evaluated.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as improved credit rating), the previously recognized impairment loss is reversed by adjusting the allowance account.

The amount of the reversal is recognised in the income statement.

3.3.2 Assets classified as available for sale

The Group assesses at each date of the statement of financial position whether there is objective evidence that a financial asset or a company of financial assets is impaired. In the case of equity investments classified as available for sale, a significant or prolonged decline in the fair value of the security below its cost is an objective evidence of impairment resulting in the recognition of an impairment loss. In this respect, a decline of 20% or more is regarded as significant, and a period of 12 months or longer is considered to be prolonged. If any such quantitative evidence exists for available-for-sale financial assets, the asset is considered for impairment, taking qualitative evidence into account.

The cumulative loss (measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss) is removed from equity and recognised in the income statement. Impairment losses recognised in the income statement on equity instruments are not reversed through the income statement. If in a subsequent period the fair value of a debt instrument classified as available for sale increases and the increase can be objectively related to an event occurring after the impairment loss was recognised in profit or loss, the impairment loss is reversed through the income statement.

3.3.3 Impairment of non-financial assets

The Group assesses annually whether there is any indication that any of its assets have been impaired. If such indication exists, the asset's recoverable amount is estimated and compared to its carrying value. Where

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For the year ended 31 December, 2016

it is impossible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the smallest cash-generating unit to which the asset is allocated. If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount an impairment loss is recognized immediately in profit or loss, unless the asset is carried at a revalued amount, in which case the impairment loss is recognized as revaluation decrease.

3.3.4 Impairment of other non-financial assets

Assets that have an indefinite useful life - for example, land - are not subject to amortization and are tested annually for impairment. Assets that are subject to amortization are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

4. Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

4.1 As Lessor

4.1.1 Finance leases

Assets held under finance leases are recognized as finance lease receivable of the Group at the fair value at the inception of the lease or if lower, at the present value of the minimum lease payments. The related liability to the lessor is included in the statement of financial position as a finance lease obligation.

Lease payments are apportioned

between interest expenses and capital redemption of the liability. Interest is recognized immediately in the income statement, unless attributable to qualifying assets, in which case they are capitalized to the cost of those assets. Contingent rentals are recognised as expenses in the periods in which they are incurred.

5. Trade receivables

Trade receivables are recognized when due. These include amounts due from agents, brokers and insurance contract holders. If there is objective evidence that the insurance receivable is impaired, the Company reduces the carrying amount of the insurance receivable accordingly and recognizes that impairment loss in the income statement. The Company first assesses whether objective evidence of impairment exists individually for receivables that are individually significant. If the company determines that no objective evidence of impairment exists for an individually assessed receivable, whether significant or not, it includes the receivable in a group of receivables with similar credit risk characteristics and collectively assesses them for impairment using the model that reflects the company's historical outstanding premium collection ratio per sector.

6. Reinsurance assets and liabilities

These are contracts entered into by the Company with reinsurers under which the Company is compensated for losses on one or more contracts issued by the Company, and which also meets the classification requirements for insurance contracts held as reinsurance contracts. Insurance contracts entered into by the Company under which the contract holder is another insurer (inwards reinsurance) are included in insurance contracts.

The benefits to which the Company is entitled under its reinsurance contracts are recognized as

reinsurance assets. These assets consist of short-term balances due from reinsurers, as well as long term receivables that are dependent on the expected claims and benefits arising under the related reinsured insurance contracts. Amounts recoverable from or due to reinsurers are measured consistently with the amounts associated with the reinsured insurance contracts and in accordance with the terms of each reinsurance contract.

In certain cases, a reinsurance contract is entered into retrospectively to reinsure a notified claim under the Company's property or casualty insurance contracts. Where the premium due to the reinsurer differs from the liability established by the Company for the related claim, the difference is amortized over the estimated remaining settlement period.

The Company assesses its reinsurance assets for impairment. If there is objective evidence that the reinsurance asset is impaired, the Company reduces the carrying amount of the reinsurance asset to its recoverable amount and recognizes that impairment loss in the income statement. The Company gathers the objective evidence that a reinsurance asset is impaired using the same process adopted for financial assets held at amortized cost. The impairment loss is calculated following the same method used for these financial assets

7. Deferred acquisition costs

Acquisition costs comprise mainly of agent's commission. These costs are amortized and deferred over the terms of the related policies to the extent that they are considered to be recoverable from unearned premium.

8. Other receivables and prepayments

Receivables are stated at their original invoiced value, as the interest that would be recognized from discounting future cash receipts over the short credit period is not considered to be

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material. These receivables are reduced by appropriate allowances for estimated irrecoverable amounts. Interest on overdue receivables is recognized as it accrues.

9. Deposit for shares

Where the company invested in the equities of other entities and the necessary allotment of shares or share certificates have not been received by the company, such investment shall be treated as deposit for shares. At initial recognition, it would be treated at cost and at subsequent recognition, it would be recognized at cost less impairment (if any).

10. Inventories

Inventories are assets held for sale in the ordinary course of business, in the process of production for such sale or in the form of materials or supplies to be consumed in the production process or in the rendering of services. Inventories shall be measured at the lower of cost and net realizable value. The cost of inventories shall comprise all costs of purchase, costs of conversion and other cost incurred in bringing the inventories to their present location and condition.

11. Investment in subsidiaries

Subsidiaries are entities controlled by the parent. In accordance with IAS 10, control exists when the parent has:

- I. Power over the investee
- II. Exposure, or rights, to variable returns from its involvement with the investee; and
- III. The ability to use its power over the investee to affect the amount of investor's returns.

Investments in subsidiaries are reported at cost less impairment (if any).

12. Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position only

when there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously.

13. Intangible assets

Intangible assets acquired separately are shown at historical cost less accumulated amortization and impairment losses.

Amortization is charged to profit or loss on a straight-line basis over the estimated useful lives of the intangible asset unless such lives are indefinite. These charges are included in other expenses in profit or loss. Intangible assets with an indefinite useful life are tested for impairment annually.

Amortization periods and methods are reviewed annually and adjusted if appropriate.

The class of the intangible assets recognised by the company and its amortisation rates are as follows:

| | Rate |
|-------------------|------|
| Computer software | 15% |

14. Property and equipment

14.1 Recognition and Measurement

All property and equipment are stated at historical cost less accumulated depreciation less accumulated impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Land is not depreciated. Depreciation on other assets is calculated using the

straight-line method to allocate their cost or revalued amounts to their residual values over their estimated useful lives, as follows:

| | |
|-----------------------------------|-------|
| Buildings | - 2% |
| Furniture, fittings and equipment | - 15% |
| Computers | - 15% |
| Motor vehicles | - 20% |
| Office equipment | - 15% |

When parts of an item of property and equipment have different useful lives, they are accounted for as separate items (major components) of property and equipment.

The assets' residual values and useful lives are reviewed at the end of each reporting period and adjusted if appropriate. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable value.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount, these are included in the income statement in operating income.

The Group reviews the estimated useful lives of property and equipment at the end of each reporting period.

14.2 Reclassification to investment property

When the use of a property changes from owner-occupied to investment property, the property is re-measured to fair value and reclassified as investment property. Any gain arising on re-measurement is recognized in income statement to the extent the gain reverses a previous impairment loss on the specific property, with any remaining gain recognized in other comprehensive income and presented in the revaluation reserve in equity.

Any loss is recognized in other comprehensive income and presented in the revaluation reserve in equity to the extent that an amount had

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previously been included in the revaluation reserve relating to the specific property, with any remaining loss recognized immediately in income statement.

15. Statutory Deposit

Statutory deposit represents 10% of the paid-up capital of the Company deposited with the Central Bank of Nigeria (CBN) in pursuant to Section 10(3) of the Insurance Act, 2003. Statutory deposit is measured at cost.

16. Insurance Contracts Liabilities

In accordance with IFRS 4, the company has continued to apply the accounting policies it applied in accordance with Pre-changeover Nigerian GAAP subject to issue of Liability adequacy test (note 14.4). Balances arising from insurance contracts primarily includes unearned premium, provisions for outstanding claims and adjustment expenses, re-insurers share of provision for unearned premium and outstanding claims and adjustment expenses, deferred acquisition costs, and salvage and subrogation receivables.

16.1 Reserves for unearned premium

In compliance with Section 20 (1) (a) of Insurance Act 2003, the reserve for unearned premium is calculated on a time apportionment basis in respect of the risks accepted during the year.

16.2 Reserves for outstanding claims

The reserve for outstanding claims is maintained at the total amount of outstanding claims incurred and reported plus claims incurred but not reported ("IBNR") as at the balance sheet date. The IBNR is based on the liability adequacy test.

16.3 Reserves for unexpired risk

A provision for additional unexpired risk reserve (AURR) is recognized for an underwriting year where it is envisaged

that the estimated cost of claims and expenses would exceed the unearned premium reserve (UPR)".

16.4 Liability adequacy test

At each reporting date, the company performs a liability adequacy test through an Actuary on its insurance contract liabilities less deferred acquisition costs to ensure the carrying amount is adequate. If the estimate shows the carrying amount of liabilities is inadequate, any deficiency is recognized as an expense to the income statement initially by writing off the deferred acquisition expense and subsequently by recognizing an additional claims liability for claims provisions.

19. Retirement benefits obligations

19.1 Defined contribution plan

The Group runs a defined contribution plan. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Under the defined contribution plans, the Group pays contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid. The contributions are recognized as employee benefit expenses when they are due. Prepaid contributions are recognized as an asset to the extent that a cash refund or a reduction in the future payments is available.

20. Share capital

Shares are classified as equity when there is no obligation to transfer cash or other assets. Equity instruments issued

are recorded at the value of proceeds received, net of costs directly attributable to the issue of the instruments. Incremental costs directly attributable to the issue of equity instruments are shown in equity as a deduction from the proceeds, net of tax.

21. Contingency reserve

In compliance with Section 21 (2) of Insurance Act 2003, the contingency reserve is credited with the greater of 3% of total premiums, or 20% of the net profits. This shall accumulate until it reaches the amount of greater of minimum paid-up capital or 50 percent of net premium.

22. Statutory reserve

In line with Central Bank of Nigeria guideline, Finance companies in Nigeria are required to transfer a minimum of 15% of its profit before tax to statutory reserve until the reserve fund equals the Paid-up Capital and a minimum of 10% thereafter. This applies to Grand Treasurers Limited, a subsidiary within the group.

23. Dividend distribution

Dividend distribution to the Group's shareholders is recognized as a deduction in the revenue reserve in the year in which the dividend is approved by the Company's shareholders.

24. Revenue recognition

24.1 Premium

Written premium for non-life (general insurance) business comprises the premiums on contract incepting in the financial year. Written premium are stated at gross of commissions payable to intermediaries. Unearned premiums are those portions of the premium, which relates to periods of risks after the balance sheet date. Unearned premiums are prorated evenly over the term of the insurance policy. The portion of the premium related to the

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unexpired portion of the policy at the end of the fiscal year is reflected in the unearned premium.

a) Gross premium

Gross premium is recognized at the point of attachment of risk to a policy before conducting cost of reinsurance.

a) Gross premium earned

Gross premium earned is the written premium recognized after adjusting for the unearned portion of the premium.

a) Unearned premium

This is the portion of the gross premium on the insurance contract, determined on a contract by contract basis, which is deemed to be relating to the risk for period not falling within the current accounting year. This is carried forward to the next accounting period as unearned premium.

b) Net premium

Net premium represents gross premium earned less reinsurance costs.

c) Reinsurance premium

Reinsurance premium is the ceding to a reinsurance part of a risk or liability accepted in order to ensure greater and reduced liability on the part of the company.

The outward reinsurance premium relating to earned premiums are recognized as outflow in accordance with the reinsurance services received.

24.2 Reinsurer's share of unearned premium

Reinsurer's share of unearned premium is recognized as an asset using principles consistent with the company's method for determining the unearned premium liability.

25. Expenses

a) Reinsurance cost

This represents the outward reinsurance premium paid to reinsurance companies less the unexpired portion as at the end of the current accounting year.

The reinsurance cost is charged to the underwriting revenue account while the unexpired portion is shown as prepaid reinsurance costs, on asset, on the balance sheet.

b) Reinsurance recoveries

Reinsurance represents that portion of claims paid or payable on risks ceded out to reinsurance companies on which recoveries are received or receivable from the reinsurer.

The recoveries are applied to reduce the gross claims incurred on the underwriting revenue account.

c) Prepaid reinsurance cost

This is the unexpired reinsurance cost determined on a time apportionment basis and is reported under other asset on the balance sheet.

d) Gross claims paid

This is the direct claims payments during the year plus reinsurance claims paid, if any.

e) Gross claims incurred

The is made up of claims and claims handling expenses paid during the financial year after adjusting for the movement in the provision for outstanding claims and claims incurred but not reported (IBNR).

a) Net claims incurred

This is gross claims incurred after adjusting for reinsurance claims recoveries.

All claims paid and incurred are charged against the underwriting revenue account as expense when incurred. Reinsurance recoveries are recognized when the company records the liability for the claims.

Anticipated reinsurance recoveries on claims are disclosed separately as assets.

f) Management expenses

Management expenses are expenses other than claims, investments and underwriting expenses. They include salaries, depreciation charges and other administrative but non-operating expenses. They are accounted for on or accrual basis and are charged to the profit and loss account in the year in which they were incurred.

Provision for unpaid claims and adjustment expenses

Individual loss estimates are provided on each claims reported. In addition, provisions are made for adjustment expenses, changes in reported claims, and for claims incurred but not reported, based on past experience and business in force. The estimates are regularly reviewed and updated, and any resulting adjustments are included in the current income.

27. Salvage and subrogation recoverable

In the normal course of business, the company obtains ownership of damaged properties, which they resell to various salvage operators. Unsold property is valued at its estimated net realizable value.

Where the company indemnifies policyholders against a liability claim, it acquires the right to subrogate its claims against other parties. These claims are reflected at amounts expected to be received from the subrogated parties net of related costs.

28. Fees and commission income

Fees and commissions consist primarily of reinsurance commission and other contract fees. All other fee and commission income is recognized as services are provided.

29. Investment income

Investment income consists of dividend, interest income. Dividends are recognized only when the group's right to payments is established.

29.1 Interest income

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to

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For the year ended 31 December, 2016

the assets carrying amount

29.2 Other operating income

Other operating income is made up of rent income, profit on disposal of fixed assets, profit or loss on disposal of investment, exchange gain or loss and other line of income that are not investment income.

29.3 Realized gains and losses

The realized gains or losses on the disposal of an investment is the difference between proceeds received, net of transaction costs and its original or amortized costs as appropriate.

30. Taxation

The tax expense for the period comprises current and deferred tax. Tax is recognised in the income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the Group's subsidiaries and associates operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and establishes provisions where appropriate.

Deferred income tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. However, if the deferred income tax arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the

transaction affects neither accounting nor taxable profit (loss), it is not accounted for. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realized or the deferred income tax liability is settled.

Deferred income tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilized. Deferred income tax is provided on temporary differences arising on investments in subsidiaries and associates, except where the Group controls the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities, and when the deferred income taxes assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities, where there is an intention to settle the balances on a net basis.

31. Provisions

Provisions are recognized when the Group has a present obligation (legal or constructive) as a result of a past event, and it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation.

32. Foreign currency translation

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. At the reporting date, unsettled monetary assets and liabilities are translated into the Group's functional currency by using the exchange rate in effect at the year-end date.

Foreign exchange gains and losses resulting from the settlement of foreign currency transactions and from the translation at exchange rates of monetary assets and liabilities denominated in currencies other than the group's functional currency are recognized in the consolidated income statement.

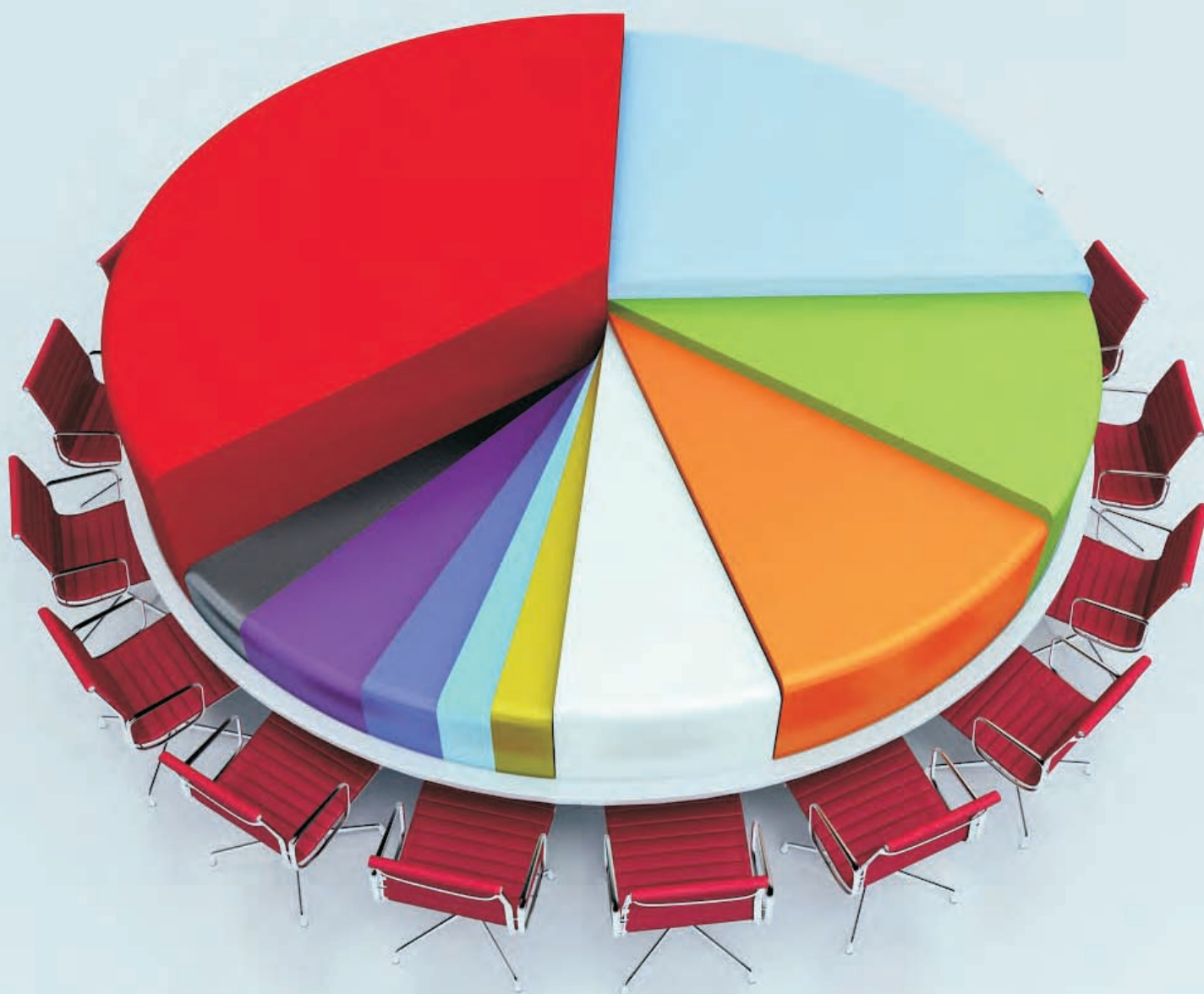
33. Unclaimed dividend

Unclaimed dividend are amounts payable to shareholders in respect of dividend previously declared by the Group which have remained unclaimed by the shareholder in compliance with section 385 of the Companies and Allied Matters Act (Cap C20) laws of the Federation of Nigeria 2004. Unclaimed dividends are transferred to general reserves after twelve years.

34. Earnings per share

The Group presents basic earnings per share (EPS) for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Group by the weighted average number of shares outstanding during the year.

Financial Statements



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Consolidated Statement Of Financial Position

For the year ended 31 December, 2016

| | | Group | | Company | |
|--------------------------------------------------|-------|--------------------------|--------------------------|--------------------------|--------------------------|
| | Notes | 31 December 2016 N | 31 December 2015 N | 31 December 2016 N | 31 December 2015 N |
| Assets | | | | | |
| Cash and cash equivalents | 2. | 1,836,824,537 | 2,822,735,766 | 1,587,501,284 | 2,780,220,924 |
| Financial assets: | | | | | |
| At fair value through profit or loss | 3.1 | 170,013,089 | 183,200,238 | 163,699,494 | 177,671,643 |
| Loans and receivables | 3.2 | 237,335,789 | 61,029,203 | 211,761,875 | 70,851,262 |
| Available for sale assets | 3.3 | 60,950,000 | 60,950,000 | 60,950,000 | 60,950,000 |
| Held to maturity | 3.4 | 1,654,142,565 | 497,905,166 | 1,654,142,565 | 497,905,166 |
| Deposit for shares | 4. | - | - | 180,000,000 | - |
| Finance lease receivable | 5. | 162,290,265 | 172,095,986 | - | - |
| Trade receivables | 6. | 182,091,091 | 81,030,026 | 182,091,091 | 81,030,026 |
| Reinsurance assets | 7. | 546,323,978 | 691,913,416 | 546,323,978 | 691,913,416 |
| Deferred acquisition cost | 8. | 229,579,067 | 190,525,298 | 229,579,067 | 190,525,298 |
| Other receivables & prepayments | 9. | 177,968,732 | 135,246,867 | 213,530,118 | 135,266,048 |
| Investment in subsidiaries | 10. | - | - | 300,000,000 | 250,000,000 |
| Inventories | 11. | 3,920,887 | 5,146,854 | - | - |
| Intangible Assets | 12.0 | 13,119,349 | 16,467,871 | 12,383,037 | 15,592,433 |
| Investment properties | 12.1 | 893,882,395 | 888,020,000 | 809,221,395 | 803,359,000 |
| Property and equipment | 12.2 | 974,022,626 | 917,049,344 | 941,328,726 | 908,924,352 |
| Statutory deposits | 13. | 300,000,000 | 300,000,000 | 300,000,000 | 300,000,000 |
| Total assets | | 7,442,464,370 | 7,023,316,035 | 7,392,512,630 | 6,964,209,568 |
| Liabilities | | | | | |
| Insurance contract liabilities | 14. | 2,410,701,988 | 2,218,670,079 | 2,410,701,988 | 2,218,670,079 |
| Trade payables | 15. | 87,511,062 | 112,060,913 | 87,511,062 | 112,060,913 |
| Other payables and provision | 16. | 179,731,068 | 163,568,360 | 195,101,601 | 171,540,123 |
| Retirement benefit obligations | 17. | 151,314 | 184,444 | 13,502 | 4,430 |
| Income tax liabilities | 18.2 | 191,465,212 | 120,730,104 | 162,558,597 | 93,162,912 |
| Deferred tax liabilities | 18.3 | 170,103,017 | 140,289,268 | 169,625,075 | 139,693,165 |
| Total liabilities | | 3,039,663,661 | 2,755,503,168 | 3,025,511,825 | 2,735,131,622 |
| Equity and reserves | | | | | |
| Issued and paid up share capital | 19.1 | 3,000,000,000 | 3,000,000,000 | 3,000,000,000 | 3,000,000,000 |
| Contingency reserve | 20.1. | 1,230,030,314 | 1,058,782,003 | 1,230,030,314 | 1,058,782,003 |
| Statutory reserve | 20.2 | 9,279,386 | 5,826,986 | - | - |
| Retained earnings | 21. | 163,491,009 | 203,203,878 | 136,970,491 | 170,295,943 |
| Total equity and reserves | | 4,402,800,709 | 4,267,812,867 | 4,367,000,805 | 4,229,077,946 |
| Total liabilities and equity and reserves | | 7,442,464,370 | 7,023,316,035 | 7,392,512,630 | 6,964,209,568 |

The consolidated financial statements were approved by the Board of Directors on 27 February, 2017

Joel Avhurhi
Director
FRC/2015/ICAN/00000011363

Eddie Efekoha
Managing Director
FRC/2013/CIIN/00000002189

Babatunde Daramola
Chief Financial Officer
FRC/2013/ICAN/00000000564

The accompanying notes form an integral part of this financial statements.





Consolidated Statement Of Comprehensive Income

For the year ended 31 December, 2016

| | Notes | Group | | Company | |
|-------------------------------------------------------------------------------|-------|------------------------|-----------------------|------------------------|-----------------------|
| | | 31 December 2016 N | 31 December 2015 N | 31 December 2016 N | 31 December 2015 N |
| Gross premium written | | 5,826,950,292 | 6,039,451,539 | 5,826,950,292 | 6,039,451,539 |
| Gross premium income | 23. | 5,708,277,060 | 5,875,522,094 | 5,708,277,060 | 5,875,522,094 |
| Reinsurance premium expenses | 24. | (2,199,995,287) | (2,685,733,043) | (2,199,995,287) | (2,685,733,043) |
| Net premium income | | 3,508,281,773 | 3,189,789,051 | 3,508,281,773 | 3,189,789,051 |
| Fee and commission income | 25. | 203,707,669 | 145,879,333 | 203,707,669 | 145,879,333 |
| Net underwriting income | | 3,711,989,442 | 3,335,668,384 | 3,711,989,442 | 3,335,668,384 |
| Claims expenses | 25a | (1,730,652,330) | (1,341,181,328) | (1,730,652,330) | (1,341,181,328) |
| Claims recoveries from reinsurers | 25b. | 343,508,618 | 383,167,702 | 343,508,618 | 383,167,702 |
| Claims incurred | | (1,387,143,712) | (958,013,626) | (1,387,143,712) | (958,013,626) |
| Underwriting expenses | 26. | (1,256,318,222) | (1,007,902,155) | (1,271,473,425) | (1,016,074,857) |
| Underwriting profit | | 1,068,527,508 | 1,369,752,603 | 1,053,372,305 | 1,361,579,901 |
| Investment income | 27. | 472,289,663 | 447,362,355 | 472,289,663 | 402,048,193 |
| Other operating income | 28. | 183,860,805 | 177,053,841 | 122,768,443 | 170,537,974 |
| Impairment (charge)/write back | 29. | (9,310,327) | 16,935,040 | 693,030 | 17,402,910 |
| Net fair value gains on financial assets at fair value through profit or loss | 30. | (6,783,170) | (138,190,791) | (6,783,170) | (138,191,291) |
| Management expenses | 31. | (1,340,451,352) | (1,168,001,089) | (1,281,059,193) | (1,126,380,571) |
| Profit before taxation | 22 | 368,133,127 | 704,911,959 | 361,281,078 | 686,997,116 |
| Income tax expense | 18.1 | (173,145,284) | (159,100,881) | (163,358,219) | (152,718,047) |
| Profit after taxation | | 194,987,843 | 545,811,078 | 197,922,859 | 534,279,069 |
| Other comprehensive income/(loss) net of tax | | | | | |
| Other comprehensive income/(loss) net of tax | | - | - | - | - |
| Total other comprehensive income | | - | - | - | - |
| Total comprehensive income for the year | | 194,987,843 | 545,811,078 | 197,922,859 | 534,279,069 |
| Profit attributable to: | | | | | |
| Equity holders of the parents' | | 194,987,843 | 545,811,078 | 197,922,859 | 534,279,069 |
| Non-controlling interest interest | | - | - | - | - |
| | | 194,987,843 | 545,811,078 | 197,922,859 | 534,279,069 |
| Basic and diluted earnings per share (Kobo) | 32. | 3.25 | 9.10 | 3.30 | 8.90 |

The accompanying notes form an integral part of this financial statements



Consolidated Statement Of Changes in Equity

For the year ended 31 December, 2016

| The Group | Issued share capital N | Contingency reserves N | Statutory reserve N | Retained earnings N | Total equity N |
|----------------------------------------------------------|---------------------------|---------------------------|------------------------|------------------------|----------------------|
| At 1 January 2015 | 3,000,000,000 | 882,516,340 | 8,477,548 | (48,682,240) | 3,842,311,648 |
| Changes in equity for 2015: | | | | | |
| Profit for the year | - | - | - | 545,811,078 | 545,811,078 |
| Other comprehensive income for the year | - | - | - | - | - |
| Total comprehensive income for the year | - | - | - | 545,811,078 | 545,811,078 |
| Transactions with owners: | | | | | |
| Transfer to contingency reserves | - | 176,265,663 | - | (176,265,663) | - |
| Transfer to statutory reserves | - | - | (2,650,562) | 2,340,703 | (309,859) |
| Dividends declared during the year | - | - | - | (120,000,000) | (120,000,000) |
| Non-controlling interest arising on business combination | - | - | - | - | - |
| Contribution by and to owners of the business | - | 176,265,663 | (2,650,562) | (293,924,960) | (120,309,859) |
| At 31 December 2015 | 3,000,000,000 | 1,058,782,003 | 5,826,986 | 203,203,878 | 4,267,812,867 |
| At 1 January 2016 | 3,000,000,000 | 1,058,782,003 | 5,826,986 | 203,203,878 | 4,267,812,867 |
| Changes in equity for 2016: | | | | | |
| Profit for the year | - | - | - | 194,987,843 | 194,987,843 |
| Other comprehensive income for the year | - | - | - | - | - |
| Total comprehensive loss for the year | - | - | - | 194,987,843 | 194,987,843 |
| Transactions with owners: | | | | | |
| Transfer within reserves | - | 171,248,311 | 3,452,400 | (174,700,711) | - |
| Dividends relating to prior periods paid during the year | - | - | - | (60,000,000) | (60,000,000) |
| Non-controlling interest arising on business combination | - | - | - | - | - |
| Contribution by and to owners of the business | - | 171,248,311 | 3,452,400 | (234,700,711) | (60,000,000) |
| At 31 December 2016 | 3,000,000,000 | 1,230,030,314 | 9,279,386 | 163,491,009 | 4,402,800,709 |



Consolidated Statement of Changes in Equity

For the year ended 31 December, 2016

| The Company | Issued share capital N | Contingency reserves N | Retained earnings N | Total equity N |
|----------------------------------------------------------|---------------------------|---------------------------|------------------------|-------------------|
| At 1 January 2015 | 3,000,000,000 | 882,516,340 | (67,717,463) | 3,814,798,877 |
| Changes in equity for 2015: | | | | |
| Profit for the year | - | - | 534,279,069 | 534,279,069 |
| Other comprehensive income for the year | - | - | - | - |
| Total comprehensive income for the year | - | - | 534,279,069 | 534,279,069 |
| Transactions with owners: | | | | |
| Transfer within reserves | - | 176,265,663 | (176,265,663) | - |
| Dividends relating to prior periods paid during the year | - | - | (120,000,000) | (120,000,000) |
| Contribution by and to owners of the business | - | 176,265,663 | (296,265,663) | (120,000,000) |
| At 31 December 2015 | 3,000,000,000 | 1,058,782,003 | 170,295,943 | 4,229,077,946 |
| At 1 January 2016 | 3,000,000,000 | 1,058,782,003 | 170,295,943 | 4,229,077,946 |
| Changes in equity for 2016: | | | | |
| Profit for the year | - | - | 197,922,859 | 197,922,859 |
| Other comprehensive income for the year | - | - | - | - |
| Total comprehensive income for the year | - | - | 197,922,859 | 197,922,859 |
| Transactions with owners: | | | | |
| Transfer within reserves | - | 171,248,311 | (171,248,311) | - |
| Dividends relating to prior periods paid during the year | - | - | (60,000,000) | (60,000,000) |
| Contribution by and to owners of the business | - | 171,248,311 | (231,248,311) | (60,000,000) |
| At 31 December 2016 | 3,000,000,000 | 1,230,030,314 | 136,970,491 | 4,367,000,805 |



Consolidated Statement Of Cash Flows

For the year ended 31 December, 2016

| Notes | Group | | Company | |
|----------------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| | 31 December 2016 N | 31 December 2015 N | 31 December 2016 N | 31 December 2015 N |
| Cash flows from operating activities | | | | |
| Premium received from policy holders | 5,700,840,079 | 6,039,256,088 | 5,700,840,079 | 6,039,256,088 |
| Reinsurance receipts in respect of claims | 25b. 377,127,939 | 314,780,998 | 377,127,939 | 314,780,998 |
| Commission received | 25. 214,772,393 | 150,878,677 | 214,772,393 | 150,878,661 |
| Other operating receipts | 314,604,224 | 161,924,867 | 122,768,443 | 155,399,462 |
| Cash paid to and on behalf of employees | 33. (513,986,990) | (553,499,753) | (492,007,345) | (532,115,976) |
| Reinsurance premium paid | (2,112,575,021) | (2,553,260,869) | (2,112,575,021) | (2,553,260,869) |
| Claims paid | 25a (1,657,293,652) | (1,260,879,778) | (1,657,293,652) | (1,260,879,778) |
| Underwriting expenses | (1,305,872,268) | (1,007,902,155) | (1,310,527,194) | (1,016,074,857) |
| Other operating cash payments | (798,539,118) | (508,768,666) | (653,320,688) | (512,036,354) |
| Company income tax paid | 18.2 (64,030,627) | (65,883,457) | (64,030,627) | (63,018,348) |
| Net cash (used in)/ from operating activities | 32a 155,046,960 | 716,645,952 | 125,754,327 | 722,929,027 |
| Cash flows from investing activities | | | | |
| Purchase of property and equipment | 12.2 (149,033,735) | (107,445,819) | (121,549,513) | (99,646,496) |
| Fair value change and additions to investment properties | 12. (5,862,395) | (9,665,093) | (5,862,395) | (9,504,593) |
| Increase in investment in subsidiaries | 10. - | - | (230,000,000) | - |
| Proceeds from sale of property and equipment | 12.2 6,708,974 | 7,469,828 | 6,708,974 | 7,927,313 |
| Purchase of financial assets | 3. (1,548,611,151) | (581,298,577) | (1,548,611,151) | (460,044,542) |
| Proceeds from sale of financial assets | 355,580,747 | 184,874,395 | 355,580,747 | 83,096,480 |
| Dividend received | 27. 4,585,551 | 5,963,163 | 29,585,551 | 5,963,163 |
| Interest received | 27. 255,673,820 | 426,242,550 | 255,673,820 | 380,928,388 |
| Net cash from investing activities | (1,080,958,189) | (73,859,553) | (1,258,473,967) | (91,280,287) |
| Cash flows from financing activities | | | | |
| Dividend paid | 21. (60,000,000) | (120,000,000) | (60,000,000) | (120,000,000) |
| Net cash used in financing activities | (60,000,000) | (120,000,000) | (60,000,000) | (120,000,000) |
| Increase in cash and cash equivalents | (985,911,230) | 522,786,399 | (1,192,719,641) | 511,648,740 |
| Cash and cash equivalents at Beginning | 2,822,735,767 | 2,299,949,368 | 2,780,220,925 | 2,268,572,185 |
| Cash and cash equivalent at End | 2 1,836,824,537 | 2,822,735,767 | 1,587,501,284 | 2,780,220,925 |

The accompanying notes form an integral part of this financial statements.



Notes To The Consolidated Financial Statements

For the year ended 31 December, 2016

1. Corporate information

1.1 The Group

The group comprises of Consolidated Hallmark Insurance Plc and its subsidiaries - CHI Capital Limited. CHI Capital Limited also has two wholly owned subsidiaries, Grand Treasurers Limited and CHI Support Services Limited. The group incorporated CHI Microinsurance Limited in the year and still in the process of getting NAICOM licence.

1.2 The Company

Consolidated Hallmark Insurance Plc (formerly Consolidated Risk Insurers Plc) was incorporated on 2 August 1991. The Company changed its name from Consolidated Risk Insurers Plc to Consolidated Hallmark Insurance Plc following its merger with Hallmark Assurance Plc and The Nigerian General Insurance Company Limited in line with the consolidation reform of NAICOM announced in 2006. Consolidated Hallmark Insurance Plc came into effect from 1 March 2007.

1.3 Principal activities

During the year under review, the Company engaged in general insurance business and maintained offices in major cities with Corporate headquarters at 266 Ikorodu Road, Obanikoro, Lagos. The principal activities of the subsidiaries are portfolio management, short term lending, equipment leasing and auto tracking services.

| | Group | | Company | |
|-------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| | 31 December 2016 N | 31 December 2015 N | 31 December 2016 N | 31 December 2015 N |
| 2. Cash and cash equivalents | | | | |
| Cash in hand | 3,045,944 | 2,126,570 | 3,045,944 | 2,126,570 |
| Balance with banks | 201,753,578 | 123,888,545 | 141,892,518 | 102,987,121 |
| Call deposits | 10,945,865 | 7,725,567 | 10,945,865 | 7,725,567 |
| Fixed deposits (Note 2.1) | 1,621,079,150 | 2,688,995,084 | 1,431,616,957 | 2,667,381,666 |
| | 1,836,824,537 | 2,822,735,766 | 1,587,501,284 | 2,780,220,924 |

2.1 The Fixed deposits have a short term maturity of 30-90 days and the effect of discounting immaterial.

3. Financial assets

| | | | | |
|-------------------------------------------------------------|----------------------|--------------------|----------------------|--------------------|
| At fair value through profit or loss (Note 3.1) | 170,013,089 | 183,200,238 | 163,699,494 | 177,671,643 |
| Loans and receivables measured at amortised cost (Note 3.2) | 237,335,789 | 61,029,203 | 211,761,875 | 70,851,262 |
| Available for sale (Note 3.3) | 60,950,000 | 60,950,000 | 60,950,000 | 60,950,000 |
| Held to maturity (Note 3.4) | 1,654,142,565 | 497,905,166 | 1,654,142,565 | 497,905,166 |
| | 2,122,441,443 | 803,084,607 | 2,090,553,934 | 807,378,071 |
| 3.1 At fair value through profit or loss | | | | |
| At 1 January | 323,785,254 | 343,086,193 | 318,256,659 | 331,557,775 |
| Additions | 785,000 | 1,032,084 | - | 1,032,084 |
| Disposals | (4,282,422) | (20,333,023) | (4,282,422) | (14,333,200) |
| | 320,287,832 | 323,785,254 | 318,256,659 | 318,256,659 |
| Fair value gains (Note 30a) | (150,274,743) | (140,585,016) | (150,274,743) | (140,585,016) |
| At 31 December | 170,013,089 | 183,200,238 | 163,699,494 | 177,671,643 |
| Current | 170,013,089 | 183,200,238 | 163,699,494 | 177,671,643 |
| Non Current | - | - | - | - |

Financial assets at fair value through profit or loss of the group represents investment where there is a ready and liquid quoted market, which are acquired for the purpose of short-term trade, and where mark-to-market valuations are possible on every trading day. Assets under this category have been acquired by management with the intent of short term trading.



Notes To The Consolidated Financial Statements

For the year ended 31 December, 2016

| | Group | | Company | |
|----------------------------------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | December 2016 N | December 2015 N | December 2016 N | December 2015 N |
| 3.2 Loans and receivables | | | | |
| Staff loans (Note 3.2.1a) | 203,485,300 | 30,321,897 | 203,485,300 | 30,321,897 |
| Loan issued to corporate individuals (Note 3.2.1b) | 33,850,489 | 30,707,306 | 8,276,575 | 40,529,365 |
| | 237,335,789 | 61,029,203 | 211,761,875 | 70,851,262 |
| Current | 141,492,415 | 29,870,483 | 143,652,919 | 27,978,291 |
| Non Current | 95,843,374 | 31,158,720 | 68,108,956 | 42,872,971 |
| 3.2.1a staff Loans | | | | |
| At 1 January | 30,321,897 | 15,466,228 | 30,321,897 | 15,466,228 |
| Addition | 190,568,572 | 26,383,000 | 190,568,572 | 26,383,000 |
| Repayment | (17,405,169) | (11,527,331) | (17,405,169) | (11,527,331) |
| | 203,485,300 | 30,321,897 | 203,485,300 | 30,321,897 |
| 3.2.1b Loan issued to corporate / individuals | | | | |
| At 1 January | 126,402,527 | 114,520,593 | 134,408,271 | 98,291,698 |
| Addition | 210,115,198 | 52,633,603 | 130,639,916 | 109,437,335 |
| Repayment | (205,390,778) | (40,751,669) | (163,585,736) | -73,320,762 |
| | 131,126,947 | 126,402,527 | 101,462,451 | 134,408,271 |
| Impairment on loans issued to corporate and individuals (Note 3.2.4) | 97,276,457 | (95,695,221) | (93,185,875) | (93,878,905) |
| At 31 December | 33,850,489 | 30,707,306 | 8,276,575 | 40,529,366 |
| 3.2.2 Analysis by performance: | | | | |
| Performing (Note 3.2) | 237,335,789 | 61,029,203 | 211,761,875 | 70,851,264 |
| Non-performing (Note 3.2.1) | 97,276,457 | 95,695,221 | 93,185,875 | 93,878,904 |
| | 334,612,247 | 156,724,424 | 304,947,750 | 164,730,168 |
| 3.2.3 Analysis by maturity: | | | | |
| Due within one year | 323,517,416 | 126,853,941 | 293,852,920 | 136,751,877 |
| Due within one - five years | 8,596,483 | 29,870,483 | 8,596,483 | 27,978,291 |
| Due after five years | 2,498,348 | - | 2,498,348 | - |
| | 334,612,247 | 156,724,424 | 304,947,750 | 164,730,168 |
| 3.2.4 Movement in impairment - loans and receivables : | | | | |
| At 1 January | 95,695,221 | 95,765,592 | 93,878,905 | 94,378,905 |
| Addition (Note 29) | 2,274,266 | 429,629 | - | - |
| Provision no longer required | (693,030) | (500,000) | (693,030) | (500,000) |
| At 31 December | 97,276,457 | 95,695,221 | 93,185,875 | 93,878,905 |
| 3.3 Available for sale assets | | | | |
| At 1 January | 60,950,000 | 2,000,000 | 60,950,000 | 2,000,000 |
| Addition | - | 50,250,000 | - | 50,250,000 |
| Exchange gains | - | 8,700,000 | - | 8,700,000 |
| Impairment on available for sale | - | - | - | - |
| At 31 December | 60,950,000 | 60,950,000 | 60,950,000 | 60,950,000 |
| Current | - | - | - | - |
| Non Current | 60,950,000 | 60,950,000 | 60,950,000 | 60,950,000 |

Available for sale assets are the unquoted equity securities of the group and are measured at cost because their fair value could not be reliably measured. At period end there is no indication of impairment.

Available for sale equities is analysed as follows:

| | No. of shares | Cost per unit | Total Cost |
|------------------------------------------------------------------|---------------|---------------|------------|
| Planet Capital Limited (Formerly Strategy and Arbitrage Limited) | 2,000,000 | N1 | 2,000,000 |
| Energy & Allied Insurance Pool Nigeria limited | - | - | 58,950,000 |



3.4 Held to maturity assets

At 1 January
At initial recognition - additions
Value at maturity
Disposal
Amortised interest (Note 27)

At 31 December

a) Held to maturity assets are analysed as follows:**Debts securities**

Listed
Unlisted

At 31 December

Current
Non-current

b) At the reporting date, no held to maturity assets were past due or impaired

15.25% NAHCO Bond series 2 2013/2020
FCMB NGN SERIES 2 BOND 2015/2020
FCMB NGN SERIES 2 BOND 2016/2023
13.5% Lagos State Government Bond series 2 2013/2020
13.05% FGN bond 2014/2016
LAGOS STATE PROGRAMME 2 SERIES 2 FIXED RATE BOND ISSUANCE (2013/2020)
Wemabank commercial paper

Omo 18.45% 24/08/2017 FG TREASURY BILL FCMB
Omo 18.45% 10/08/2017 FG TREASURY BILL FCMB
Omo 18.25% 27/07/2017 FG TREASURY BILL FCMB
Omo 18.25% 27/07/2017 FG TREASURY BILL CAPITAL EXPRESS

At 31 December

4. Deposit for shares

This represents fund deposited by the company for additional shares in Chi Capital Limited.

5. Finance lease receivable

At 1 January
Addition
Repayment
Gross investment
Unearned income
Net investment (Note 5.1)
Impairment on finance lease receivables (Note 5.2)
At 31 December

**5.1 Current
Non-current****Analysis by performance**

Performing
Non-performing

Analysis by maturity
Due within one year
Due between one - five years

5.2 Movement in impairment - finance lease receivables:

At 1 January
Charge for the year (Note 29)

At 31 December

| | Group | | Company | |
|---------------------------------------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|
| | December 2016 | December 2015 | December 2016 | December 2015 |
| | N | N | N | N |
| At 1 January | 479,575,123 | 130,000,000 | 479,575,123 | 130,000,000 |
| At initial recognition - additions | 1,227,402,664 | 349,575,123 | 1,227,402,664 | 349,575,123 |
| Value at maturity | 1,706,977,787 | 479,575,123 | 1,706,977,787 | 479,575,123 |
| Disposal | (170,307,420) | (29,534,099) | (170,307,420) | (29,534,099) |
| Amortised interest (Note 27) | 117,472,198 | 47,864,142 | 117,472,198 | 47,864,142 |
| At 31 December | 1,654,142,565 | 497,905,166 | 1,654,142,565 | 497,905,166 |
| a) Held to maturity assets are analysed as follows: | | | | |
| Debts securities | | | | |
| Listed | 1,654,142,565 | 497,905,166 | 1,654,142,565 | 497,905,166 |
| Unlisted | - | - | - | - |
| At 31 December | 1,654,142,565 | 497,905,166 | 1,654,142,565 | 497,905,166 |
| Current | 1,027,712,519 | 18,330,043 | 1,027,712,519 | 47,864,142 |
| Non-current | 626,430,046 | 479,575,123 | 626,430,046 | 479,575,124 |
| | 1,654,142,565 | 497,905,166 | 1,654,142,565 | 497,905,166 |
| b) At the reporting date, no held to maturity assets were past due or impaired | | | | |
| 15.25% NAHCO Bond series 2 2013/2020 | 13,990,993 | 20,217,260 | 13,990,993 | 20,217,260 |
| FCMB NGN SERIES 2 BOND 2015/2020 | 51,109,589 | 51,130,137 | 51,109,589 | 51,130,137 |
| FCMB NGN SERIES 2 BOND 2016/2023 | 51,016,096 | - | 51,016,096 | - |
| 13.5% Lagos State Government Bond series 2 2013/2020 | 41,781,157 | 45,565,891 | 41,781,157 | 45,565,891 |
| 13.05% FGN bond 2014/2016 | - | 67,378,055 | - | 67,378,055 |
| LAGOS STATE PROGRAMME 2 SERIES 2 FIXED RATE BOND ISSUANCE (2013/2020) | 99,300,908 | 99,303,385 | 99,300,908 | 99,303,385 |
| Wemabank commercial paper | 486,703,501 | 214,310,438 | 486,703,501 | 214,310,438 |
| Omo 18.45% 24/08/2017 FG TREASURY BILL FCMB | 158,545,821 | - | 158,545,821 | - |
| Omo 18.45% 10/08/2017 FG TREASURY BILL FCMB | 355,160,541 | - | 355,160,541 | - |
| Omo 18.25% 27/07/2017 FG TREASURY BILL FCMB | 179,225,644 | - | 179,225,644 | - |
| Omo 18.25% 27/07/2017 FG TREASURY BILL CAPITAL EXPRESS | 217,308,315 | - | 217,308,315 | - |
| At 31 December | 1,654,142,565 | 497,905,166 | 1,654,142,565 | 497,905,166 |
| 4. Deposit for shares | - | - | 180,000,000 | - |
| 5. Finance lease receivable | | | | |
| At 1 January | 181,031,249 | 137,320,490 | - | - |
| Addition | 177,678,768 | 216,625,756 | - | - |
| Repayment | (141,477,667) | (134,347,008) | - | - |
| Gross investment | 217,232,350 | 219,599,238 | - | - |
| Unearned income | (38,277,733) | (38,567,989) | - | - |
| Net investment (Note 5.1) | 178,954,617 | 181,031,249 | - | - |
| Impairment on finance lease receivables (Note 5.2) | (16,664,352) | (8,935,263) | - | - |
| At 31 December | 162,290,265 | 172,095,986 | - | - |
| 5.1 Current | 148,336,298 | 118,784,190 | - | - |
| Non-current | 30,618,319 | 62,247,059 | - | - |
| Analysis by performance | | | | |
| Performing | 162,290,265 | 171,836,446 | - | - |
| Non-performing | 16,664,352 | 9,194,803 | - | - |
| | 178,954,617 | 181,031,249 | - | - |
| Analysis by maturity | | | | |
| Due within one year | 102,963,154 | 118,784,189 | - | - |
| Due between one - five years | 94,991,461 | 62,247,060 | - | - |
| | 197,954,615 | 181,031,249 | - | - |
| 5.2 Movement in impairment - finance lease receivables: | | | | |
| At 1 January | 8,935,263 | 8,897,021 | - | - |
| Charge for the year (Note 29) | 7,729,089 | 38,242 | - | - |
| At 31 December | 16,664,352 | 8,935,263 | - | - |



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

| | | | | |
|---------------------------------------|-------------|------------|-------------|------------|
| 6. Trade receivables | | | | |
| Due from insurance companies | 25,015,653 | 10,686,478 | 25,015,653 | 10,686,478 |
| Due from insurance brokers and agents | 157,075,438 | 70,343,548 | 157,075,438 | 70,343,548 |
| | 182,091,091 | 81,030,026 | 182,091,091 | 81,030,026 |
| Impairment allowance (Note 6.1) | - | - | - | - |
| | 182,091,091 | 81,030,026 | 182,091,091 | 81,030,026 |
| Current | 182,091,091 | 81,030,026 | 182,091,091 | 81,030,026 |
| Non-current | - | - | - | - |

| | Group | | Company | |
|---------------------------------|--------------------|-----------------------|--------------------|-----------------------|
| | December 2016 N | 31 December 2015 N | December 2016 N | 31 December 2015 N |
| 6.1 Impairment allowance | | | | |
| At 1 January | - | 17,402,910 | - | 17,402,910 |
| Written off in the year | - | - | - | - |
| Charge for the year (Note 29) | - | (17,402,910) | - | (17,402,910) |
| At 31 December | - | - | - | - |

| | December 2016 N | 31 December 2015 N | December 2016 N | 31 December 2015 N |
|----------------------------------------------------|--------------------|-----------------------|--------------------|-----------------------|
| 7. Reinsurance assets | | | | |
| Prepaid reinsurance (Note 7.1) | 298,005,373 | 409,975,490 | 298,005,373 | 409,975,490 |
| Reinsurers share of outstanding claims (Note 7.2a) | 199,249,611 | 281,937,926 | 199,249,611 | 281,937,926 |
| Reinsurers share of paid claims (Note 7.2b) | 49,068,994 | - | 49,068,994 | - |
| At 31 December | 546,323,978 | 691,913,416 | 546,323,978 | 691,913,416 |
| Current | 546,323,978 | 691,913,416 | 546,323,978 | 691,913,416 |
| Non-current | - | - | - | - |

The Company assesses its reinsurance assets for impairment. If there is objective evidence that the reinsurance assets are impaired, the Company reduces the carrying amount of the reinsurance assets to its recoverable amount and recognizes that impairment loss in the income statement. The Company has a reinsurance agreement with African Reinsurance Corporation, and Continental Reinsurance Plc. Based on the financial position and performance during the period under review, they are solvent and had never defaulted on their obligations. Consequently, there are no indications of impairment as at the reporting date.



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

| | Group | | Company | |
|----------------------------------------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| | December 2016 N | 31 December 2015 N | December 2016 N | 31 December 2015 N |
| 7.1 Prepaid reinsurance | | | | |
| Fire | 75,104,355 | 137,100,731 | 75,104,355 | 137,100,731 |
| General accident | 22,917,137 | 23,912,990 | 22,917,137 | 23,912,990 |
| Motor | 4,816,223 | 4,565,263 | 4,816,223 | 4,565,263 |
| Marine | 40,096,334 | 30,900,057 | 40,096,334 | 30,900,057 |
| Bond | 2,343,515 | 3,177,107 | 2,343,515 | 3,177,107 |
| Engineering | 7,376,020 | 4,652,158 | 7,376,020 | 4,652,158 |
| Aviation | 67,050,489 | 67,103,737 | 67,050,489 | 67,103,737 |
| Oil & gas | 78,301,300 | 138,563,447 | 78,301,300 | 138,563,447 |
| | 298,005,373 | 409,975,490 | 298,005,373 | 409,975,490 |
| 7.2a Reinsurers share of outstanding claims | | | | |
| Fire | 141,789,565 | 143,252,064 | 141,789,565 | 143,252,064 |
| General accident | 29,210,186 | 55,888,491 | 29,210,186 | 55,888,491 |
| Motor | 6,247,203 | 5,929,828 | 6,247,203 | 5,929,828 |
| Marine | 45,000,355 | 17,345,649 | 45,000,355 | 17,345,649 |
| Bond | 63,428 | 750,020 | 63,428 | 750,020 |
| Engineering | 14,255,659 | 9,438,056 | 14,255,659 | 9,438,056 |
| Aviation | 6,406,334 | 31,175,169 | 6,406,334 | 31,175,169 |
| Oil & gas | 5,345,875 | 18,158,649 | 5,345,875 | 18,158,649 |
| | 199,249,611 | 281,937,926 | 199,249,611 | 281,937,926 |
| 7.2b Reinsurers share of paid claims | | | | |
| Fire | 258,468 | - | 258,468 | - |
| General accident | 6,018,994 | - | 6,018,994 | - |
| Marine | 32,012,078 | - | 32,012,078 | - |
| Engineering | 10,779,454 | - | 10,779,454 | - |
| | 49,068,994 | - | 49,068,994 | - |
| 7.3 Reinsurance assets: | | | | |
| Movement in prepaid reinsurance: | | | | |
| At 1 January | 409,975,490 | 438,216,646 | 409,975,490 | 438,216,646 |
| Additions during the year (Note 24) | 2,088,025,170 | 2,657,491,886 | 2,088,025,170 | 2,657,491,886 |
| | 2,498,000,660 | 3,095,708,532 | 2,498,000,660 | 3,095,708,532 |
| Amortization during the year (Note 24) | (2,199,995,287) | (2,685,733,042) | (2,199,995,287) | (2,685,733,042) |
| At 31 December | 298,005,373 | 409,975,490 | 298,005,373 | 409,975,490 |
| 8. Deferred acquisition cost | | | | |
| At 1 January | 190,525,298 | 194,835,265 | 190,525,298 | 194,835,265 |
| Acquisition cost during the year | 843,634,488 | 661,713,497 | 843,634,488 | 661,713,497 |
| Less: Amortisation during the year (Note 26) | (804,580,719) | (666,023,464) | (804,580,719) | (666,023,464) |
| At 31 December | 229,579,067 | 190,525,298 | 229,579,067 | 190,525,298 |
| Current | - | - | - | - |
| Non-current | - | - | - | - |

Deferred acquisition cost represent commissions on unearned premium relating to the unexpired risk. The movement in the deferred acquisition cost during the year is as shown above.



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

| | | Group | | Company | |
|------------|-------------------------------------------|--------------------|--------------------|--------------------|--------------------|
| | | December 2016 | 31 December 2015 | December 2016 | 31 December 2015 |
| | | N | N | N | N |
| 8.1 | Deferred acquisition cost analysis | | | | |
| | Fire | 41,961,538 | 36,914,648 | 41,961,538 | 36,914,648 |
| | General accident | 55,711,526 | 34,494,094 | 55,711,526 | 34,494,094 |
| | Motor | 55,521,601 | 55,535,274 | 55,521,601 | 55,535,274 |
| | Marine | 20,902,304 | 19,947,150 | 20,902,304 | 19,947,150 |
| | Bond | 2,190,179 | 1,146,299 | 2,190,179 | 1,146,299 |
| | Engineering | 9,634,091 | 9,797,034 | 9,634,091 | 9,797,034 |
| | Aviation | 13,763,383 | 9,695,867 | 13,763,383 | 9,695,867 |
| | Oil & gas | 29,894,445 | 22,994,932 | 29,894,445 | 22,994,932 |
| | | 229,579,067 | 190,525,298 | 229,579,067 | 190,525,298 |
| 9. | Other receivables and prepayments | | | | |
| | Staff advances & prepayment | 22,374,467 | 18,050,009 | 22,374,467 | 18,050,009 |
| | Account receivables | 67,171,612 | 34,793,406 | 102,732,998 | 34,620,844 |
| | Withholding tax credit | 58,105,915 | 58,554,822 | 58,105,915 | 58,399,440 |
| | Prepayments (Note 9.1) | 30,316,738 | 24,195,755 | 30,316,738 | 24,195,755 |
| | | 177,968,732 | 135,593,992 | 213,530,118 | 135,266,048 |
| | Impairment allowance (Note 29) | - | (347,125) | - | - |
| | | 177,968,732 | 135,246,867 | 213,530,118 | 135,266,048 |
| | Current | 177,968,732 | 135,246,867 | 213,530,118 | 135,266,048 |
| | Non-current | - | - | - | - |
| 9.1 | Prepayments | | | | |
| | Prepaid rent | 28,284,485 | 24,195,755 | 28,284,485 | 24,195,755 |
| | Other prepayments | 2,032,253 | - | 2,032,253 | - |
| | | 30,316,738 | 24,195,755 | 30,316,738 | 24,195,755 |
| | Current | 30,316,738 | 24,195,755 | 30,316,738 | 24,195,755 |
| | Non-current | - | - | - | - |
| 10. | Investment in subsidiaries | | | | |
| | CHI Capital (Note 10.1) | - | - | 300,000,000 | 250,000,000 |

10.1 CHI Capital Limited is a fully owned subsidiary of Consolidated Hallmark Insurance Plc. It carries on the business of investment activities. CHI Capital Limited acquired 100% interest in Grand Treasurers Limited, a CBN licensed finance company, in December 2010 with the purpose of carrying on financing activities. CHI Capital Limited also owns 100% interest in CHI Support Services Limited which is into the business of vehicle tracking, however this operation ceased during the year redirected into haulage.

10.1a CHI Microinsurance Limited is a fully owned subsidiary of Consolidated Hallmark Insurance Plc, incorporated in 2016 and undergoing NAICOM licensing process to provide microinsurance services. Microinsurance is a financial arrangement to protect low income people against specific perils in exchange for regular premium payment proportionate to the likelihood and cost of risk involved.



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

| | CHI PLC | CHI Capital Limited | CHI Microinsurance | Elimination | Total |
|---------------------------------------------------------|----------------------|------------------------|-----------------------|----------------------|----------------------|
| | ₹ | ₹ | ₹ | ₹ | ₹ |
| Condensed result of consolidated entities - 2016 | | | | | |
| 10.2 Condensed financial position | | | | | |
| Assets | | | | | |
| Cash and cash equivalents | 1,587,501,284 | 197,938,334 | 51,384,918 | | 1,836,824,536 |
| Financial assets | 2,090,553,934 | 31,887,509 | | - | 2,122,441,443 |
| Deposit for shares | 180,000,000 | - | | (180,000,000) | - |
| Finance lease receivables | - | 162,290,265 | | | 162,290,265 |
| Trade receivables | 182,091,091 | - | | - | 182,091,091 |
| Reinsurance assets | 546,323,978 | - | | - | 546,323,978 |
| Deferred acquisition cost | 229,579,067 | - | | - | 229,579,067 |
| Other receivables and prepayment | 213,530,118 | 31,952,439 | | (67,513,825) | 177,968,732 |
| Investment in subsidiaries | 300,000,000 | - | | (300,000,000) | - |
| Investment properties | 809,221,395 | 84,661,000 | | - | 893,882,395 |
| Inventories | - | 3,920,887 | | - | 3,920,887 |
| Intangible Assets | 12,383,037 | 736,312 | | - | 13,119,349 |
| Property and equipment | 941,328,726 | 32,693,901 | | - | 974,022,627 |
| Statutory deposits | 300,000,000 | - | | - | 300,000,000 |
| Total assets | 7,392,512,630 | 546,080,647 | 51,384,918 | (547,513,825) | 7,442,464,370 |
| Liabilities | | | | | |
| Insurance contract liabilities | 2,426,766,048 | - | | - | 2,426,766,048 |
| Trade payables | 87,511,062 | - | | - | 87,511,062 |
| Provision and other payables | 179,037,541 | 232,143,292 | | (247,513,825) | 163,667,008 |
| Staff retirement benefit | 13,502 | 137,812 | | - | 151,314 |
| Tax liabilities | 162,558,597 | 28,906,615 | | - | 191,465,212 |
| Deffered tax | 169,625,075 | 477,942 | | - | 170,103,017 |
| Share capital | 3,000,000,000 | 250,000,000 | 50,000,000 | (300,000,000) | 3,000,000,000 |
| Statutory reserve | 1,230,030,314 | 9,279,386 | | - | 1,239,309,700 |
| Retained earnings | 136,970,491 | 25,135,600 | 1,384,918 | | 163,491,009 |
| Total liabilities and equity | 7,392,512,630 | 546,080,647 | 51,384,918 | (547,513,825) | 7,442,464,370 |



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

10.2 Condensed result of consolidated entities - 2016

Condensed profit and loss

| | CHI PLC N | CHI Capital N | CHI Microinsurance N | Elimination N | Total N |
|----------------------------------------------------------------------------------------|----------------------|---------------------|----------------------------|---------------------|----------------------|
| Underwriting profit | 1,053,372,305 | - | | 15,155,203 | 1,068,527,509 |
| Investment income | 472,982,693 | - | | - | 472,982,693 |
| Other operating income | 122,768,443 | 99,169,617 | 1,384,918 | (40,155,203) | 183,167,775 |
| Total operating income | 1,649,123,442 | 99,169,617 | 1,384,918 | (25,000,000) | 1,725,371,006 |
| Impairment charge | 693,630 | (10,003,357) | | - | 8,617,297 |
| Net fair value gains/(losses) on financial assets at fair value through profit or loss | (6,783,170) | - | | - | (6,783,170) |
| Management expenses | (1,281,059,193) | (59,392,159) | | | (1,340,451,352) |
| Profit before taxation | 361,281,078 | 30,467,132 | 1,384,918 | (25,000,000) | 368,133,128 |
| Taxation | (163,358,219) | (9,787,065) | | - | (173,145,284) |
| Profit after taxation | 197,922,859 | 20,680,066 | 1,384,918 | (25,000,000) | 194,987,843 |

10.2 Condensed result of consolidated entities - 2015

Condensed financial position

| | | | | | |
|-------------------------------------|----------------------|--------------------|--|----------------------|----------------------|
| Cash and cash equivalents | 2,780,220,924 | 42,514,842 | | - | 2,822,735,766 |
| Financial assets | 807,378,071 | 34,799,377 | | (39,092,841) | 803,084,607 |
| Finance lease receivables | - | 172,095,986 | | - | 172,095,986 |
| Trade receivables | 81,030,026 | 5,420,000 | | (5,420,000) | 81,030,026 |
| Reinsurance assets | 691,913,416 | - | | - | 691,913,416 |
| Deferred acquisition costs | 190,525,298 | - | | - | 190,525,298 |
| Other receivables and prepayment | 135,266,048 | 34,056,665 | | (34,075,846) | 135,246,867 |
| Investment in subsidiaries | 250,000,000 | - | | (250,000,000) | - |
| Inventories | - | 5,146,854 | | - | 5,146,854 |
| Intangible assets | 15,592,433 | 875,438 | | - | 16,467,871 |
| Investment properties | 803,359,000 | 84,661,000 | | - | 888,020,000 |
| Property and equipment | 908,924,352 | 8,124,992 | | - | 917,049,344 |
| Statutory deposits | 300,000,000 | - | | - | 300,000,000 |
| Total assets | 6,964,209,568 | 387,695,154 | | (328,588,687) | 7,023,316,035 |
| Liabilities | | | | | |
| Insurance contract liabilities | 2,218,670,079 | - | | - | 2,218,670,079 |
| Trade payables | 112,060,913 | - | | - | 112,060,913 |
| Other payables and provision | 171,540,123 | 70,616,924 | | (78,588,687) | 163,568,360 |
| Retirement benefit obligation | 4,430 | 180,014 | | - | 184,444 |
| Tax liabilities | 232,856,077 | 28,163,295 | | - | 261,019,372 |
| Share capital | 3,000,000,000 | 250,000,000 | | (250,000,000) | 3,000,000,000 |
| Statutory reserve | 1,058,782,003 | 5,826,986 | | - | 1,064,608,989 |
| Reserves | 170,295,943 | 32,907,935 | | - | 203,203,878 |
| Total liabilities and equity | 6,964,209,568 | 387,695,154 | | (328,588,687) | 7,023,316,035 |

10.2 Condensed result of consolidated entities - 2015

Condensed profit and loss

| | | | | |
|-------------------------------------------------------------------------------|----------------------|-------------------|--------------|----------------------|
| Underwriting profit | 1,361,579,901 | (15,287,298) | 23,460,000 | 1,369,752,603 |
| Investment income | 402,048,193 | 45,314,162 | - | 447,362,355 |
| Other operating income | 170,537,974 | 29,975,867 | (23,460,000) | 177,053,841 |
| Total operating income | 1,934,166,068 | 60,002,731 | - | 1,994,168,799 |
| Impairment charge | 17,402,910 | (467,872) | - | 16,935,038 |
| Net fair value gains on financial assets at fair value through profit or loss | (138,191,291) | 500 | - | (138,190,791) |
| Management expenses | (1,126,380,571) | (41,620,516) | - | (1,168,001,087) |
| Profit before taxation | 686,997,116 | 17,914,843 | - | 704,911,959 |
| Taxation | (152,718,047) | (6,382,834) | - | (159,100,881) |
| Profit after taxation | 534,279,069 | 11,532,009 | - | 545,811,078 |





Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

| | | Group | | Company | |
|----------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|--------------------|-----------------------|--------------------|-----------------------|
| | | December 2016 N | 31 December 2015 N | December 2016 N | 31 December 2015 N |
| 11. | Inventories | | | | |
| | At 1 January | 6,520,134 | 2,888,332 | | |
| | Purchase of tracking device | - | 4,882,285 | - | - |
| | Tracking device used | (1,225,967) | (1,250,483) | | |
| | | 5,294,167 | 6,520,134 | | |
| | Impairment allowance (Note 29) | (1,373,280) | (1,373,280) | - | - |
| | | 3,920,887 | 5,146,854 | - | - |
| 12.0 | Intangible assets | | | | |
| | Cost | | | | |
| | At 1 January | 22,265,000 | 16,500,000 | 21,337,500 | 16,500,000 |
| | Addition | 809,700 | 5,765,000 | - | 4,837,500 |
| | At 31 December | 23,074,700 | 22,265,000 | 21,337,500 | 21,337,500 |
| | Accumulated amortization | | | | |
| | At 1 January | 5,797,129 | 2,814,041 | 5,745,067 | 2,814,041 |
| | Addition | 4,158,222 | 2,983,088 | 3,209,396 | 2,931,026 |
| | At 31 December | 9,955,351 | 5,797,129 | 8,954,463 | 5,745,067 |
| | Carrying amount | | | | |
| | At 31 December | 13,119,349 | 16,467,871 | 12,383,037 | 15,592,433 |
| intangible assets represents the sum incurred in purchasing computer software used for the purpose of delivering efficient and effective services. | | | | | |
| 12.1 | Investment properties | | | | |
| | At 1 January | 888,020,000 | 877,960,682 | 803,359,000 | 793,460,682 |
| | Addition | 5,862,395 | 9,665,093 | 5,862,395 | 9,504,593 |
| | Fair value change | - | 394,225 | - | 393,725 |
| | At 31 December | 893,882,395 | 888,020,000 | 809,221,395 | 803,359,000 |



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

12.1 Investment properties

Investment properties are made up of buildings and properties held by the company to earn rentals or for capital appreciation or both and are accounted for in line with International Accounting Standard (IAS) 40. Some of these properties retained the title of one of the legacy companies making up Consolidated Hallmark Insurance Plc. There is no dispute as to the title of Consolidated Hallmark Insurance Plc to these properties. However, in line with NAICOM requirement, provided below is the list of these properties and status of efforts to change their name to Consolidated Hallmark Insurance Plc.

| S/N | TYPE OF ASSET | ADDRESS | AMOUNT ₦ | CURRENT TITLE HOLDER | STATUS ON CHANGE OF TITLE |
|-----|---------------------|------------------------------------------------------------------|-------------|-----------------------------------------|----------------------------------------------------------------------------------------------------------|
| 1 | Building | Plot A/5 Pocket Layout (Clerk Quarters) Owerri, Imo State. | 207,680,000 | Consolidated Hallmark Insurance Plc. | Title over this property has been transferred to Consolidated Hallmark Insurance Plc. |
| 2 | Building | 219, 220 and 221, Akukwe Street, Works Layout, Owerri, Imo State | 240,270,000 | Consolidated Hallmark Insurance Plc. | Title now changed from Hallmark Assurance Plc to the name of Consolidated Hallmark Insurance Plc. |
| 3 | Building | No. 30, East Street, Rivers Layout Aba, Abia State. | 109,580,000 | Consolidated Hallmark Insurance Plc. | Title over this property has been transferred to Consolidated Hallmark Insurance Plc. |
| 4 | Building | Plot 33, Chief Ogbonda Layout, Rumuogba, Port Harcourt. | 130,314,000 | Consolidated Hallmark Insurance Plc. | Title over this property has been transferred to Consolidated Hallmark Insurance Plc. |
| 5 | Land | Plot 3, Sea Gate Estate, Phase 1, Lekki Peninsula, Eti-Osa. | 47,020,000 | Consolidated Hallmark Insurance Plc. | Title over this property has been transferred to Consolidated Hallmark Insurance Plc. |
| 6 | Building | Rivers State Housing Estate, Abuloma PH | 48,012,395 | Consolidated Hallmark Insurance Plc. | Title over this property has been transferred to Consolidated Hallmark Insurance Plc. |
| 7 | Land | Plot 14, 1(W) Road, First Avenue, Lugbe Estate, Abuja. | 23,275,000 | Hallmark Assurance Plc (Legacy Company) | The Company had made payments to the Federal Housing Authority and is awaiting final approval from them. |
| 8 | Shops | Trade Fair Shopping Complex | 3,070,000 | Consolidated Hallmark Insurance Plc. | Already exist in the name of Consolidated Hallmark Insurance Plc. |
| | | | 809,221,395 | | |
| | CHI Capital Limited | Thomas Estate, Orile Ibamo, Ajah, Lagos | 84,661,000 | CHI Capital Limited | Already exist in the name of Consolidated Hallmark Insurance Plc. |
| | Total | | 893,882,395 | | |

The investment properties were professionally valued by Messrs Adegboyega Sanusi & Co.



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

12.2 Property and equipment 2016

12.2a The group

| Costs | Land N | Building N | Office Equipment N | Furniture & Fittings N | Motor Vehicles N | Computer Equipment N | Total N |
|----------------------------------|-------------|---------------|--------------------------|------------------------------|------------------------|----------------------------|---------------|
| At January 1, 2016 | 286,099,948 | 536,339,722 | 83,679,352 | 107,872,857 | 338,825,681 | 208,436,224 | 1,561,253,784 |
| Additions in the year | - | - | 17,853,350 | 11,982,227 | 111,310,500 | 7,397,336 | 148,543,413 |
| Disposals in the year | - | - | (162,500) | (1,141,000) | (30,905,684) | (1,873,116) | (34,082,300) |
| December 31, 2016 | 286,099,948 | 536,339,722 | 101,370,202 | 118,714,084 | 419,230,497 | 213,960,444 | 1,675,714,897 |
| Accumulated depreciation | | | | | | | |
| At January 1, 2016 | - | 96,570,538 | 66,185,219 | 93,249,714 | 199,919,550 | 188,279,419 | 644,204,440 |
| Depreciation charge for the year | - | 10,756,183 | 6,505,796 | 5,611,689 | 59,216,084 | 6,415,528 | 88,505,280 |
| Disposals in the year | - | - | (152,866) | (1,141,000) | (27,867,611) | (1,855,972) | (31,017,449) |
| December 31, 2016 | - | 107,326,721 | 72,538,148 | 97,720,403 | 231,268,023 | 192,838,976 | 701,692,271 |
| Accumulated impairment losses | - | - | - | - | - | - | - |
| Carrying value | | | | | | | |
| December 31, 2016 | 286,099,948 | 429,013,001 | 28,832,054 | 20,993,681 | 187,962,474 | 21,121,468 | 974,022,626 |
| At January 1, 2016 | 286,099,948 | 439,769,184 | 17,494,133 | 14,623,143 | 138,906,131 | 20,156,805 | 917,049,344 |

Some fixed assets were professionally re-valued as at 31 December 2006, by Messrs Adegboyega Sanusi & Co. on the basis of open market values. These values were incorporated in the books at that date. The surplus arising on the revaluation over the written down values was treated in the NGAAP financial statements as fixed assets revaluation reserve. However, in compliance with IFRS (i.e. IAS 16) the revalued amount was taken as deemed cost at transition date and the revaluation reserve was transferred to revenue reserve.

12.2a The group 2015

| Costs | Land N | Building N | Office Equipment N | Furniture & Fittings N | Motor Vehicles N | Computer Equipment N | Total N |
|----------------------------------|-------------|---------------|--------------------------|------------------------------|------------------------|----------------------------|---------------|
| At January 1, 2015 | 286,099,948 | 536,339,722 | 78,041,943 | 105,157,160 | 274,518,389 | 208,533,277 | 1,488,690,439 |
| Additions in the year | - | - | 6,328,448 | 3,540,697 | 89,448,174 | 2,363,500 | 101,680,819 |
| Disposals in the year | - | - | (691,039) | (825,000) | (25,140,882) | (2,460,553) | (29,117,474) |
| At December 31, 2015 | 286,099,948 | 536,339,722 | 83,679,352 | 107,872,857 | 338,825,681 | 208,436,224 | 1,561,253,784 |
| Accumulated depreciation | | | | | | | |
| At January 1, 2015 | - | 80,162,865 | 62,144,799 | 89,066,570 | 179,808,113 | 182,045,504 | 593,227,851 |
| Depreciation charge for the year | - | 16,407,673 | 4,727,459 | 5,008,144 | 41,152,831 | 8,264,557 | 75,560,664 |
| Disposals in the year | - | - | (687,039) | (825,000) | (21,041,394) | (2,030,642) | (24,584,075) |
| At December 31, 2015 | - | 96,570,538 | 66,185,219 | 93,249,714 | 199,919,550 | 188,279,419 | 644,204,440 |
| Accumulated impairment losses | - | - | - | - | - | - | - |
| Carrying value | | | | | | | |
| At December 31, 2015 | 286,099,948 | 439,769,184 | 17,494,133 | 14,623,143 | 138,906,131 | 20,156,805 | 917,049,344 |
| At December 31, 2014 | 286,099,948 | 456,176,857 | 15,897,144 | 16,090,590 | 94,710,276 | 26,487,773 | 895,462,588 |



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

12.2b Property and equipment

| The company 2016 | Land N | Building N | Office Equipment N | Furniture & Fittings N | Motor Vehicles N | Computer Equipment N | Total N |
|----------------------------------|-------------|---------------|--------------------------|------------------------------|------------------------|----------------------------|---------------|
| Costs | | | | | | | |
| At January 1, 2016 | 286,099,948 | 536,339,722 | 83,564,528 | 107,872,857 | 327,710,680 | 207,661,473 | 1,549,249,208 |
| Additions | - | - | 17,798,350 | 11,982,227 | 84,945,000 | 6,823,936 | 121,549,513 |
| Disposals | - | - | (162,500) | (1,141,000) | (30,371,491) | (1,355,789) | (33,030,780) |
| December 31, 2016 | 286,099,948 | 536,339,722 | 101,200,378 | 118,714,084 | 382,284,189 | 213,129,620 | 1,637,767,941 |
| Accumulated depreciation | | | | | | | |
| At January 1, 2016 | - | 96,570,538 | 66,155,857 | 93,249,715 | 196,402,613 | 187,946,133 | 640,324,856 |
| Depreciation charge for the year | - | 10,756,183 | 6,481,698 | 5,611,689 | 56,944,100 | 6,837,787 | 86,631,457 |
| Disposals | - | - | (152,866) | (1,141,000) | (27,867,611) | (1,355,621) | (30,517,098) |
| December 31, 2016 | - | 107,326,721 | 72,484,689 | 97,720,404 | 225,479,102 | 193,428,299 | 696,439,215 |
| Carrying value | | | | | | | |
| At December 31, 2016 | 286,099,948 | 429,013,001 | 28,715,689 | 20,993,680 | 156,805,087 | 19,701,321 | 941,328,726 |
| At December 31, 2015 | 286,099,948 | 439,769,184 | 17,408,672 | 14,623,142 | 131,308,067 | 19,715,340 | 908,924,352 |

Some items of property and equipment were professionally re-valued as at 31 December 2006, by Messrs Adegboyega Sanusi & Co. on the basis of open market values. These values were incorporated in the books at that date. The surplus arising on the revaluation over the written down values was treated in the NGAAP financial statements as revaluation surplus. However, in compliance with IFRS (i.e IAS 16) the revalued amount was taken as deemed cost at transition date and the surplus on revaluation was transferred to retained earnings.

Property and equipment (Cont'd)

| The company 2015 | Land N | Building N | Office Equipment N | Furniture & Fittings N | Motor Vehicles N | Computer Equipment N | Total N |
|----------------------------------|-------------|---------------|--------------------------|------------------------------|------------------------|----------------------------|---------------|
| Costs | | | | | | | |
| At January 1, 2015 | 286,099,948 | 536,339,722 | 77,986,942 | 105,157,160 | 270,068,388 | 207,905,526 | 1,483,557,686 |
| Additions | - | - | 6,268,625 | 3,540,697 | 82,783,174 | 2,216,500 | 94,808,996 |
| Disposals | - | - | (691,039) | (825,000) | (25,140,882) | (2,460,553) | (29,117,474) |
| At December 31, 2015 | 286,099,948 | 536,339,722 | 83,564,528 | 107,872,857 | 327,710,680 | 207,661,473 | 1,549,249,208 |
| Accumulated depreciation | | | | | | | |
| At January 1, 2015 | - | 80,162,865 | 62,129,675 | 89,066,571 | 178,176,446 | 181,808,408 | 591,343,965 |
| Depreciation charge for the year | - | 16,407,673 | 4,713,221 | 5,008,144 | 39,267,561 | 8,168,367 | 73,564,966 |
| Disposals | - | - | (687,039) | (825,000) | (21,041,394) | (2,030,642) | (24,584,075) |
| At December 31, 2015 | - | 96,570,538 | 66,155,857 | 93,249,715 | 196,402,613 | 187,946,133 | 640,324,856 |
| Carrying value | | | | | | | |
| At December 31, 2015 | 286,099,948 | 439,769,184 | 17,408,671 | 14,623,142 | 131,308,067 | 19,715,340 | 908,924,352 |
| At December 31, 2014 | 286,099,948 | 456,176,857 | 15,857,267 | 16,090,589 | 91,891,942 | 26,097,118 | 892,213,721 |

Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

| | Group | | Company | |
|-----------------------------------------------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|
| | December 2016 | 31 December 2015 | December 2016 | 31 December 2015 |
| | N | N | N | N |
| 13. Statutory deposits | 300,000,000 | 300,000,000 | 300,000,000 | 300,000,000 |
| This represents the amount deposited with the Central Bank of Nigeria as at 31 December 2016. | | | | |
| 14. Insurance contract liabilities | | | | |
| Reserve for outstanding claims (Note 14.1) | 968,909,480 | 895,550,802 | 968,909,480 | 895,550,802 |
| Unearned premium reserve (Note 14.2) | 1,441,792,508 | 1,323,119,277 | 1,441,792,508 | 1,323,119,277 |
| | 2,410,701,988 | 2,218,670,079 | 2,410,701,988 | 2,218,670,079 |

14.1

Reserve for outstanding claims - 2016

| | Outstanding Claim | Provision for IBNR | Gross Reserve | Outstanding Claim | Provision for IBNR | Gross Reserve |
|------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | N | N | N | N | N | N |
| Fire | 84,369,661 | 147,207,500 | 231,577,161 | 84,369,661 | 147,207,500 | 231,577,161 |
| General accident | 189,071,074 | 80,327,608 | 269,398,682 | 189,071,074 | 80,327,608 | 269,398,682 |
| Motor | 80,902,056 | 185,546,098 | 266,448,154 | 80,902,056 | 185,546,098 | 266,448,154 |
| Marine | 8,379,859 | 52,434,352 | 60,814,211 | 8,379,859 | 52,434,352 | 60,814,211 |
| Bond | 30,000 | 2,480,898 | 2,510,898 | 30,000 | 2,480,898 | 2,510,898 |
| Engineering | 25,120,925 | 9,586,420 | 34,707,345 | 25,120,925 | 9,586,420 | 34,707,345 |
| Aviation | 8,400,000 | 33,044,377 | 41,444,377 | 8,400,000 | 33,044,377 | 41,444,377 |
| Oil & gas | 14,070,000 | 47,938,652 | 62,008,652 | 14,070,000 | 47,938,652 | 62,008,652 |
| | 410,343,575 | 558,565,905 | 968,909,480 | 410,343,575 | 558,565,905 | 968,909,480 |

Reserve for outstanding claims - 2015

| | Outstanding Claim | Provision for IBNR | Gross Reserve | Outstanding Claim | Provision for IBNR | Gross Reserve |
|------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | N | N | N | N | N | N |
| Fire | 81,379,156 | 168,797,842 | 250,176,998 | 81,379,156 | 168,797,842 | 250,176,998 |
| General accident | 141,109,259 | 68,837,677 | 209,946,936 | 141,109,259 | 68,837,677 | 209,946,936 |
| Motor | 71,889,477 | 92,686,257 | 164,575,734 | 71,889,477 | 92,686,257 | 164,575,734 |
| Marine | 7,531,131 | 27,293,489 | 34,824,620 | 7,531,131 | 27,293,489 | 34,824,620 |
| Bond | 706,800 | 6,374,014 | 7,080,814 | 706,800 | 6,374,014 | 7,080,814 |
| Engineering | 6,804,722 | 26,963,770 | 33,768,492 | 6,804,722 | 26,963,770 | 33,768,492 |
| Aviation | 6,770,000 | 76,131,277 | 82,901,277 | 6,770,000 | 76,131,277 | 82,901,277 |
| Oil & gas | 12,345,000 | 99,930,931 | 112,275,931 | 12,345,000 | 99,930,931 | 112,275,931 |
| | 328,535,545 | 567,015,257 | 895,550,802 | 328,535,545 | 567,015,257 | 895,550,802 |

| | Group | | Company | |
|--------------------------------------|----------------------|----------------------|----------------------|----------------------|
| | December 2016 | 31 December 2015 | December 2016 | 31 December 2015 |
| | N | N | N | N |
| 14.2 Unearned premium reserve | | | | |
| Fire | 222,411,236 | 181,680,772 | 222,411,236 | 181,680,772 |
| General accident | 286,553,511 | 173,968,966 | 286,553,511 | 173,968,966 |
| Motor | 506,744,947 | 462,932,271 | 506,744,947 | 462,932,271 |
| Marine | 106,613,671 | 98,518,877 | 106,613,671 | 98,518,877 |
| Oil & Gas | 179,991,537 | 250,900,679 | 179,991,537 | 250,900,679 |
| Engineering | 58,263,594 | 46,918,726 | 58,263,594 | 46,918,726 |
| Aviation | 69,557,327 | 101,429,847 | 69,557,327 | 101,429,847 |
| Bond | 11,656,685 | 6,769,139 | 11,656,685 | 6,769,139 |
| | 1,441,792,508 | 1,323,119,277 | 1,441,792,508 | 1,323,119,277 |



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For the year ended 31 December 2016

| | Group | | Company | |
|---------------------------------------|--------------------|-----------------------|--------------------|-----------------------|
| | December 2016 N | 31 December 2015 N | December 2016 N | 31 December 2015 N |
| 14.2a Unearned premium reserve | | | | |
| Fire | 941,301 | 1,299,048 | 941,301 | 1,299,048 |
| General accident | 661,870 | 560,930 | 661,870 | 560,930 |
| Motor | 652,800 | 706,043 | 652,800 | 706,043 |
| Marine | 1,617,958 | 2,921 | 1,617,958 | 2,921 |
| Oil & Gas | 7,428,580 | 271,449 | 7,428,580 | 271,449 |
| Engineering | - | 1,282,848 | - | 1,282,848 |
| Aviation | 4,761,551 | - | 4,761,551 | - |
| Bond | - | 876,098 | - | 876,098 |
| | 16,064,060 | 4,999,337 | 16,064,060 | 4,999,337 |

| | Group | | Company | |
|---------------------------------------------------------------|----------------------|-----------------------|----------------------|-----------------------|
| | December 2016 N | 31 December 2015 N | December 2016 N | 31 December 2015 N |
| 14.3 Funds representing insurance contract liabilities | | | | |
| Balance with banks | 10,945,865 | 102,987,121 | 10,945,865 | 102,987,121 |
| Fixed deposits | 1,341,626,500 | 2,667,381,666 | 1,341,626,500 | 2,667,381,666 |
| Held to maturity | 1,179,635,507 | - | 1,179,635,507 | - |
| Note 48 | 2,532,207,872 | 2,770,368,787 | 2,532,207,872 | 2,770,368,787 |
| 15 Trade payables | | | | |
| Due to insurance companies | 66,438,027 | - | 66,438,027 | - |
| Due to reinsurance companies | 21,073,035 | 112,060,913 | 21,073,035 | 112,060,913 |
| | 87,511,062 | 112,060,913 | 87,511,062 | 112,060,913 |
| Current | 87,511,062 | 112,060,913 | 87,511,062 | 112,060,913 |
| Non-current | - | - | - | - |
| 16. Other payables and provision | | | | |
| Audit fees | 7,500,000 | 12,132,500 | 5,500,000 | 6,970,000 |
| VAT payable | 11,666,311 | 7,543,934 | 11,666,311 | 7,543,934 |
| Withholding tax payable | 635,340 | 740,082 | 635,340 | 740,082 |
| Unclaimed dividend payable (Note 16.1) | 72,747,541 | 72,747,541 | 72,747,541 | 72,747,541 |
| Accrued expenses | 23,933,656 | 47,201,405 | 23,933,656 | 29,512,688 |
| Deferred commission income (14.2a) | 16,064,060 | 4,999,337 | 16,064,060 | 4,999,337 |
| Sundry creditors | 47,184,159 | 23,202,898 | 37,092,353 | 18,203,561 |
| | 179,731,068 | 168,567,697 | 195,101,601 | 171,540,123 |
| Current | 179,731,068 | 168,567,697 | 195,101,601 | 171,540,123 |
| Non-current | - | - | - | - |

- 16.1** Unclaimed dividend payable represents amount of dividend which shareholders are yet to collect from the company's registrars and which, in line with the relevant rules of the Securities and Exchange Commission, have been returned to the Company to be held in a separate investment trust account. The balance in the fund is N72,747,540.97.

| | Group | | Company | |
|-----------------------------------------------|--------------------|-----------------------|--------------------|-----------------------|
| | December 2016 N | 31 December 2015 N | December 2016 N | 31 December 2015 N |
| 17. Retirement benefit obligation | | | | |
| 17.1 Defined contribution pension plan | | | | |
| At 1 January | 184,444 | 137,815 | 4,430 | - |
| Provision during the year (Note 33) | 35,657,920 | 54,019,284 | 35,048,320 | 51,916,751 |
| Payment during the year | (35,691,050) | (53,972,655) | (35,039,248) | (51,912,321) |
| At December 31 | 151,314 | 184,444 | 13,502 | 4,430 |

Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

| | Group | | Company | |
|----------------------------------------|--------------------|-----------------------|--------------------|-----------------------|
| | December 2016 N | 31 December 2015 N | December 2016 N | 31 December 2015 N |
| 18. Taxation | | | | |
| 18.1 Income tax expense | | | | |
| Income tax | 103,944,290 | 107,573,617 | 94,757,836 | 102,134,442 |
| Education tax | 7,035,961 | 6,698,520 | 6,317,189 | 6,350,964 |
| Under/(over)provision in previous year | 32,351,284 | - | 32,351,284 | - |
| | 143,331,535 | 114,272,137 | 133,426,309 | 108,485,406 |
| Deferred tax (Note 18.3) | 29,813,749 | 44,828,744 | 29,931,910 | 44,232,641 |
| | 173,145,284 | 159,100,881 | 163,358,219 | 152,718,047 |

- 18.1.1 The Nigerian Information Technology Development Agency (NITDA) Act was signed into law on 24 April 2007. Section 12(2a) of the Act demands that, 1% of profit before tax should be paid to the Nigerian Information Technology Development Agency. In line with the Act, the Company has provided for NITDA levy at the specified rate.

| | Group | | Company | |
|---------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-----------------------|--------------------|-----------------------|
| | December 2016 N | 31 December 2015 N | December 2016 N | 31 December 2015 N |
| 18.2 Current income tax liabilities | | | | |
| At 1 January | 120,730,104 | 72,341,424 | 93,162,912 | 47,695,854 |
| Transfer from VAT and WHT payable | - | - | - | - |
| Payments during the period | (72,478,265) | (65,883,457) | (64,030,625) | (63,018,348) |
| | 48,251,839 | 6,457,967 | 29,132,287 | (15,322,494) |
| Charge for the period | 143,213,373 | 114,272,137 | 133,426,309 | 108,485,406 |
| At 31 December | 191,465,212 | 120,730,104 | 162,558,597 | 93,162,912 |
| 18.3 Deferred tax liabilities | | | | |
| At 1 January | 140,289,268 | 95,460,524 | 139,693,165 | 95,460,524 |
| Charge for the period (Note 18.1) | 29,813,749 | 44,828,744 | 29,931,910 | 44,232,641 |
| At 31 December | 170,103,017 | 140,289,268 | 169,625,075 | 139,693,165 |
| The Company has adopted the International Accounting Standards (IAS 12) on accounting for taxation, which is now computed using liability method. | | | | |
| 18.4 Reconciliation of effective tax rate | | | | |
| Profit after tax | 194,987,843 | 545,811,078 | 197,922,859 | 534,279,069 |
| Total income tax expense | | | | |
| Income | 103,944,290 | 107,573,617 | 94,757,836 | 102,134,442 |
| Education | 7,035,961 | 6,698,520 | 6,317,189 | 6,350,964 |
| (Over)/under-provision | 32,351,284 | - | 32,351,284 | - |
| Deferred tax (Note 18.3) | 29,813,749 | 44,828,744 | 29,931,910 | 44,232,641 |
| | 173,145,284 | 159,100,881 | 163,358,219 | 152,718,047 |
| Profit for the period before excluding income tax | 368,133,127 | 704,911,959 | 361,281,078 | 686,997,116 |
| Effective tax rate | 47% | 23% | 45% | 22% |



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

| | Group | | Company | |
|----------------------------------------|--------------------|-----------------------|--------------------|-----------------------|
| | December 2016 N | 31 December 2015 N | December 2016 N | 31 December 2015 N |
| 19. Share capital | | | | |
| Authorised: | | | | |
| 10 billion ordinary shares of 50k each | 5,000,000,000 | 5,000,000,000 | 5,000,000,000 | 5,000,000,000 |
| 19.1 Issued and fully paid: | | | | |
| 6 billion ordinary shares of 50k each | | | | |
| At 31 December | 3,000,000,000 | 3,000,000,000 | 3,000,000,000 | 3,000,000,000 |

The holder of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to vote at meetings of the Group.

| | December 2016 N | 31 December 2015 N | December 2016 N | 31 December 2015 N |
|------------------------------------------|--------------------|-----------------------|--------------------|-----------------------|
| 20. Other reserves | | | | |
| 20.1. Contingency reserve | | | | |
| At 1 January | 1,058,782,003 | 882,516,340 | 1,058,782,003 | 882,516,340 |
| Transfer from income statement (Note 21) | 171,248,311 | 176,265,663 | 171,248,311 | 176,265,663 |
| At 31 December | 1,230,030,314 | 1,058,782,003 | 1,230,030,314 | 1,058,782,003 |

In line with sections 21(1) and (2) and 22(16) of the Insurance Act 2003, Insurance companies in Nigeria are required to transfer to the statutory contingency reserve, the higher of 20% of net profits and 3% of total premium.

| 20.2 Statutory reserve | | | | |
|------------------------------------------|-----------|-------------|---|---|
| At 1 January | 5,826,986 | 8,477,548 | - | - |
| Transfer from income statement (Note 21) | 3,452,400 | (2,650,562) | - | - |
| At 31 December | 9,279,386 | 5,826,986 | - | - |

In line with Central Bank of Nigeria guideline, Finance companies in Nigeria are required to transfer a minimum of 15% of its profit before tax to statutory reserve until the reserve fund equals the Paid-up Capital and a minimum of 10% thereafter. This applies to Grand Treasurers Limited a sub-subsidiary within the group.

| 21. Retained earnings | | | | |
|--------------------------------------------------------------------------------------|---------------|---------------|---------------|---------------|
| At 1 January | 203,203,878 | (48,682,240) | 170,295,943 | (67,717,463) |
| Dividend declared and paid in the year based on the previous year published accounts | - | (120,000,000) | - | (120,000,000) |
| | (60,000,000) | (309,859) | (60,000,000) | - |
| Transfer to contingency reserve (Note 20.1) | (171,248,311) | (176,265,663) | (171,248,311) | (176,265,663) |
| Transfer from income statement | 194,987,843 | 545,811,078 | 197,922,859 | 534,279,069 |
| Transfer to statutory reserve (Note 20.2) | (3,452,400) | 2,650,562 | - | - |
| At 31 December | 163,491,009 | 203,203,878 | 136,970,491 | 170,295,943 |

Retained earnings are the carried forward recognised income net of expenses plus current period profit attributable to shareholders.

| 22. Profit before taxation | | | | |
|-------------------------------------------------------------|---------------|---------------|---------------|---------------|
| Profit before taxation is stated after charging /crediting: | | | | |
| Depreciation & amortisation of property and equipment | 92,663,502 | 78,543,747 | 89,840,853 | 76,495,992 |
| Auditors' remuneration | 7,500,000 | 11,300,000 | 5,500,000 | 6,800,000 |
| Directors' remuneration: | | | | |
| - Fees | 5,250,000 | 4,250,000 | 5,250,000 | 4,250,000 |
| Profit on disposal of property and equipment | (4,195,293) | (2,936,429) | (4,195,293) | (3,393,914) |
| Foreign exchange (gains)/loss | (110,125,307) | (166,383,629) | (110,125,307) | (166,383,629) |



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

23. Gross premium earned analysed as follows:

| 2016 | | | | |
|-------------------------------------------|----------------|----------------------------|----------------------------------------|----------------------|
| Gross premium earned analysed as follows: | Direct premium | Inward reinsurance premium | Increase/ decrease in unearned premium | Gross premium earned |
| | N | N | N | N |
| Fire | 775,565,927 | 16,667,520 | (40,730,464) | 751,502,983 |
| General accident | 842,981,087 | 5,863,005 | (112,584,546) | 736,259,546 |
| Motor | 1,334,588,146 | 13,520,384 | (43,812,676) | 1,304,295,854 |
| Aviation | 1,404,312,165 | 6,535,284 | 31,872,520 | 1,442,719,969 |
| Oil & Gas | 797,012,474 | 17,285,724 | 70,909,142 | 885,207,340 |
| Marine | 435,888,698 | 2,425,097 | (8,094,794) | 430,219,001 |
| Engineering | 138,032,403 | 4,804,282 | (11,344,868) | 131,491,817 |
| Bond | 31,468,096 | - | (4,887,546) | 26,580,550 |
| | 5,759,848,996 | 67,101,296 | (118,673,232) | 5,708,277,060 |

Gross premium earned analysed as follows:

| | | 2015 | | |
|-------------------------------------------|---------------------|---------------------------------------|---------------------------------------------------|------------------------------|
| Gross premium earned analysed as follows: | Direct premium N | Inward reinsurance premium N | Increase/ decrease in unearned premium N | Gross premium earned N |
| Fire | 653,720,777 | 24,512,056 | (18,923,778) | 659,309,055 |
| General accident | 667,606,144 | 4,534,769 | (36,467,734) | 635,673,179 |
| Motor | 1,235,352,608 | 18,659,396 | (47,895,073) | 1,206,116,931 |
| Aviation | 1,553,766,955 | 68,706,226 | (67,631,072) | 1,554,842,109 |
| Oil & Gas | 1,289,548,901 | 17,488,223 | 55,278,292 | 1,362,315,416 |
| Marine | 333,621,892 | 10,158,646 | (42,251,339) | 301,529,199 |
| Engineering | 136,629,069 | 5,505,538 | (6,792,621) | 135,341,986 |
| Bond | 19,640,339 | - | 753,880 | 20,394,219 |
| | 5,889,886,685 | 149,564,854 | (163,929,445) | 5,875,522,094 |

24. Reinsurance expense

The reinsurance expense is analysed as follows:

| | December 2016 N | 31 December 2015 N | December 2016 N | 31 December 2015 N |
|-------------------------------------------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Reinsurance premium cost | 2,088,025,170 | 2,657,491,887 | 2,088,025,170 | 2,657,491,887 |
| (Increase)/decrease in prepaid reinsurance (Note 7.3) | 111,970,117 | 28,241,156 | 111,970,117 | 28,241,156 |
| Reinsurance expense | 2,199,995,287 | 2,685,733,043 | 2,199,995,287 | 2,685,733,043 |

25. Fee and commission

| | December 2016 N | 31 December 2015 N | December 2016 N | 31 December 2015 N |
|------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Fire | 50,459,667 | 67,305,191 | 50,459,667 | 67,305,191 |
| General accident | 5,785,252 | 8,034,450 | 5,785,252 | 8,034,450 |
| Motor | 1,952,367 | 1,528,160 | 1,952,367 | 1,528,160 |
| Aviation | 42,104,391 | 17,423,429 | 42,104,391 | 17,423,429 |
| Oil & Gas | 50,135,875 | 21,543,175 | 50,135,875 | 21,543,175 |
| Marine | 25,872,424 | 12,878,241 | 25,872,424 | 12,878,241 |
| Engineering | 26,521,595 | 18,042,785 | 26,521,595 | 18,042,785 |
| Bond | 876,098 | (876,098) | 876,098 | (876,098) |
| | 203,707,669 | 145,879,333 | 203,707,669 | 145,879,333 |



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

| | Group | | Company | |
|-------------------------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| | Claims expenses | Claims expenses | Claims expenses | Claims expenses |
| | 31 December 2016 N | 31 December 2015 N | 31 December 2016 N | 31 December 2015 N |
| 25a Claims expenses | | | | |
| Claims paid during the year | 1,657,293,652 | 1,260,879,778 | 1,657,293,652 | 1,260,879,778 |
| Opening IBNR and outstanding claims | (895,550,802) | (815,249,252) | (895,550,802) | (815,249,252) |
| Closing IBNR and outstanding claims (Note 14.1) | 968,909,480 | 895,550,802 | 968,909,480 | 895,550,802 |
| Gross claims expenses | 1,730,652,330 | 1,341,181,328 | 1,730,652,330 | 1,341,181,328 |
| 25b. Claims recoverable | | | | |
| Opening claims recoverable | (281,937,926) | (213,551,222) | (281,937,926) | (213,551,222) |
| Claims recovered | 377,127,939 | 314,780,998 | 377,127,939 | 314,780,998 |
| Closing claims recoverable | 248,318,604 | 281,937,926 | 248,318,604 | 281,937,926 |
| Net recoverable | 343,508,617 | 383,167,702 | 343,508,617 | 383,167,702 |
| Net claims expenses | 1,387,143,713 | 958,013,626 | 1,387,143,713 | 958,013,626 |
| 26. Underwriting expenses | | | | |
| Underwriting expenses- 2016 | Acquisition expenses | Maintenance expenses | Acquisition expenses | Maintenance expenses |
| | N | N | N | N |
| Fire | 151,692,977 | 56,636,109 | 151,692,977 | 56,636,109 |
| General accident | 147,370,390 | 87,312,449 | 147,370,390 | 87,312,449 |
| Motor | 154,931,013 | 143,781,423 | 154,931,013 | 183,936,626 |
| Aviation | 96,591,936 | 47,565,201 | 96,591,936 | 47,565,201 |
| Oil & Gas | 132,594,749 | 41,637,847 | 132,594,749 | 41,637,847 |
| Marine | 87,555,384 | 37,530,996 | 87,555,384 | 37,530,996 |
| Engineering | 29,063,987 | 10,202,860 | 29,063,987 | 10,202,860 |
| Bond | 4,780,283 | 2,070,618 | 4,780,283 | 2,070,618 |
| | 804,580,719 | 426,737,503 | 804,580,719 | 466,892,706 |
| Underwriting expenses- 2015 | Acquisition expenses | Maintenance expenses | Acquisition expenses | Maintenance expenses |
| | N | N | N | N |
| Fire | 132,405,803 | 29,420,635 | 132,405,803 | 29,420,635 |
| General accident | 130,553,606 | 89,167,398 | 130,553,606 | 73,880,100 |
| Motor | 148,256,706 | 58,527,669 | 148,256,706 | 81,987,669 |
| Aviation | 37,357,369 | 50,619,716 | 37,357,369 | 50,619,716 |
| Oil & Gas | 119,346,570 | 90,419,144 | 119,346,570 | 90,419,144 |
| Marine | 65,348,908 | 15,720,657 | 65,348,908 | 15,720,657 |
| Engineering | 28,454,517 | 6,697,483 | 28,454,517 | 6,697,483 |
| Bond | 4,299,985 | 1,305,989 | 4,299,985 | 1,305,989 |
| | 666,023,464 | 341,878,691 | 666,023,464 | 350,051,393 |



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

| | Group | | Company | |
|--------------------------------------------------------------------------------------------------------------|--------------------|-----------------------|--------------------|-----------------------|
| | December 2016 N | 31 December 2015 N | December 2016 N | 31 December 2015 N |
| 27. Investment income | | | | |
| Interest received | 198,201,635 | 386,658,320 | 198,201,635 | 341,344,158 |
| Interest received on corporate loan | 8,915,013 | 6,876,730 | 8,915,013 | 6,876,730 |
| Interest accrued on placement | 118,115,266 | - | 118,115,266 | - |
| Amortised gain(loss) on held to maturity (Note 3.4) | 117,472,198 | 47,864,142 | 117,472,198 | 47,864,142 |
| Dividend received | 29,585,551 | 5,963,163 | 29,585,551 | 5,963,163 |
| | 472,289,663 | 447,362,355 | 472,289,663 | 447,362,355 |
| 27.1 Investment income | | | | |
| Investment income attributable to policyholders' fund | 285,267,690 | 302,889,917 | 285,267,690 | 302,889,917 |
| Investment income attributable to shareholders' fund | 187,715,003 | 144,472,438 | 187,715,003 | 99,158,276 |
| | 472,982,693 | 447,362,355 | 472,982,693 | 402,048,193 |
| 28. Other operating income | | | | |
| Profit on disposal of property and equipment | 4,195,293 | 2,936,429 | 4,195,293 | 3,393,914 |
| Interest on staff receivables | 6,468,643 | - | 6,468,643 | - |
| Rent income on investment properties | 1,967,200 | 595,833 | 1,967,200 | 595,833 |
| Recoveries in the year | 12,000 | 2,000 | 12,000 | 2,000 |
| Exchange gain (Note 28.1) | 110,125,307 | 166,383,629 | 110,125,307 | 166,383,629 |
| Other income | 61,092,362 | 7,135,950 | - | 162,598 |
| | 183,860,805 | 177,053,841 | 122,768,443 | 170,537,974 |
| 28. Exchange gain | | | | |
| Gain on disposal of foreign currency | 85,632,760 | 140,130,000 | 85,632,760 | 140,130,000 |
| Gain as a result of fluctuation in exchange rate - December 31, 2015 (N195/\$) & December 31, 2016 (N305/\$) | 23,140,537 | 22,803,124 | 23,140,537 | 22,803,124 |
| Gain from valuation of closing balancing | 1,352,010 | - | 1,352,010 | 3,450,505 |
| | 110,125,307 | 162,933,124 | 110,125,307 | 166,383,629 |
| 29. Impairment charged | | | | |
| Loans and receivables (Note 3.2.4) | 2,274,266 | 429,629 | - | - |
| Finance Lease receivable (Note 5.2) | 7,729,089 | 38,242 | - | - |
| | 10,003,357 | 467,871 | - | - |
| Impairment no longer required | | | | |
| Loans and receivables (Note 3.2.4) | (693,030) | - | (693,030) | - |
| Trade receivables (Note 6.1) | - | (17,402,910) | - | (17,402,910) |
| | (693,030) | (17,402,910) | (693,030) | (17,402,910) |



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

| | Group | | Company | |
|-------------------------------------------------------------------------------------------------------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| | December 2016 N | 31 December 2015 N | December 2016 N | 31 December 2015 N |
| 30. Net fair value gains on financial assets at fair value through profit or loss | | | | |
| Fair value through profit or loss | (6,783,170) | (140,585,016) | (6,783,170) | (140,585,016) |
| Investment property (Note 12) | - | 394,225 | - | 393,725 |
| Others | - | 2,000,000 | - | 2,000,000 |
| Fair value gains/loss | (6,783,170) | (138,190,791) | (6,783,170) | (138,191,291) |
| This represents (decrease) in the value of financial assets at fair value through profit or loss during the year. | | | | |
| 30a Fair value through profit or loss (Note 3.1) | | | | |
| Openning balance | (140,585,016) | 32,912,259 | (140,585,016) | 32,912,259 |
| Addition charged to profit or loss | (6,783,170) | (140,585,016) | (6,783,170) | (140,585,016) |
| Disposal | (2,906,557) | (32,912,259) | (2,906,557) | (32,912,259) |
| Closing balance | (150,274,743) | (140,585,016) | (150,274,743) | (140,585,016) |
| 31. Management expenses | | | | |
| Employee cost (Note 33) | 513,986,990 | 553,499,753 | 492,007,345 | 532,115,976 |
| Rent, insurance and maintenance | 127,609,344 | 116,246,215 | 125,757,550 | 114,136,495 |
| Depreciation & amortisation | 92,663,502 | 78,543,747 | 89,840,853 | 76,495,992 |
| Auditors' remuneration | 7,500,000 | 11,300,000 | 5,500,000 | 6,800,000 |
| Directors' remuneration: | | | | |
| - Fees (Note 45) | 5,250,000 | 4,250,000 | 5,250,000 | 4,250,000 |
| -Expense | 45,789,497 | 31,853,326 | 45,789,497 | 31,363,326 |
| Professional charges | 58,028,933 | 47,022,556 | 55,383,383 | 47,022,556 |
| Printing and telecommunication | 47,566,025 | 23,249,360 | 44,911,793 | 20,667,140 |
| Advertising & Entertainment | 144,240,696 | 108,845,295 | 144,085,731 | 108,845,295 |
| Travelling and motor vehicle expenses | 89,323,289 | 75,120,965 | 82,293,702 | 69,485,731 |
| Rates and utilities | 43,931,234 | 22,984,616 | 37,111,098 | 22,984,616 |
| Office running, bank charges, AGM expenses | 54,352,974 | 50,364,586 | 53,442,443 | 37,609,133 |
| Office security exp & Donation | 29,793,961 | 21,467,695 | 28,665,861 | 21,467,695 |
| Others | 80,414,906 | 23,252,975 | 71,019,937 | 33,136,616 |
| | 1,340,451,352 | 1,168,001,089 | 1,281,059,193 | 1,126,380,571 |
| 32. Basic/diluted earnings per share | | | | |
| Profit/(loss) after taxation | 194,987,843 | 545,811,078 | 197,922,859 | 534,279,069 |
| Number of shares | 6,000,000,000 | 6,000,000,000 | 6,000,000,000 | 6,000,000,000 |
| Earnings/(loss) per share (kobo) | | | | |
| Basic | 3.25 | 6.03 | 3.30 | 8.90 |
| Diluted | 3.25 | 6.03 | 3.30 | 8.90 |

Earnings/(loss) per share have been computed on profit/(loss) after taxation attributable to ordinary shareholders and divided by the number of shares at 50k ordinary shares in issue at year end.



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

| | Group | | Company | | |
|-----|----------------------------------------------------------|--------------------|-----------------------|--------------------|-----------------------|
| 32a | Reconciliation of net cashflow from operating activities | December 2016 N | 31 December 2015 N | December 2016 N | 31 December 2015 N |
| | Profit before tax | 368,133,127 | 704,911,959 | 361,281,078 | 686,997,116 |
| | Adjustment for the following: | | | | |
| | Add, Depreciation & amortisation | 92,663,502 | 78,543,747 | 89,840,853 | 76,495,992 |
| | other non cash transaction | 39,673,305 | 139,165,825 | 93,382,572 | 101,978,768 |
| | Less : | | | | |
| | Interest received | (443,397,142) | (426,242,550) | (443,397,142) | (380,928,388) |
| | Dividend received | (4,585,551) | (5,963,163) | (29,585,551) | (5,963,163) |
| | | 52,487,242 | 490,415,818 | 71,521,810 | 478,580,325 |
| | Changes in working capital: | | | | |
| | Increase(deccrease) in trade receivable | (101,061,065) | (11,784,218) | (101,061,065) | (11,784,218) |
| | Increase(deccrease) in reinsurance assets | 145,589,438 | (40,145,548) | 145,589,438 | (40,145,548) |
| | Increase(deccrease) in deferred acquisition | (39,053,769) | 4,309,967 | (39,053,769) | 4,309,967 |
| | Increase(deccrease) in other receivable | (42,721,865) | 6,428,974 | (78,264,070) | 6,438,512 |
| | Increase(deccrease) in inventory | 1,225,967 | 2,258,522 | - | - |
| | Increase(deccrease) in trade payable | (24,549,851) | 104,231,017 | (24,549,851) | 104,231,017 |
| | Increase(deccrease) in insurance contract liabilities | 203,096,633 | 244,230,996 | 203,096,633 | 244,230,996 |
| | Increase(deccrease) in provision & other payable | 5,097,985 | (17,462,748) | 12,496,755 | 81,894 |
| | Increase(deccrease) in retirement benefits | (33,130) | 46,629 | 9,072 | 4,430 |
| | Tax paid | (64,030,627) | (65,883,457) | (64,030,627) | (63,018,348) |
| | | 136,046,958 | 716,645,952 | 125,754,326 | 722,929,027 |

| | | Group | | Company | |
|-----|-----------------------------------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| | | December 2016 ₪ | 31 December 2015 ₪ | December 2016 ₪ | 31 December 2015 ₪ |
| 33. | Employee costs | | | | |
| | Wages and salaries | 414,262,200 | 394,861,736 | 392,892,293 | 375,899,632 |
| | Medical | 22,064,831 | 36,955,027 | 22,064,831 | 36,895,027 |
| | Staff training | 42,002,039 | 67,663,706 | 42,001,901 | 67,404,566 |
| | Defined contribution pension plan (Note 17.1) | 35,657,920 | 54,019,284 | 35,048,320 | 51,916,751 |
| | | 513,986,990 | 553,499,753 | 492,007,345 | 532,115,976 |

34. Chairman's and Directors' emoluments, pensions and compensation for loss of office

| Emoluments: | Group | | Company | |
|------------------------------------|------------|------------|------------|------------|
| Chairman | 750,000 | 750,000 | 750,000 | 750,000 |
| Other Directors | 4,500,000 | 4,500,000 | 4,500,000 | 4,500,000 |
| Other emolument of executives | 16,320,000 | 8,160,000 | 16,320,000 | 8,160,000 |
| Emolument of highest paid Director | 12,000,000 | 12,000,000 | 12,000,000 | 12,000,000 |



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

| | Group | | Company | |
|-------------------------------------------------------------------------------------------|----------------|----------------|----------------|----------------|
| | 2016 Number | 2015 Number | 2016 Number | 2015 Number |
| 35. Staff | | | | |
| Average number of persons employed in the financial year and staff costs were as follows: | | | | |
| Managerial | 30 | 29 | 29 | 28 |
| Senior staff | 115 | 108 | 108 | 101 |
| Junior staff | 96 | 106 | 93 | 100 |
| | 241 | 243 | 230 | 229 |

36. The number of Directors excluding the Chairman whose emoluments were within the following ranges were:

| N | N | | |
|-------------------|---|-----|-----|
| Nil - 100,000 | | Nil | Nil |
| 100,001 - 200,000 | | Nil | Nil |
| 200,001 - 300,000 | | Nil | Nil |
| Above - 300,000 | | 10 | 8 |

Emolument

Number of Directors who have waived their rights to receive emoluments

| | | | |
|-----|-----|-----|-----|
| Nil | Nil | Nil | Nil |
|-----|-----|-----|-----|

37. Employees remunerated at higher rates

The number of employees in respect of emoluments within the following ranges were:

| N | N | | |
|---------------------|---|------------|------------|
| 200,001 - 300,000 | | 30 | 7 |
| 300,001 - 400,000 | | 13 | 30 |
| 400,001 - 500,000 | | 6 | 26 |
| 500,001 - 600,000 | | 26 | 14 |
| 600,001 - 700,000 | | 21 | 1 |
| 700,001 - 800,000 | | 14 | 11 |
| 800,001 - 900,000 | | 3 | 15 |
| 900,001 - 1,000,000 | | 17 | - |
| 1,000,001 and above | | 101 | 139 |
| | | 241 | 243 |
| | | 230 | 229 |

38. Capital commitments

There were no capital commitments at 31 December 2016.

39. Contingent liabilities

There were no material contingent liabilities at 31 December 2016.

40. Comparative figures

Where necessary, comparative figures have been adjusted to conform with changes in presentation of the current year in accordance with the International Accounting Standards (IAS 1).



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

41. Segment Information

An operating segment is a component of the Group engaged in business activities from which it can earn revenues whose operating results are reviewed regularly by the Group's Executive Management in order to make decisions about resources to be allocated to segments and assessing segments performance. Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, which is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Group's Executive Management.

The Group is organized into two operating segments, these segments and their respective operations are as follows:

General Insurance Business: This segment provides cover for indemnifying customers' properties, and compensation for other parties that have suffered damage as a result of customers' accidents. Major sources of revenue in this segment are mainly from insurance premium, investment income, commission received, net fair value gains on financial assets at fair value through profit or loss. The group incorporated CHI Micro insurance Limited in the year and still in the process of getting NAICOM licence to further deepen its market share on general insurance business.

CHI Capital Ltd: This is a subsidiary of Consolidated Hallmark Insurance Plc. The company is registered by CAC to offer consumer leasing and support services to Consolidated Hallmark Insurance Plc (the parent company). In addition, it owns Grand Treasurers Ltd who is registered by CBN to offer wide range financial services and products domestically to suit customer's long- and short-term financial needs. These products include L.P.O financing, Consumer Lease, Working Capital financing, Auto lease, Project financing and intermediation and Financial Management Consultancy Services. Revenue from this segment is derived primarily from interest income, fee income, investment income and net fair value gains on financial assets at fair value through profit and loss.

Segment information by company and subsidiaries:

| | General Insurance N | Finance and support services N | Elimination N | Total N |
|-----------------------------------|---------------------------|-----------------------------------------|----------------------|----------------------|
| At 31 December 2016 | | | | |
| Underwriting profit | 1,053,372,305 | - | - | 1,053,372,305 |
| Investment income | 472,289,663 | - | - | 472,289,663 |
| Other income | 116,678,303 | 91,244,208 | (25,000,000) | 182,922,511 |
| Operating expenses | (1,281,059,193) | (59,392,159) | - | (1,340,451,352) |
| Operating profit | 361,281,078 | 31,852,050 | (25,000,000) | 368,133,127 |
| Taxation | (163,358,219) | (9,787,065) | - | (173,145,284) |
| Profit for the period | 197,922,859 | 22,064,984 | (25,000,000) | 194,987,843 |
| Total assets | 7,392,512,630 | 597,465,565 | (547,513,825) | 7,442,464,370 |
| Total liabilities | 3,025,511,825 | 261,665,660 | (247,513,825) | 3,039,663,661 |
| Share capital and reserves | 4,367,000,805 | 335,799,905 | (300,000,000) | 4,402,800,709 |
| Depreciation | 89,840,853 | 2,822,649 | - | 92,663,502 |
| ROCE | 5% | 6% | - | 4% |
| As at 31 December 2015 | | | | |
| Operating income | 1,795,974,777 | 60,003,231 | (23,460,000) | 1,832,518,008 |
| Operating expenses | (1,108,977,661) | (42,088,388) | - | (1,151,066,049) |
| Operating profit | 686,997,116 | 17,914,843 | (23,460,000) | 681,451,959 |
| Taxation | (152,718,047) | (6,382,834) | - | (159,100,881) |
| Profit for the year | 534,279,069 | 11,532,009 | (23,460,000) | 522,351,078 |
| Total assets | 6,964,209,568 | 387,695,154 | 328,588,687 | 7,680,493,409 |
| Total liabilities | 2,735,131,622 | 98,960,233 | (78,588,687) | 2,755,503,168 |
| Share capital and reserves | 4,229,077,946 | 288,734,921 | (250,000,000) | 4,267,812,867 |
| Depreciation | 76,495,992 | 2,047,755 | - | 78,543,747 |
| ROCE | 13% | 4% | - | 12% |



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

42. Contraventions

The company did not contravene any provisions or guidelines of any regulator during the period under review.

43. Reinsurance treaty

The Company has a reinsurance agreement with African Reinsurance Corporation, and Continental Reinsurance Plc to reinsure the risks associated with fire and consequential loss, General accident, Marine cargo, motor, aviation and special risks etc. according to agreed quota share, surplus treaty or excess of loss treaty. This agreement was last modified 31 December 2016.

44. Related party transactions

During the year, the company had some business dealings with its related parties.

Parent:

The Group is controlled by Consolidated Hallmark Insurance Plc. which is the parent company, whose shares are widely held. Consolidated Hallmark Insurance Plc, is a General Business Insurance Company licensed by the National Insurance Commission. "

Subsidiaries:

Consolidated Hallmark Insurance Plc holds 100% interest in CHI Capital Limited. Transactions between Consolidated Hallmark Plc and this subsidiary is eliminated on consolidation and already disclosed in Note 10.2

The significant related party transaction in the course of the reporting period are as stated below with the subsidiary company, CHI Capital Limited.

| Transactions/ Balances | Relationship | Entity | 31-Dec-16 | 31-Dec-15 |
|-----------------------------------|----------------------|-----------------------------------------------------|-------------|-------------|
| Loans and receivables | Indirect subsidiary | Grand Treasurers Limited | - | 39,092,841 |
| Other receivables | Indirect subsidiary | CHI Support Services Limited | - | 10,727,624 |
| Other receivables | Indirect subsidiary | Grand Treasurers Limited | - | 4,215,300 |
| Other payables and provision | Indirect subsidiary | CHI Capital Limited | 11,548,371 | 23,592,340 |
| Other payables and provision | Indirect subsidiary | CHI Support Services Limited | - | 5,420,000 |
| Fair value through profit or loss | Key mgt personnel | Niger Delta Exploration & Prod Plc | 109,771,200 | 118,809,600 |
| Underwriting expenses | Indirect subsidiary | CHI Support Services Limited | - | 23,460,000 |
| Underwriting expenses | Indirect subsidiary | Grand Treasurers Limited | - | 3,012,136 |
| Gross premium income | Key mgt personnel | Niger Delta Exploration & Prod Plc | 11,642,389 | 13,189,443 |
| Gross premium income | Key mgt personnel | Drillog Petrodynamics Limited | 12,771,015 | 23,430,904 |
| Gross premium income | Key mgt personnel | Niger Delta Petroleum Resources (Ogbelle Oil Field) | 30,594,062 | 27,363,552 |
| Gross premium income | Key mgt personnel | Dr. Layi Fatona | 460,820 | 748,490 |
| Gross premium income | Key mgt personnel | Dr. Clement Nze Maduakor | 65,000 | 367,800 |
| Gross premium income | Close family members | Mrs O. F. Fatona | - | 156,875 |

45. Key management personnel:

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Group or Company, directly or indirectly, including any director (whether executive or otherwise). It includes close members of their families who may be expected to influence or be influenced by that individual in their dealings with the Group.

| | Group December 2016 N | 31 December 2015 N | Company December 2016 N | 31 December 2015 N |
|--------------------------------------------------|--------------------------------|--------------------------|----------------------------------|--------------------------|
| Compensation of key management personnel: | | | | |
| Directors fees | 5,250,000 | 4,250,000 | 5,250,000 | 4,250,000 |



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

46. Events after the reporting period:

No event or transaction has occurred since the reporting date, which would have had a material effect on the financial statements as at that date or which needs to be mentioned in the financial statement in the interests of fair presentation of the Group's financial position as at the reporting date or its result for the year then ended.

47. Capital management

The Group's objectives with respect to capital management are to maintain a capital base that adequately meets regulatory requirements and to utilize capital allocations efficiently and effectively. Capital levels are determined either based on internal assessment or regulatory requirements.

The Nigerian Insurance Act 2003 stipulates the minimum capital requirement for a non life insurance company as an amount not less than 15% of the gross premium income less reinsurance premiums paid out during the year under review or the minimum paid up capital whichever is greater. The act defines what constitutes admissible assets liabilities. The regulators generally expect companies to comply with capital adequacy requirements and the Company has consistently exceeded this minimum over the years. The regulator has the authority to request more extensive reporting and can place restrictions on the Company's operations if the Company falls below this requirement as deemed necessary.

All of the Groups capital is Tier 1 (core capital) which consists of share capital and reserves created by appropriation of retained earnings. The following sources of funds are available to the group to meet its capital growth requirements:

1. Profits from operations: The group had regularly appropriated from its profit to grow its capital.
2. Issue of shares: The Group can successfully access the capital market to raise the desired funds for its operations and needs.
3. Loans (long term/short term): this remains a source of capital even though the group had never had cause to access this source for funding its operations.

Compliance with statutory solvency margin requirement:

The company at the end of the 2016 financial year maintained admissible assets of N7,178,081,979 which exceeded the total admissible liabilities of N2,855,886,749. The solvency margin was computed in line with the requirements of Section 24 of the insurance Act 2003, latest NAICOM guidelines. This showed a solvency margin of N1,322,195,230 in excess of the minimum requirement of N3billion for General Insurance Business by 44%. Thus, the solvency margin above satisfies the requirement of the regulatory.

48. Asset & liability Management

Asset & liability Management (ALM) is the practice of managing an insurer's financial position so that actions taken with respect to assets and liabilities are designed to address the broad set of financial risks inherent in their joint behavior.

Asset & Liability management (ALM) attempts to address financial risks the group is exposed to which includes interest rate risks, foreign currency risks, equity price risks and credit risks. The major financial risk is that in the long run its investment proceeds are not sufficient to fund the obligations arising from its insurance contracts.

ALM ensures that specific assets of the group is allocated to cover reinsurance and other liabilities of the group.

The following tables reconcile the consolidated balance sheet to the classes and portfolios used in the Group's ALM framework.



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

Group 2016

| | Insurance fund | Shareholders funds | December 2016 |
|----------------------------------------|----------------------|----------------------|----------------------|
| | N | N | N |
| ASSETS | | | |
| Cash and cash equivalents | 1,352,572,365 | 484,252,172 | 1,836,824,537 |
| Financial assets | | | |
| - At fair value through profit or loss | | 170,013,089 | 170,013,089 |
| - Loans and receivables | | 237,335,789 | 237,335,789 |
| - Available for sale | | 60,950,000 | 60,950,000 |
| -Held -to-maturity | 1,179,635,507 | 474,507,058 | 1,654,142,565 |
| Deposit for shares | | - | - |
| Finance lease receivables | | 162,290,265 | 162,290,265 |
| Trade receivables | | 182,091,091 | 182,091,091 |
| Reinsurance assets | | 546,323,978 | 546,323,978 |
| Deferred acquisition cost | | 229,579,067 | 229,579,067 |
| Other receivables and prepayments | | 177,968,732 | 177,968,732 |
| Investment in subsidiaries | | - | - |
| Intangible Asset | | 13,119,349 | 13,119,349 |
| Inventories | | 3,920,887 | 3,920,887 |
| Investment properties | | 893,882,395 | 893,882,395 |
| Property and equipment | | 974,022,626 | 974,022,626 |
| Statutory deposit | | 300,000,000 | 300,000,000 |
| TOTAL ASSETS | 2,532,207,872 | 4,910,256,498 | 7,442,464,370 |
| LIABILITIES | | | |
| Insurance contract liabilities | 2,410,701,988 | - | 2,410,701,988 |
| Trade payable | | 87,511,062 | 87,511,062 |
| Other payables and Provision | | 179,731,068 | 179,731,068 |
| Retirement benefit obligations | | 151,314 | 151,314 |
| Income tax liabilities | | 191,465,212 | 191,465,212 |
| Deferred income tax | | 170,103,017 | 170,103,017 |
| TOTAL LIABILITIES | 2,410,701,988 | 628,961,672 | 3,039,663,660 |
| SURPLUS | 121,505,884 | 4,281,294,826 | 4,402,800,710 |

Group 2015

| | Insurance fund | Shareholders funds | December 2015 |
|----------------------------------------|----------------------|----------------------|----------------------|
| | N | N | N |
| ASSETS | | | |
| Cash and cash equivalents | 2,218,670,079 | 604,065,687 | 2,822,735,766 |
| Financial assets | | | |
| - At fair value through profit or loss | | 183,200,238 | 183,200,238 |
| - Loans and receivables | | 61,029,203 | 61,029,203 |
| - Available for sale | | 60,950,000 | 60,950,000 |
| -Held -to-maturity | | 497,905,166 | 497,905,166 |
| Deposit for shares | | - | - |
| Finance lease receivables | | 172,095,986 | 172,095,986 |
| Trade receivables | | 81,030,026 | 81,030,026 |
| Reinsurance assets | | 691,913,416 | 691,913,416 |
| Deferred acquisition cost | | 190,525,298 | 190,525,298 |
| Other receivables and prepayments | | 135,246,867 | 135,246,867 |
| Investment in subsidiaries | | - | - |
| Intangible Asset | | 16,467,871 | 16,467,871 |
| Inventories | | 5,146,854 | 5,146,854 |
| Investment properties | | 888,020,000 | 888,020,000 |
| Property and equipment | | 917,049,344 | 917,049,344 |
| Statutory deposit | | 300,000,000 | 300,000,000 |
| TOTAL ASSETS | 2,218,670,079 | 4,804,645,956 | 7,023,316,035 |



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

LIABILITIES

Insurance contract liabilities
Trade payable
Other payables and Provision
Retirement benefit obligations
Income tax liabilities
Deferred income tax
TOTAL LIABILITIES

| | | |
|---------------|-------------|---------------|
| 2,218,670,079 | - | 2,218,670,079 |
| | 112,060,913 | 112,060,913 |
| | 163,568,360 | 163,568,360 |
| | 184,444 | 184,444 |
| | 120,730,104 | 120,730,104 |
| | 140,289,268 | 140,289,268 |
| 2,218,670,079 | 536,833,089 | 2,755,503,168 |
| | | |

SURPLUS

| | | |
|---|---------------|---------------|
| - | 4,267,812,867 | 4,267,812,867 |
|---|---------------|---------------|

Company 2016

ASSETS

Cash and cash equivalents
Financial assets
- At fair value through profit or loss
- Loans and receivables
- Available for sale
- Held-to-maturity
Deposit for shares
Trade receivables
Reinsurance assets
Deferred acquisition cost
Other receivables and prepayments
Intangible Asset
Investment in subsidiaries
Investment properties
Property, plant and equipment
Statutory deposit
TOTAL ASSETS

| Insurance fund | Shareholders funds | December 2016 |
|----------------|--------------------|---------------|
| 1,352,572,365 | 234,928,920 | 1,587,501,284 |
| | | |
| | 163,699,494 | 163,699,494 |
| | 211,761,875 | 211,761,875 |
| | 60,950,000 | 60,950,000 |
| 1,179,635,507 | 474,507,058 | 1,654,142,565 |
| | 180,000,000 | 180,000,000 |
| | 182,091,091 | 182,091,091 |
| | 546,323,978 | 546,323,978 |
| | 229,579,067 | 229,579,067 |
| | 213,530,118 | 213,530,118 |
| | 12,383,037 | 12,383,037 |
| | 300,000,000 | 300,000,000 |
| | 809,221,395 | 809,221,395 |
| | 941,328,726 | 941,328,726 |
| | 300,000,000 | 300,000,000 |
| 2,532,207,872 | 4,860,304,758 | 7,392,512,630 |
| | | |

LIABILITIES

Insurance contract liabilities
Trade payable
Provision and Other payables
Retirement benefit obligations
Income tax liabilities
Deferred income tax
TOTAL LIABILITIES

| | | |
|---------------|-------------|---------------|
| 2,410,701,988 | - | 2,410,701,988 |
| | 87,511,062 | 87,511,062 |
| | 195,101,601 | 195,101,601 |
| | 13,502 | 13,502 |
| | 162,558,597 | 162,558,597 |
| | 169,625,075 | 169,625,075 |
| 2,410,701,988 | 614,809,836 | 3,025,511,825 |
| | | |

SURPLUS

| | | |
|-------------|---------------|---------------|
| 121,505,884 | 4,245,494,922 | 4,367,000,805 |
|-------------|---------------|---------------|

Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

Company 2015

| | Insurance fund | Shareholders funds | December 2015 |
|----------------------------------------|----------------------|----------------------|----------------------|
| ASSETS | | | |
| Cash and cash equivalents | 2,218,670,079 | 561,550,845 | 2,780,220,924 |
| Financial assets | | | - |
| - At fair value through profit or loss | | 331,557,775 | 177,671,643 |
| - Loans and receivables | | 19,379,021 | 70,851,262 |
| - Available for sale | | 2,000,000 | 60,950,000 |
| -Held-to-maturity | | 133,173,401 | 497,905,166 |
| Deposit for shares | | 50,250,000 | - |
| Trade receivables | | 69,245,808 | 81,030,026 |
| Reinsurance assets | | 651,767,868 | 691,913,416 |
| Deferred acquisition cost | | 194,835,265 | 190,525,298 |
| Other receivables and prepayments | | 141,704,560 | 135,266,048 |
| Intangible Asset | | 15,592,433 | 15,592,433 |
| Investment in subsidiaries | | 250,000,000 | 250,000,000 |
| Investment properties | | 793,460,682 | 803,359,000 |
| Property, plant and equipment | | 905,899,680 | 908,924,352 |
| Statutory deposit | | 300,000,000 | 300,000,000 |
| TOTAL ASSETS | 2,218,670,079 | 4,420,417,338 | 6,964,209,568 |
| LIABILITIES | | | |
| Insurance contract liabilities | 2,218,670,079 | - | 2,218,670,079 |
| Trade payable | | 112,060,913 | 112,060,913 |
| Provision and Other payables | | 171,540,123 | 171,540,123 |
| Retirement benefit obligations | | 4,430 | 4,430 |
| Income tax liabilities | | 93,162,912 | 93,162,912 |
| Deferred income tax | | 139,693,165 | 139,693,165 |
| TOTAL LIABILITIES | 2,218,670,079 | 516,461,543 | 2,735,131,622 |
| | - | 3,903,955,795 | 4,229,077,946 |

49. Fair value hierarchy

The determination of fair value for each class of financial instruments was based on the particular characteristics of the instruments. Group's accounting policy on fair value measurements is discussed under the statement of significant accounting policies.

Level 1: Fair value measurements classified as Level 1 include exchange-traded prices of fixed maturities and equity securities unadjusted in active market for identical assets and liabilities.

Level 2: valuation techniques based on observable inputs. This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted prices for similar instruments in markets that are considered less than active; or other valuation techniques where all significant inputs are directly or indirectly observable from market data. Observable inputs generally used to measure the fair value of securities classified as Level 2 include benchmark yields, reported secondary trades, broker-dealer quotes, issuer spreads, benchmark securities, bids, offers and reference data.

Level 3: This includes financial instruments, the valuation of which incorporate significant inputs for the asset or liability that is not based on observable market data (unobservable inputs). Unobservable inputs are those not readily available in an active market due to market illiquidity or complexity of the product. These inputs are generally determined based on inputs of a similar nature, historic observations on the level of the input or analytical techniques.



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

The table below analyses financial instruments measured at fair value at the end of the reporting period, by the level in the fair value hierarchy into which the fair value measurement is categorized:

Group 31 December 2016

Asset Types

Financial assets at fair value through profit and loss

Held to maturity

Available for sale

| Level 1 | Level 2 | Level 3 | TOTAL |
|---------------|---------|------------|---------------|
| 170,013,089 | - | - | 170,013,089 |
| 1,654,142,565 | - | - | 1,654,142,565 |
| - | - | 60,950,000 | 60,950,000 |

Group 31 December 2015

Asset Types

Financial assets at fair value through profit and loss

Held to maturity

Available for sale

| Level 1 | Level 2 | Level 3 | TOTAL |
|-------------|---------|------------|-------------|
| 183,200,238 | - | - | 183,200,238 |
| 497,905,166 | - | - | 497,905,166 |
| - | - | 60,950,000 | 60,950,000 |

Company 31 December 2016

Asset Types

Financial assets at fair value through profit and loss

Held to maturity

Available for sale

| Level 1 | Level 2 | Level 3 | TOTAL |
|---------------|---------|------------|---------------|
| 163,699,494 | - | - | 163,699,494 |
| 1,654,142,565 | - | - | 1,654,142,565 |
| - | - | 60,950,000 | 60,950,000 |

Company 31 December 2015

Asset Types

Financial assets at fair value through profit and loss

Held to maturity

Available for sale

| Level 1 | Level 2 | Level 3 | TOTAL |
|-------------|---------|------------|-------------|
| 177,671,643 | - | - | 177,671,643 |
| 497,905,166 | - | - | 497,905,166 |
| - | - | 60,950,000 | 60,950,000 |

50. Management of Insurance and Financial risks

Risk Management framework:

Consolidated Hallmark Insurance Plc has a robust and functional Risk Management System that is responsible for identifying and managing the inherent and residual risks facing the Group. As an insurance company, the management of risk is at the core of the operating structure of Consolidated Hallmark Insurance Plc. As a result, the best risk management practices are deployed to identify, measure, monitor, control and report every material risk prevalent in the business operation. "

The Company's Risk Management System is in line with the guidelines as approved by the insurance industry regulator, National Insurance Commission (NAICOM), to identify, assess, manage and monitor the risks inherent in the operations. The risk structure includes our approach to management of risks inherent in the business and the appetite for these risk exposures. Under this approach, we continuously assess the Company's top risks and monitor the risk profile against approved limits. The main strategies for managing and mitigating risk include policies and tools that target specific broad risk categories.

The Company is guided by the following principles to ensure effective integration and to maximize value to stakeholders through an approach that balances the risk and reward in the business. The Company only accepts risks that fall within its risk acceptance criteria and have commensurate returns and continually review its activities to determine inherent risks level and adopt appropriate risk response at all times. It involves broad setting of strategy, risk appetite, performance measurement, establishment and maintenance of internal control and risk management in the business. In addition, business units have the primary responsibility for managing risks and are required to take responsibility for the identification, assessment, management, monitoring and reporting of risks arising within their respective businesses, thereby ensuring an informed risk and reward balance.



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

The Board sets the organization's risk appetite, approves the strategy for managing risk and is ultimately responsible for the organization's system of internal control. The Board carries out these function by setting Finance and General purpose Committee (FGPC), Board Audit and Risk Management Committee (BARM), Establishment and Governance Committee and Investment Committee. The Board Audit and Risk Management Committee performs the oversight functions of the external auditor and regulatory compliance. It also monitors the internal control process and oversight of enterprise risk management. Finance and General Purpose Committee of the Board functions on oversight of financial reporting and accounting. The Investment Committee reviews and approves the company's investment policy, and approves investment over and above managements' approval limit.

Management is responsible and accountable for ensuring that Risk management policies, framework and procedures are complied with; and Also that the risk profiled for areas under their control are refreshed and updated on a timely basis to enable the collation, analysis and reporting of risks to the Board Committees. Management also ensures that explanations are provided to the Board Committees for any major gaps in the risk profiled and any significant delays in planned treatments for high risk priority matters.

The internal audit function that provides independent and objective assurance of the effectiveness of the Company's systems of internal control is established by the organization in the management of enterprise risks across the organization. The internal audit functions evaluate the design and conceptual soundness of risk measures, accuracy of risk models, soundness of elements of the risk management information systems, adequacy and effectiveness of the procedures for monitoring risk, the progress of plans to upgrade risk management systems, the adequacy and effectiveness of application controls within the risk management information system, and the reliability of the vetting processes.

The Chief Risk Officer (a member of the Management) is responsible for the risk policies, risk methodologies and risk infrastructure. The Chief Risk Office (CRO) informs the Board, as well as the Management about the risk profile of the Company and also communicates the views of the Board and Senior Management down the Company. The CRO is also responsible for independently monitoring the broad risk limits set by the Board throughout the year.

(a) Insurance risk management

The principal risk the Group faces under insurance contracts is that the actual claims and benefit payments or the timing thereof, differ from expectations. This is influenced by the frequency of claims, severity of claims, actual benefits paid and subsequent development of long-term claims. Therefore, the objective of the Group is to ensure that sufficient reserves are available to cover these liabilities.

Frequency and severity of claims can be affected by several factors. The most significant are the increasing level of damages suffered as a result of road accidents. The Group manages these risks through its underwriting strategy, adequate reinsurance arrangements and proactive claims handling. The Group has the right to reject the payment of a fraudulent claim, and is entitled to pursue third parties for payment of some or all costs.

The above risk exposure is mitigated by diversification across a large portfolio of insurance. The variability of risks is also improved by careful selection and implementation of underwriting strategy guidelines, as well as the use of reinsurance arrangements.

The Group also has special claims unit that ensures mitigation of the risks surrounding all known claims. This unit investigates and adjusts all claims in conjunction with appointed loss adjusters. The Group actively manages and pursues early settlements of claims to reduce its exposure to unpredictable development.

The Group purchases reinsurance as part of its risks mitigation program. Retention limits for the excess-of-loss reinsurance vary by product line.

Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

b) Sensitivity analysis:- Claims

Sensitivity analysis attempts to estimate likely amount of reserves at rare/worst case scenarios. The estimated claim amounts can never be an exact forecast of future claim amounts and therefore looking at how these claim amounts vary could provide valuable information for business planning and risk appetite considerations. Results of sensitivity testing based on expected loss ratios are as follows, shown gross and net of reinsurance as impact on pre-tax income:

| Sensitivity Analysis - Claims: | | 2016(M) | 2015(M) |
|--------------------------------|--------------|---------|---------|
| Gross Premium Earned | | 5,827 | 6,039 |
| Reinsurance cost | | 2,200 | 2,686 |
| Gross Claim incurred | | 1,731 | 1,341 |
| Claims ratio | | 30% | 22% |
| 5% increase in claims | | 1,818 | 1,408 |
| Claims ratio | | 31% | 23% |
| 5% reduction in claims | | 1,644 | 1,274 |
| Claims ratio | Claims ratio | 28% | 21% |

A 5% increase or decrease in general Gross Claim experience translates to less than 10% impact on the operating performance of the group. The possibility of a 5% decline in claims experience is considered a rare occurrence.

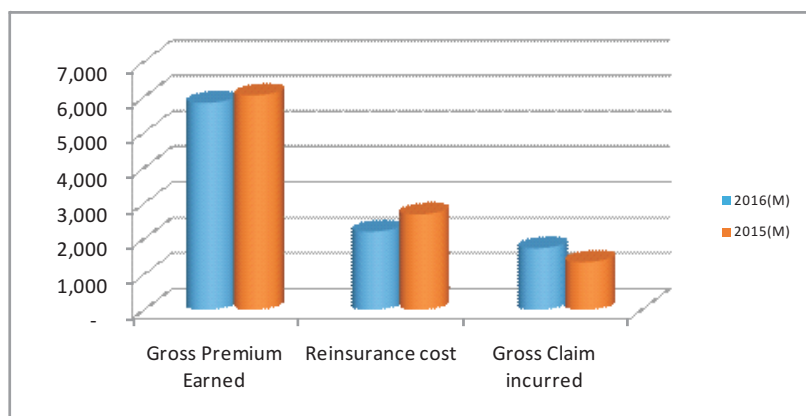


Figure 1 : Gross Premium earned vs Reinsurance Cost vs Gross Claim incurred. (2016 & 2015)

c) Risk Concentration

Management assesses risk concentration per class of business. The concentration of insurance risk before and after reinsurance by class in relation to the type of insurance risk accepted is summarized below, with reference to the amount of gross and net premium earned before and after reinsurance respectively:

Year ended 31st December, 2016

| Product | Gross Premium Earned (M) | Reinsurance Cost (M) | Net Premium Earned (M) |
|------------------|--------------------------|----------------------|------------------------|
| Fire | 752 | 304 | 448 |
| General Accident | 736 | 56 | 680 |
| Motor | 1,304 | 42 | 1,262 |
| Aviation | 1,443 | 1,063 | 380 |
| Oil & Gas | 885 | 539 | 346 |
| Marine | 430 | 133 | 297 |
| Engineering | 131 | 54 | 77 |
| Bond | 27 | 9 | 18 |
| | 5,708 | 2,200 | 3,508 |

Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

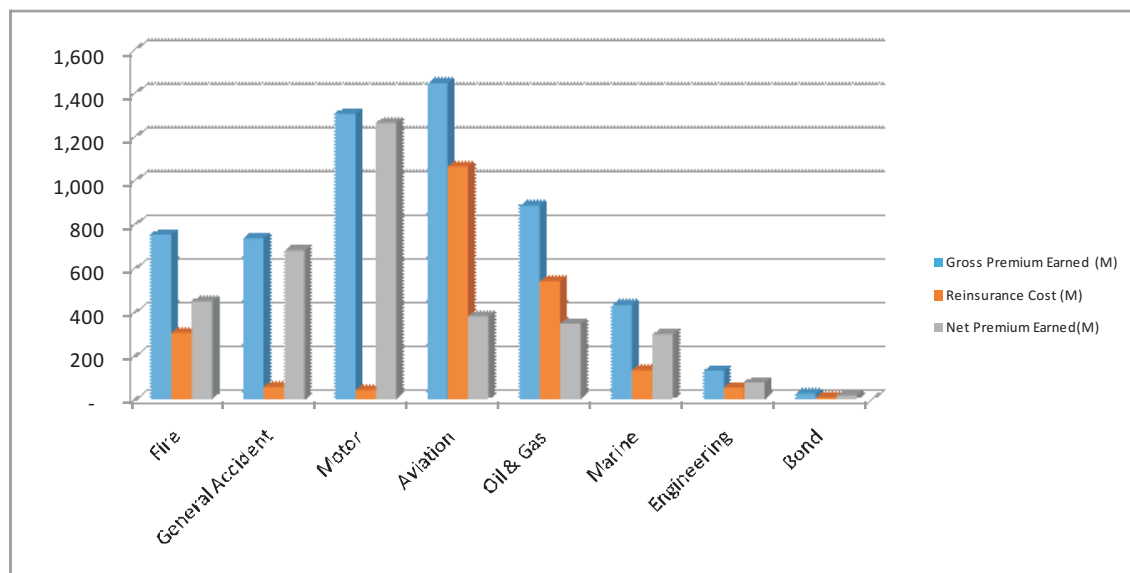


Figure 2 : Gross premium earned vs Reinsurance Cost per class . (2016)

Year ended 31st December, 2015

| Product | Gross Premium Earned | Reinsurance Cost | Net Premium Earned |
|------------------|----------------------|------------------|--------------------|
| Fire | 659 | 219 | 440 |
| General Accident | 636 | 157 | 478 |
| Motor | 1,206 | 17 | 1,189 |
| Aviation | 1,555 | 1,303 | 252 |
| Oil & Gas | 1,362 | 791 | 571 |
| Marine | 302 | 119 | 182 |
| Engineering | 135 | 72 | 64 |
| Bond | 20 | 7 | 13 |
| | 5,875 | 2,685 | 3,189 |

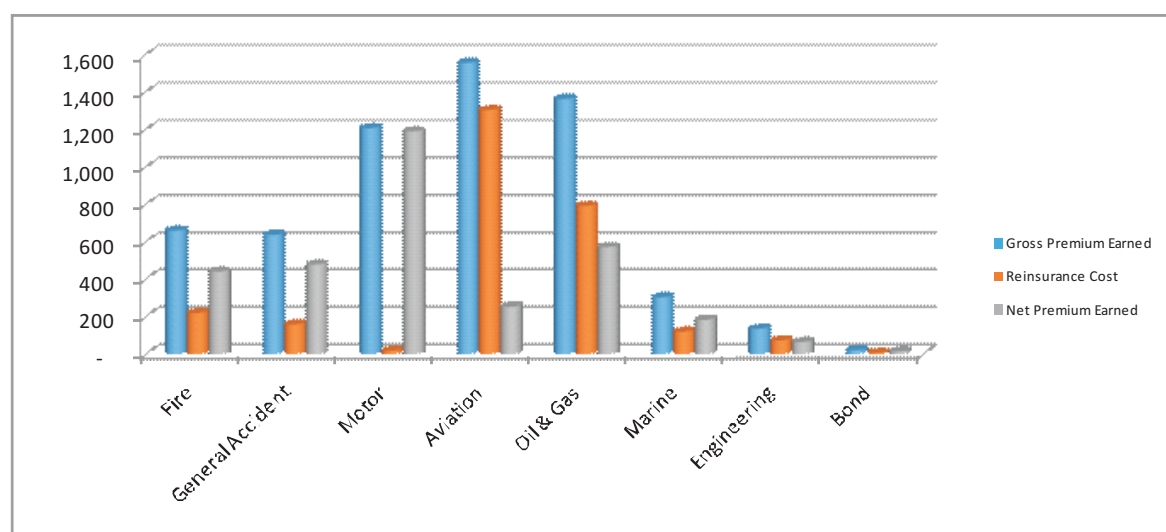


Figure 3 : Gross premium earned vs Reinsurance Cost per class. (2015)

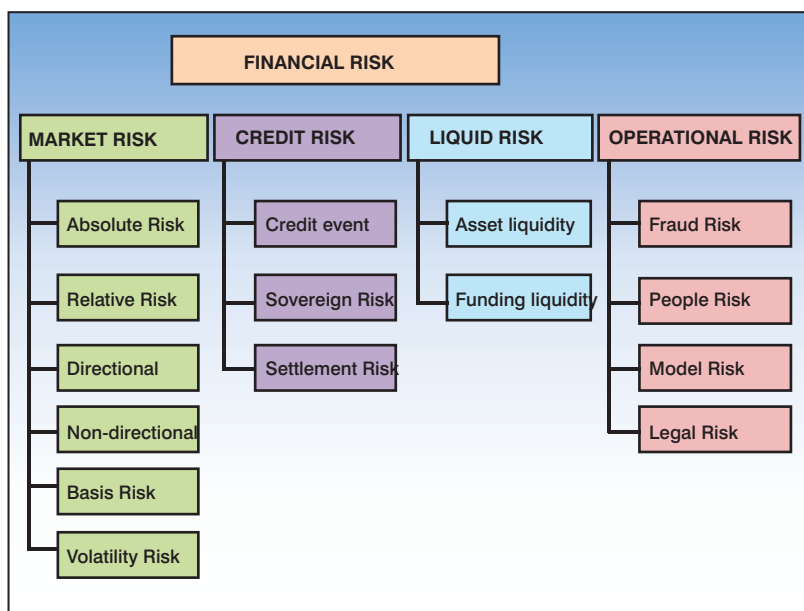
Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

d. Financial Risks Management (FRM)

Risk Classification: Most financial risk can be categorized as either systematic or non-systematic. Systematic risk affects an entire economy and all of the businesses within it; an example of systematic risk would be losses due to a recession. Non-systematic risks are those that vary between companies or industries; these risks can be avoided completely through careful planning. There are several types of systematic risk. Interest risk is the risk that changing interest rates will make your current investment's rate look unfavorable. Inflation risk is the risk that inflation will increase, making your current investment's return smaller in relation. Liquidity risk is associated with "tying up" your money in long-term assets that cannot be sold easily. There are also different types of non-systematic risk. Management risk is the risk that bad management decisions will hurt a company in which you're invested. Credit risk is the risk that a debt instrument issuer (such as a bond issuer) will default on their repayments to you. Consolidated Hallmark Insurance Plc is exposed to an array of risks through its operations. The Company has identified and categorized its exposure to these broad risks listed below: Market Risk, Credit Risk, Operational Risk, Liquidity Risk, Interest Rate Risk, Reputational Risk, Foreign Currency Risk, Equity risk.

d(i) Financial risk is an umbrella term for multiple types of risk associated with financing, including financial transactions that include group loans in risk of default. Financial risk is one of the high-priority risk types for every business. Financial risk is caused due to market movements and market movements can include host of factors. Based on this, financial risk can be classified into various types such as Market Risk, Credit Risk, Liquidity Risk, Operational Risk and Legal Risk. The Group has exposure to the following risks and their management approach are disclosed in the accompanying explanatory notes:



d(ii) Operational risks

Operational risks are the risks of direct or indirect loss arising from a wide variety of causes associated with the company's processes, personnel, technology and infrastructure, and from external factors other than credit, market and liquidity risks such as those arising from legal and regulatory requirements and generally accepted standards of corporate behaviour. Operational risks arise from all of the company's operations.

The Company's objective is to manage operational risks so as to balance the avoidance of financial losses and damage to the company's reputation with overall cost effectiveness and to avoid control procedures that restrict initiative and creativity.

The primary responsibility for the development and implementation of controls to address operational risk is assigned to senior management within each unit. This responsibility is supported by the development of operational standards for the management of operational risk in the following areas:

- requirements for appropriate segregation of duties, including independent authorisation of transactions.
- requirements for the reconciliation and monitoring of transactions.
- compliance with regulatory and other legal requirements.
- documentation of controls and procedures.
- training and professional development.
- ethical and business standards.
- adequate insurance and reinsurance protection purchased

Reinsurance is placed with African Reinsurance Corporation, WAICA Reinsurance Corporation Plc and Continental Reinsurance Plc, these are Nigerian registered reinsurer. Management monitors the creditworthiness of the Reinsurers by reviewing their annual financial statements and through ongoing communications. Reinsurance treaties are reviewed annually by management prior to renewal of the reinsurance contract.

Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

d(iii)Credit risks

Credit risk is the risk of financial loss to the Group if a debtor fails to make payments of interest and principal when due. The Group is exposed to this risk relating to its debt holdings in its investment portfolio and the reliance on reinsurers to make payment when certain loss conditions are met.

Sources of credit risk identified are Direct Default Risk that the Group will not receive the cash flows or assets to which it is entitled because a party with which the firm has a bilateral contract defaults on one or more obligations. Downgrade Risk that changes the possibility of future default by an obligor will adversely present value of the contract with the obligor today and Settlement risk arising from lag between the value and settlement dates of transactions. All these risks are closely monitored and measures are put in place to minimise the Groups exposure to them.

d(iv)Liquidity risks

Liquidity risk is the risk that the Group will not be able to meet all cash outflow obligations as they come due. The Group mitigates this risk by monitoring cash activities and expected outflows. The Group's current liabilities arise as claims are made. The Group does not have material liabilities that can be called unexpectedly at the demand of a lender or client. It has no material commitments for capital expenditures and there is no need for such expenditures in the normal course of business. Claim payments are funded by current operating cash flow including investment income. Short-term investments include treasury bills, commercial paper and term deposits with an original maturity of less than one year. There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

FINANCIAL ASSETS MATURITY PROFILE

The maturity profile Group's financial assets is as listed below:

Loans And Receivables

| | Group | | Company | |
|--------------------------|-------------|-------------|-------------|-------------|
| | 2016 | 2015 | 2016 | 2015 |
| Analysis by Performance: | | | | |
| Performing | 237,335,789 | 61,029,203 | 211,761,875 | 70,851,264 |
| Non - Performing | 97,276,457 | 95,695,221 | 93,185,875 | 93,878,904 |
| Total | 334,612,247 | 156,724,424 | 304,947,750 | 164,730,168 |
| Analysis by Maturity: | | | | |
| 0 - 30 days | 1,501,020 | 1,501,020 | 542,5000 | 5,425,000 |
| 1 - 3 months | 3,540,512 | 3,540,512 | 17,482,228 | 17,482,228 |
| 3 - 6 months | 6,520,400 | 6,520,400 | 3,619,569 | 3,619,569 |
| 6 - 12 months | 29,135,351 | 29,135,351 | 3,717,096 | 3,717,096 |
| Beyond 12 Months | 89,289,538 | 89,289,538 | 133,620,178 | 134,486,275 |
| Total | 334,612,247 | 156,724,424 | 304,947,750 | 164,730,168 |

Fixed deposits with banks

| | Group | | Company | |
|----------------------|---------------|---------------|---------------|---------------|
| | 2016 | 2015 | 2016 | 2015 |
| Analysis by maturity | | | | |
| 0 - 30 days | 1026132943 | 947,644,846 | 976,132,943 | 947,644,846 |
| 30 - 90 days | 594,946,207 | 1,741,350,238 | 455,484,104 | 1,163,491,419 |
| Above 90 days | - | - | - | - |
| Grand Total | 1,621,079,150 | 2688995084 | 1,431,616,957 | 2,667,381,666 |

Amounts recoverable from reinsurers are estimated in a manner consistent with the outstanding claims provision and are in accordance with the reinsurance contracts. Although the Company has reinsurance arrangements, it is not relieved of its direct obligations to its policy holders and thus a credit exposure exists with respect to ceded insurance, to the extent that any reinsurer is unable to meet its obligations assumed under such reinsurance agreements.

The Group writes insurance primarily over a twelve month duration. The most significant risks arise through high severity, low frequency events such as natural disasters or catastrophes. A concentration of risk may arise from insurance contracts issued in a specific geographic location since all insurance contracts are written in Nigeria.

The Group manages this risk via its underwriting and reinsurance strategy within an overall risk management framework. Exposures are limited by having documented underwriting limits and criteria. Pricing of property and liability policies are based on assumptions in regard to trends and past experience, in an attempt to correctly match policy revenue with exposed risk. Reinsurance is purchased to mitigate the effect of the potential loss to the Company. Reinsurance is placed with African Reinsurance Corporation and Continental Reinsurance Plc, these are Nigerian registered reinsurers.

Notes To The Consolidated Financial Statements

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a(i) Insurance risk associated with uncertainty in the estimation of future claim payments

Claims insurance contracts are payable on a claims-occurrence basis. The Company is liable for all insured events that occurred during the term of the contract. There are several variables that affect the amount and timing of cash flows from these contracts. These mainly relate to the inherent risks of the business activities carried out by individual contract holders and the risk management procedures they adopted. The Company takes all reasonable steps to ensure that it has appropriate information regarding its claims exposures. Although, given the uncertainty in establishing claims provisions, it is likely that the final outcome will prove to be different from the original liability established. Certain reserves are held for these contracts which are provision for IBNR, a provision for reported claims not yet paid and a provision for unearned premium at the end of the reporting period.

Claims paid data were grouped into classes of business and Large claims were projected separately as they can significantly distort patterns. The Company also ensure prompt payment of claims as it's the main purpose of the business and also to avoid possible reputational risk.

The Basic Chain Ladder method was adopted in the calculations. Historical claims paid are grouped into years cohorts representing when they were paid after their underwriting year. These cohorts are called claim development years.

The historical paid losses are projected to their ultimate values for each underwriting year. This is done by projecting the latest paid losses in the BCL method, loss development factors (LDF) were calculated for each development year, and also the Ultimate claims are then derived using the LDF and the latest paid historical claims.

a(ii) Expected loss ratio method

This method is used where the volume of data available is too small to be relied upon when using a statistical approach. The reserve for Oil & Gas, Bond, Aviation and engineering was estimated based on this method. Under this method, we obtained the Ultimate claims was derived by assuming a loss ratio of 30%. Paid claims already emerged is then allowed for the estimated Ultimate claim.

a(iii) Claims development tables

The risks associated with insurance contracts are complex and subject to a number of variables which complicate quantitative sensitivity analysis. The Company's various techniques based on past claims development experience to quantify these sensitivities. This includes indicators such as average claim cost, amount of claims occurrence, expected loss ratios and claims development.

The claims development table shows how the claims develop over time to provide a scientific basis to estimate the value of claims that could arise from the policies already written by the company. The tables below illustrates the claims development for General Accident, Marine Hull, Marine Cargo, Motor and Fire class of business. The Bond, Engineering, Aviation and Oil and Gas classes were based on the estimated loss basis as stated in item a(vi) on pg 95 to 96.

| Class of Business | Gross Outstanding Claims N | Estimated Reinsurance Recoveries N | Net Outstanding Claims N |
|-------------------|-------------------------------|---------------------------------------|-----------------------------|
| General Accident | 269,398,682 | (23,191,192) | 246,207,490 |
| Engineering | 34,707,345 | (3,476,204) | 31,231,141 |
| Fire | 231,577,161 | (141,531,098) | 90,046,063 |
| Marine Hull | 11,878,692 | (6,576,763) | 5,301,929 |
| Marine Cargo | 48,935,519 | (6,411,514) | 42,524,005 |
| Motor | 266,448,154 | (6,247,203) | 260,200,951 |
| Bond | 2,510,898 | (63,428) | 2,447,470 |
| Aviation | 41,444,377 | (6,406,334) | 35,038,044 |
| Oil & Gas | 62,008,652 | (5,345,875) | 56,662,777 |
| TOTAL | 968,909,480 | (199,249,612) | 769,659,870 |

The total gross technical liability to be recognized is N2.41 billion with a reinsurance asset of N497.25 million as shown below:

7.1 We are adopting the reserves from the Basic Chain Ladder method as being representative of the liability.

7.2 Technical Reserves

We are reporting Gross Reserves of N2.41 billion and Reinsurance Assets of N497.25 million as shown in the table below. Our estimates meet the Liability Adequacy Test.

| Reserves | Gross (N) | Reinsurance Assets (N) | Net (N) |
|----------|---------------|---------------------------|---------------|
| Claims | 968,909,480 | (199,249,612) | 769,659,870 |
| UPR | 1,441,792,508 | (298,005,374) | 1,143,787,134 |
| Total | 2410701988 | (497,254,986) | 1,913,447,004 |

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Technical Reserve Using Basic Chain Ladder Method

| Class of Business | | Gross Outstanding Claims N | Estimated Reinsurance Recoveries N | Net Outstanding Claims N |
|-------------------------------|--|-------------------------------|---------------------------------------|-----------------------------|
| General Accident | | 269,398,682 | (23,191,192) | 246,207,490 |
| Engineering | | 34,707,345 | (3,476,204) | 31,231,141 |
| Fire | | 231,577,161 | (141,531,098) | 90,046,063 |
| Marine Hull | | 11,878,692 | (6,576,763) | 5,301,929 |
| Marine Cargo | | 48,935,519 | (6,411,514) | 42,524,005 |
| Motor | | 266,448,154 | (6,247,203) | 260,200,951 |
| Bond | | 2,510,898 | (63,428) | 2,447,470 |
| Aviation | | 41,444,377 | (6,406,334) | 35,038,044 |
| Oil & Gas | | 62,008,652 | (5,345,875) | 56,662,777 |
| TOTAL | | 968,909,480 | (199,249,612) | 769,659,870 |
| Accounts (Outstanding Claims) | | 410,343,575 | (19,846,218) | 390,497,357 |
| Difference | | 558,565,905 | (179,403,394) | 379,162,512 |

**Estimated using Expected loss ratio method and discounted*

Reserves for Aviation, Oil and Gas & Bond were based on Expected Loss Ratio Approach

Technical Reserves

We estimate the claims reserve net of reinsurance asset as N636.41 million and net UPR as N720.83 million, leading to a total Net Liability of N1.36 billion as shown in Table 7.2, and this estimate meets the Liability Adequacy Test.

Valuation Methodology

We describe in this section the methods used for calculating Premium and Claim Reserve.
Premium Reserves

Our reserves consist of Unearned Premium Risk ("UPR"), Unexpired Risk Reserve ("URR") and Additional Unexpired Risk Reserve ("AURR"), which are all described in section 3.

We used the 365th (time apportionment) method each policy's unexpired insurance period UP as the exact number of days of insurance cover available after the valuation date and estimate the UPR as the Premium

* $(UP) / \text{policy duration}$.

We then calculate the expected future claims cost for all the unexpired policy called the Unexpired risk reserve (URR) as the product of our assumed Loss Ratio and the Unexpired Premium (UP)

Typically, the Unearned Premium Reserve is expected to cover the unexpired risk. Where the unexpired risk exceeds the unearned premium we have held, an additional reserve called Additional Unexpired Risk Reserve (AURR) as described in section 3.

Claims Reserves

The claim reserves comprise of:

- Outstanding Claims Reported (OCR)
- Incurred But Not Reported (IBNR)

The Gross Claim Reserve is the sum of the OCR and the IBNR.

The OCR is obtained from the annual financial statements and is the figure reported by the Loss Claim Adjustors.

In estimating the Gross Claim Reserves, we used four (4) approaches namely:

- a) Basic Chain Ladder Method (BCL)
- b) Inflation Adjusted Basic Chain Ladder Method (IABCL)
- c) Boot Strap simulation (Stochastic approach)
- d) Discounted Basic Chain Ladder and Inflation Adjusted Basic Chain Ladder

However, based on the risk nature and claims distribution, we have as our reserve estimate adopted the BCL Method. The following section describes each of the methods in turn;

Notes To The Consolidated Financial Statements

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The Basic Chain Ladder Method (BCL)

The Basic Chain Ladder method forms the basis to the reserving methods explained below. Historical paid claims were grouped into accident year cohorts by class of business-representing when they were paid after their accident year e.g. a claim paid 3 years after accident year 2007 etc. These cohorts form the development triangles.

Each accident years, paid claims were accumulated to the valuation date and projected into future their expected ultimate claim amount using the trends observed in the historical data. The gross claim reserve was then derived from the difference between the cumulated paid claims and the estimated ultimate claim.

For the later years where the cohorts are underdeveloped or has less than expected claims, the Bornheutter Ferguson (BF) method was used to estimate the ultimate claims. The appropriate loss ratio used in estimated the BF ultimate claim was the average of fully developed historical years

Loss Ratio Method

This method is simple and gives an approximate estimate. We adopted this method as a check on our ultimate projections and also where there was insufficient data to be credible to use for the statistical approaches. Under this method, we obtained the Ultimate claims by studying the historical loss ratios, investigating any differences and using judgments to derive a loss ratio. Paid claims already emerged were then deducted from the estimated Ultimate claims to obtain our reserves.

Frequency and Severity Method

This method investigates the trend of the claim frequency and average cost per claim for each accident year. An Average of the fully run off accident years was used as a guide on the ultimate claim frequency and ultimate average cost which was then adopted for the accident years that are not fully run off.

Large Losses

Assumptions underlying the Valuation Methods

Our calculation assumes:

Policies are written uniformly throughout the year for each class of business.

Claims occur uniformly throughout the year for each class of business. This implies that claims occur on average halfway through the year.

Future claims follow a regression pattern from the historical data. Hence payment patterns will be broadly similar in each accident year. A proportionate increase in the known cumulative payments from one development year to the next is used to calculate the expected payments for the future development periods.

An implicit assumption of the chain ladder is that weighted past average inflation will remain unchanged in to the future.

We assume gross claim amount includes all related claim expenses. If this is not the case, we will hold a separate reserve to cover claim expenses.

The UPR is calculated on the assumption that risk will occur evenly during the duration of the policy.

Under the Average Cost per claim method used in estimating large losses, we assumed the early years (e.g. accident years 2007 to 2010) fully developed

Large Losses

The table below shows the large loss cut off level assumed for each class of business. SD below means Standard Deviation of the distribution.

| Class of Business | Large Loss | Comment on Derivation |
|-------------------|------------|-----------------------|
| General Accident | 10,000,000 | 10m adopted |
| Engineering | 19,476,305 | Mean + 3SD |
| Fire | 7,735,527 | Mean + 3SD |
| General Accident | 10,000,000 | 10m adopted |
| Marine Cargo | 15,742,698 | Mean + 3SD |
| Marine Hull | 12,013,435 | Mean + 3SD |
| Motor | 10,000,000 | 10m adopted |
| Oil & Gas | N/A | Not Applicable |
| Aviation | N/A | Not Applicable |
| Bond | N/A | Not Applicable |

Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

6 Valuation Results

6.1 Basic Chain Ladder Method - Result Table

Table 6.1: Basic Chain Ladder Method

| Class of Business | Gross Outstanding Claims N | Estimated Reinsurance Recoveries N | Net Outstanding Claims N |
|-------------------------------|-------------------------------|---------------------------------------|-----------------------------|
| General Accident | 269,398,682 | (23,191,192) | 246,207,490 |
| Engineering | 34,707,345 | (3,476,204) | 31,231,141 |
| Fire | 231,577,161 | (141,531,098) | 90,046,063 |
| Marine Hull | 11,878,692 | (6,576,763) | 5,301,929 |
| Marine Cargo | 48,935,519 | (6,411,514) | 42,524,005 |
| Motor | 266,448,154 | (6,247,203) | 260,200,951 |
| Bond | 2,510,898 | (63,428) | 2,447,470 |
| Aviation | 41,444,377 | (6,406,334) | 35,038,044 |
| Oil & Gas | 62,008,652 | (5,345,875) | 56,662,777 |
| TOTAL | 968,909,480 | (199,249,612) | 769,659,870 |
| Accounts (Outstanding Claims) | 410,343,575 | (19,846,218) | 390,497,357 |
| Difference | 558,565,905 | (179,403,394) | 379,162,512 |

*Estimated using Expected loss ratio method and discounted

6.2 Incurred But Not Reported (IBNR) Table

Table 6.2: IBNR Table

| Class of Business | Outstanding Claim Reserves N | Outstanding Reported Claim Reserves N | IBNR N |
|-------------------|---------------------------------|------------------------------------------|--------------------|
| General Accident | 269,398,682 | 189,071,074 | 80,327,608 |
| Engineering | 34,707,345 | 25,120,925 | 9,586,421 |
| Fire | 231,577,161 | 84,369,661 | 147,207,500 |
| Marine Hull | 11,878,692 | 2,283,848 | 9,594,844 |
| Marine Cargo | 48,935,519 | 6,096,011 | 42,839,509 |
| Motor | 266,448,154 | 80,902,057 | 185,546,097 |
| Bond | 2,510,898 | 30,000 | 2,480,898 |
| Aviation | 41,444,377 | 8,400,000 | 33,044,377 |
| Oil & Gas | 62,008,652 | 14,070,000 | 47,938,652 |
| TOTAL | 968,909,480 | 410,343,576 | 558,565,906 |

6.3 Reinsurance IBNR Table

Table 6.3: Reinsurance IBNR Table

| Class of Business | Total Outstanding Reinsurance Recoveries N | Outstanding Reported Reinsurance Recoveries N | Reinsurance IBNR N |
|-------------------|-----------------------------------------------|--------------------------------------------------|-----------------------|
| General Accident | 23,191,192 | 162,119 | 23,029,073 |
| Engineering | 3,476,204 | 1,412,922 | 2,063,282 |
| Fire | 141,531,098 | 16,877,605 | 124,653,493 |
| Marine Hull | 6,576,763 | 584,720 | 5,992,043 |
| Marine Cargo | 6,411,514 | 796,852 | 5,614,663 |
| Motor | 6,247,203 | 0 | 6,247,203 |
| Bond | 63,428 | 12,000 | 51,428 |
| Aviation | 6,406,334 | 0 | 6,406,334 |
| Oil & Gas | 5,345,875 | 0 | 5,345,875 |
| TOTAL | 199,249,612 | 19,846,218 | 179,403,394 |



Notes To The Consolidated Financial Statements

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6.4 UPR (Gross and Reinsurance UPR) - Result Table

Table 6.4: Estimated UPR (net of reinsurance)

| Class of Business | Gross UPR N | Reinsurance UPR N | NET UPR N |
|-------------------|----------------------|----------------------|----------------------|
| General Accident | 286,553,511 | (22,917,137) | 263,636,374 |
| Engineering | 58,263,594 | (7,376,020) | 50,887,574 |
| Fire | 222,411,236 | (75,104,355) | 147,306,881 |
| Marine Hull | 91,780,212 | (39,511,997) | 52,268,215 |
| Marine Cargo | 14,833,459 | (584,337) | 14,249,122 |
| Motor | 506,744,947 | (4,816,223) | 501,928,724 |
| Bond | 11,656,685 | (2,343,515) | 9,313,170 |
| Aviation | 69,557,327 | (67,050,489) | 2,506,838 |
| Oil & Gas* | 179,991,537 | (78,301,300) | 101,690,237 |
| Total | 1,441,792,508 | (298,005,374) | 1,143,787,134 |

6.5 Additional Unexpired Risk Reserve (AURR)

We illustrate below that our assumed Ultimate Loss Ratios are less 100% Earned Premiums for every class of business written. Accordingly we estimate a nil AURR for the business.

Table 6.5: Loss Ratio Table

| Class of Business | Assumed Loss Ratio |
|-------------------|-----------------------|
| General Accident | 37% |
| Engineering | 43% |
| Fire | 53% |
| Marine Hull | 16% |
| Motor | 42% |
| Bond | 5% |
| Aviation | 5% |
| Oil and Gas | 8% |

Notes To The Consolidated Financial Statements

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Appendix 1 : Illustration of Gross Claim Reserving - General Accident

The tables shown are the step by step output of the IABCL Method in estimating Gross Claim Reserve:

- 1.1 The claims paid are allocated to claim development years as illustrated below. Of the claims that arose in 2008, N72.38 million was paid in 2008 (development year 1), N40.48 million in 2009 (development year 2) etc. **Incremental Chain Ladder** (Table of claims paid excluding large claims (Attritional Table))

| Incremental Chain ladder-Yearly Projections (N'000) | | | | | | | | | | |
|-----------------------------------------------------|---------|---------|--------|--------|-------|-------|-------|-------|---|----|
| Accident year | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| 2007 | - | 23,805 | 5,065 | 703 | 8 | 1,107 | - | 2,435 | - | - |
| 2008 | 72,379 | 40,482 | 7,472 | 5,007 | 2,131 | 1,328 | 804 | 316 | - | - |
| 2009 | 47,434 | 54,006 | 16,522 | 6,145 | 5,804 | 55 | 1,596 | - | - | - |
| 2010 | 41,698 | 70,177 | 8,718 | 7,157 | 5,044 | 687 | 1,052 | - | - | - |
| 2011 | 90,710 | 82,807 | 22,331 | 3,847 | 1,590 | 1,117 | - | - | - | - |
| 2012 | 55,014 | 128,612 | 65,073 | 16,213 | 2,505 | - | - | - | - | - |
| 2013 | 39,421 | 76,186 | 12,988 | 10,531 | - | - | - | - | - | - |
| 2014 | 53,634 | 70,108 | 9,367 | - | - | - | - | - | - | - |
| 2015 | 73,429 | 98,521 | - | - | - | - | - | - | - | - |
| 2016 | 113,444 | - | - | - | - | - | - | - | - | - |

Projected Table

| Cumulative Chain ladder-Annual Projections (N'000) | | | | | | | | | | |
|----------------------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Accident year | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| 2007 | - | 56,878 | 67,502 | 68,821 | 68,834 | 70,516 | 70,516 | 73,677 | 73,677 | 73,677 |
| 2008 | 172,933 | 257,851 | 271,870 | 280,388 | 283,625 | 285,493 | 286,537 | 286,912 | 286,912 | 286,912 |
| 2009 | 99,502 | 200,834 | 228,938 | 238,272 | 246,435 | 246,506 | 248,397 | 248,397 | 248,500 | 248,500 |
| 2010 | 78,237 | 197,614 | 210,854 | 220,919 | 227,468 | 228,282 | 229,334 | 229,679 | 229,679 | 229,679 |
| 2011 | 154,306 | 280,076 | 311,480 | 316,475 | 318,359 | 319,475 | 331,496 | 332,067 | 332,067 | 332,067 |
| 2012 | 83,557 | 264,427 | 348,926 | 368,135 | 370,640 | 373,913 | 375,880 | 376,626 | 376,626 | 376,626 |
| 2013 | 55,439 | 154,370 | 169,759 | 180,289 | 183,344 | 185,202 | 186,319 | 186,742 | 186,742 | 186,742 |
| 2014 | 69,646 | 152,710 | 162,077 | 169,332 | 172,613 | 174,609 | 175,808 | 176,263 | 176,263 | 176,263 |
| 2015 | 86,999 | 185,520 | 213,276 | 224,070 | 228,951 | 231,919 | 233,703 | 234,380 | 234,380 | 234,380 |
| 2016 | 113,444 | 194,885 | 226,588 | 238,916 | 244,491 | 247,882 | 249,920 | 250,693 | 250,693 | 250,693 |

- 1.5 Assuming claims are paid halfway through the year, the discounted incremental claim amounts are as shown below.

| Non-Cumulative Chain ladder-Annual Projections (N'000) | | | | | | | | | | |
|--------------------------------------------------------|---|--------|--------|-------|-------|-------|--------|-----|----|----|
| Accident year | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| 2007 | | | | | | | | | | |
| 2008 | | | | | | | | | | - |
| 2009 | | | | | | | | | 96 | - |
| 2010 | | | | | | | | 320 | - | - |
| 2011 | | | | | | | 11,161 | 457 | - | - |
| 2012 | | | | | | 3,039 | 1,575 | 515 | - | - |
| 2013 | | | | | 2,836 | 1,487 | 771 | 252 | - | - |
| 2014 | | | | 6,737 | 2,626 | 1,377 | 714 | 233 | - | - |
| 2015 | | | 25,771 | 8,639 | 3,368 | 1,766 | 915 | 299 | - | - |
| 2016 | | 75,616 | 25,376 | 8,507 | 3,316 | 1,738 | 901 | 294 | - | - |



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1.6 We illustrate our reserves for General Accident large loss as follows

| Accident Year | Exposure / Earned Premium (N'000) | Total Paid Amounts (N'000) | O/s Reported LG Reserve | No. of Large Losses | Claim Frequency | Average Paid Cost (N'000) | Ult Avg Cost | Ultimate Freq | Ultimate Paid Amounts (N'000) | Large Loss Reserves (N'000) |
|---------------------|-----------------------------------|----------------------------|-------------------------|---------------------|-----------------|---------------------------|--------------|---------------|-------------------------------|-----------------------------|
| 2007 | 366,399 | - | - | - | 0.00000% | - | - | 0.00000% | - | - |
| 2008 | 366,399 | 16,611 | - | 1 | 0.00027% | 16,611 | 16,611 | 0.00027% | 16,611 | - |
| 2009 | 366,399 | 29,420 | - | 2 | 0.00055% | 14,710 | 14,710 | 0.00055% | 29,420 | - |
| 2010 | 637,972 | 18,226 | - | 1 | 0.00016% | 18,226 | 18,226 | 0.00016% | 18,226 | - |
| 2011 | 960,118 | - | - | - | 0.00000% | - | - | 0.00000% | - | - |
| 2012 | 884,718 | 33,534 | - | 2 | 0.00023% | 16,767 | 16,767 | 0.00023% | 33,534 | - |
| 2013 | 792,299 | - | - | - | 0.00000% | - | - | 0.00000% | - | - |
| 2014 | 605,896 | 30,969 | - | 4 | 0.00066% | 7,742 | 7,742 | 0.00066% | 30,969 | - |
| 2015 | 635,687 | 70,245 | - | 7 | 0.00110% | 10,035 | 10,035 | 0.00110% | 70,245 | - |
| 2016 | 736,961 | 11,254 | 50,000 | 1 | 0.00027% | 30,627 | 30,627 | 0.00033% | 74,306 | 63,053 |
| Average Paid | | | | | | 12,013 | | | | 63,053 |

Note

Claim Frequency column is calculated thus: (No of Large Losses/Exposure) * 1000

Average Paid Column is calculated thus: Total Paid Amounts/ No of Large Losses

The Ult Average Cost and Ultimate Frequency are informed selections from Claim Frequency and Average Paid columns

The Ultimate Paid amounts is calculated thus Ultimate Frequency * Ult Avg Cost * Exposure * 1000

The Large Loss Reserves is calculated by subtracting the Total Paid amounts from the Ultimate Paid Amounts

We have assumed that the pre 2016 claims are fully developed. For 2016 accident year, we derived the Ultimate Frequency as average of claim frequencies from 2008 to 2015 and Ultimate Cost as average of Average Claims cost over the same period.

1.7 From the above tables, we illustrate the total expected payment for each future year as follows

| Accident Year | Incremental Amounts N |
|--------------------|-----------------------|
| 2017 | 125,576 |
| 2018 | 40,160 |
| 2019 | 14,537 |
| 2020 | 6,047 |
| 2021 | 2,887 |
| 2022 | 1,200 |
| 2023 | 294 |
| Attritional Losses | 190,701 |
| Large Loss | 63,053 |
| Total | 253,753 |

Appendix 2 : Illustration of Gross Claim Reserving - Fire

The tables shown are the step by step output of the IABCL Method in estimating Gross Claim Reserve:

2.1 Table of claims paid excluding large claims (Attritional Table)

| | Incremental Chain ladder-Yearly Projections (N'000) | | | | | | | | | |
|---------------|-----------------------------------------------------|--------|--------|-------|-------|-----|---|-----|---|----|
| Accident year | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| 2007 | - | 6,397 | 46 | - | 17 | - | - | - | - | - |
| 2008 | 9,472 | 6,889 | - | 226 | 150 | 28 | - | 334 | - | - |
| 2009 | 10,509 | 10,492 | 4,757 | 275 | - | - | - | - | - | - |
| 2010 | 5,641 | 3,829 | 6,750 | 1,729 | 1,192 | 363 | - | - | - | - |
| 2011 | 7,434 | 51,673 | 8,303 | 4,102 | 1,384 | 19 | - | - | - | - |
| 2012 | 33,469 | 40,237 | 11,647 | 1,269 | 55 | - | - | - | - | - |
| 2013 | 20,822 | 34,439 | 11,256 | 3,208 | - | - | - | - | - | - |
| 2014 | 86,495 | 58,065 | 11,077 | - | - | - | - | - | - | - |
| 2015 | 75,855 | 74,119 | - | - | - | - | - | - | - | - |
| 2016 | 111,326 | - | - | - | - | - | - | - | - | - |

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2.5 Reserve for Large losses

| Accident Year | Exposure / Earned Premium | Total Paid Amounts | O/s Reported LG Reserve | No. of Large Losses | Claim Frequency | Average Paid Cost (N'000) | Ult Avg Cost | Ultimate Freq | Ultimate Paid Amounts | Large Loss Reserves (N'000) |
|---------------|---------------------------|--------------------|-------------------------|---------------------|-----------------|---------------------------|--------------|---------------|-----------------------|-----------------------------|
| 2007 | (N'000) | (N'000) | - | 1 | 0.0006% | 12,932 | 12,932 | 0.0006% | (N'000) | - |
| 2008 | 163,709 | 12,932 | - | 2 | 0.0012% | 9,520 | 9,520 | 0.0012% | 12,932 | - |
| 2009 | 163,709 | 19,041 | - | - | 0.0000% | - | - | 0.0000% | 19,041 | - |
| 2010 | 163,709 | - | - | 2 | 0.0013% | 13,455 | 13,455 | 0.0013% | - | - |
| 2011 | 159,692 | 26,909 | - | 1 | 0.0005% | 15,924 | 15,924 | 0.0005% | 26,909 | - |
| 2012 | 204,842 | 15,924 | - | 5 | 0.0014% | 10,281 | 10,281 | 0.0014% | 15,924 | - |
| 2013 | 358,272 | 51,407 | - | 2 | 0.0004% | 17,735 | 17,735 | 0.0004% | 51,407 | - |
| 2014 | 482,031 | 35,470 | - | 12 | 0.0021% | 12,407 | 12,407 | 0.0021% | 35,470 | - |
| 2015 | 580,859 | 148,886 | - | 17 | 0.0026% | 18,333 | 18,333 | 0.0026% | 148,886 | - |
| 2016 | 659,156 | 311,664 | 60,000 | 5 | 0.0009% | 5,729 | 12,207 | 0.0014% | 311,664 | 96,442 |
| Total | 750,140 | 28,643 | 60,000 | | | | | | 125,085 | 96,442 |

We have assumed that the pre 2016 claims are fully developed. For 2016 accident year, we derived the Ultimate Frequency as average claim frequency between 2010 and 2015 accident years and Ultimate Average Claim cost over the same period.

2.6 Combined results table (Attritional and Large Losses)

Summary of Results

| Accident Year | Paid to date (N,000) | Latest Paid Large Loss (N'000) | Total Ultimate | Gross Claims Reserve | Gross Earned Premium | Ultimate Loss Ratio |
|---------------|----------------------|--------------------------------|----------------|----------------------|----------------------|---------------------|
| 2007 | 15,411 | 12,932 | 28,343 | - | 163,709 | 17% |
| 2008 | 38,129 | 19,041 | 57,170 | - | 163,709 | 35% |
| 2009 | 50,241 | - | 50,241 | - | 163,709 | 31% |
| 2010 | 31,758 | 26,909 | 58,667 | - | 159,692 | 37% |
| 2011 | 109,790 | 15,924 | 126,224 | 510 | 204,842 | 62% |
| 2012 | 124,103 | 51,407 | 175,880 | 370 | 358,272 | 49% |
| 2013 | 90,545 | 35,470 | 127,429 | 1,414 | 482,031 | 26% |
| 2014 | 192,190 | 148,886 | 349,890 | 8,814 | 580,859 | 60% |
| 2015 | 163,991 | 311,664 | 505,057 | 29,401 | 659,156 | 77% |
| 2016 | 111,326 | 28,643 | 313,064 | 173,095 | 750,140 | 42% |
| Total | | | | 213,606 | | |

Appendix 3 : Illustration of Gross Claim Reserving - Engineering

The tables shown are the step by step output of the IABCL Method in estimating Gross Claim Reserve:

3.1 Table of claims paid excluding large claims (Attritional Table)

| | Incremental Chain ladder-Yearly Projections (N'000) | | | | | | | | | |
|------------------|-----------------------------------------------------|--------|-------|-----|-------|---|---|---|---|----|
| Accident year | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| 2007 | - | - | 108 | - | - | - | - | - | - | - |
| 2008 | - | 33 | - | - | - | - | - | - | - | - |
| 2009 | 1,413 | - | 350 | 128 | - | - | - | - | - | - |
| 2010 | - | 1,089 | 1,853 | 27 | - | - | - | - | - | - |
| 2011 | 2 | 11,870 | - | - | - | - | - | - | - | - |
| 2012 | 1,786 | 11,084 | 229 | - | 2,080 | - | - | - | - | - |
| 2013 | 3,029 | 3,508 | 1,194 | - | - | - | - | - | - | - |
| 2014 | 17,033 | 14,207 | 4,016 | - | - | - | - | - | - | - |
| 2015 | 11,238 | 30,955 | - | - | - | - | - | - | - | - |
| 2016 | 11,042 | - | - | - | - | - | - | - | - | - |



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For the year ended 31 December 2016

3.5 Reserve for Large losses

| Accident Year | Exposure / Earned Premium | Total Paid Amounts | O/s Reported LG Reserve | No. of Large Losses | Claim Frequency | Average Paid Cost (N'000) | Ult Avg Cost | Ultimate Freq | Ultimate Paid Amounts | Large Loss Reserves (N'000) |
|---------------|---------------------------|--------------------|-------------------------|---------------------|-----------------|---------------------------|--------------|---------------|-----------------------|-----------------------------|
| 2008 | 63,198 | - | - | - | 0.00000% | - | - | 0.00000% | - | - |
| 2009 | 74,766 | - | - | - | 0.00000% | - | - | 0.00000% | - | - |
| 2010 | 121,543 | - | - | - | 0.00000% | - | - | 0.00000% | - | - |
| 2011 | 111,030 | - | - | - | 0.00000% | - | - | 0.00000% | - | - |
| 2012 | 112,881 | - | - | 2 | 0.00177% | 41,429 | 41,429 | 0.00177% | 82,858 | - |
| 2013 | 185,452 | 82,858 | - | - | 0.00000% | - | - | 0.00000% | - | - |
| 2014 | 142,463 | - | - | - | 0.00000% | - | - | 0.00000% | - | - |
| 2015 | 135,342 | - | - | - | 0.00000% | - | - | 0.00000% | - | - |
| 2016 | 131,135 | - | - | - | 0.00000% | - | - | 0.00044% | - | - |
| Total | | | - | | | | | | | - |

We have assumed that the pre 2016 claims are fully developed. For 2016 accident year, we derived the Ultimate Frequency as average of claim frequency between 2012 and 2015 accident years and Ultimate Average Cost as average claims cost over the same period.

3.6 Combined results table (Attritional and Large Losses)

| Accident Year | Paid to date (N,000) | Latest Paid Large Loss (N'000) | Total Ultimate | Gross Claims Reserve | Gross Earned Premium | Ultimate Loss Ratio |
|---------------|----------------------|--------------------------------|----------------|----------------------|----------------------|---------------------|
| 2007 | 226 | - | 226 | - | 63,198 | 0% |
| 2008 | 70 | - | 70 | - | 63,198 | 0% |
| 2009 | 3,754 | - | 3,754 | - | 74,766 | 5% |
| 2010 | 4,705 | - | 4,705 | - | 121,543 | 4% |
| 2011 | 18,032 | - | 18,187 | 155 | 111,030 | 16% |
| 2012 | 20,677 | 82,858 | 103,534 | - | 112,881 | 92% |
| 2013 | 10,231 | - | 10,245 | 14 | 185,452 | 6% |
| 2014 | 42,966 | - | 53,867 | 10,901 | 142,463 | 38% |
| 2015 | 44,270 | - | 48,598 | 4,327 | 135,342 | 36% |
| 2016 | 11,042 | - | 28,912 | 17,869 | 131,135 | 22% |
| Total | | | | 33,266 | | |

4.5 Reserve for Large losses

| Accident Year | Exposure / Earned Premium | Total Paid Amounts | O/s Reported LG Reserve | No. of Large Losses | Claim Frequency | Average Paid Cost (N'000) | Ult Avg Cost | Ultimate Freq | Ultimate Paid Amounts | Large Loss Reserves (N'000) |
|---------------|---------------------------|--------------------|-------------------------|---------------------|-----------------|---------------------------|--------------|----------------|-----------------------|-----------------------------|
| 2007 | 1,297,206 | - | - | - | 0.0000% | - | - | 0.0000% | - | - |
| 2008 | 1,297,206 | - | - | - | 0.0000% | - | - | 0.0000% | - | - |
| 2009 | 1,297,206 | 10,971.45 | - | 1 | 0.0001% | 10,971 | 10,971 | 0.0001% | 10,971 | - |
| 2010 | 854,484 | - | - | - | 0.0000% | - | - | 0.0000% | - | - |
| 2011 | 1,109,467 | - | - | - | 0.0000% | - | - | 0.0000% | - | - |
| 2012 | 1,248,871 | 94,487.98 | - | 6 | 0.0005% | 15,748 | 15,748 | 0.0005% | 94,488 | - |
| 2013 | 1,161,583 | - | - | - | 0.0000% | - | - | 0.0000% | - | - |
| 2014 | 1,118,694 | - | - | - | 0.0000% | - | - | 0.0000% | - | - |
| 2015 | 1,204,996 | 41,319.88 | - | 2 | 0.0002% | 20,660 | 20,660 | 0.0002% | 41,320 | - |
| 2016 | 1,301,387 | - | - | - | 0.0000% | - | 6,768 | 0.0001% | 9,104 | 9,104 |
| | | | - | | | | | Total Reserves | | 9,104 |

We have assumed that the pre 2016 claims are fully developed. For 2016 accident year, we derived the Ultimate Frequency as average of claim frequency between 2009 and 2015 accident years and Ultimate Average Cost as average claims cost over the same period.

Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

4.6 Combined results table (Attritional and Large Losses)

Summary of Results

| Accident Year | Paid to date (N'000) | Latest Paid Large Loss (N'000) | Total Ultimate | Gross Claims Reserve | Gross Earned Premium | Ultimate Loss Ratio |
|---------------|----------------------|--------------------------------|----------------|----------------------|----------------------|---------------------|
| 2007 | 149,319 | - | 149,319 | - | 1,297,206 | 12% |
| 2008 | 554,673 | - | 554,673 | - | 1,297,206 | 43% |
| 2009 | 506,119 | 10,971 | 517,090 | - | 1,297,206 | 40% |
| 2010 | 445,221 | - | 445,221 | - | 854,484 | 52% |
| 2011 | 436,889 | - | 440,762 | 3,873 | 1,109,467 | 40% |
| 2012 | 424,670 | 94,488 | 519,187 | 30 | 1,248,871 | 42% |
| 2013 | 271,304 | - | 271,607 | 303 | 1,161,583 | 23% |
| 2014 | 539,557 | - | 546,709 | 7,152 | 1,118,694 | 49% |
| 2015 | 501,241 | 41,320 | 558,037 | 15,476 | 1,204,996 | 46% |
| 2016 | 343,032 | - | 553,846 | 210,815 | 1,301,387 | 43% |
| Total | | | | 237,649 | | |

Appendix 4 : Illustration of Gross Claim Reserving - Marine Hull

The tables shown are the step by step output of the IABCL Method in estimating Gross Claim Reserve:

5.1 Table of claims paid excluding large claims (Attritional Table)

| Table of claims paid excluding large claims (Attribution table) | | | | | | | | | | |
|-----------------------------------------------------------------|-----------------------------------------------------|--------|-------|-----|---|---|---|---|---|----|
| | Incremental Chain ladder-Yearly Projections (N'000) | | | | | | | | | |
| Accident year | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| 2007 | - | 5,899 | 80 | 33 | - | - | - | - | - | - |
| 2008 | 4,620 | 2,699 | 2,497 | 221 | - | - | - | - | - | - |
| 2009 | 15,579 | 11,649 | 284 | - | - | - | - | - | - | - |
| 2010 | 10,733 | 8,575 | 289 | - | - | - | - | - | - | - |
| 2011 | 10,674 | 7,264 | - | - | - | - | - | - | - | - |
| 2012 | 6,798 | 1,537 | - | - | - | - | - | - | - | - |
| 2013 | 3,732 | 696 | - | - | - | - | - | - | - | - |
| 2014 | - | - | 6,573 | - | - | - | - | - | - | - |
| 2015 | 13,368 | 9,051 | - | - | - | - | - | - | - | - |
| 2016 | 21,012 | - | - | - | - | - | - | - | - | - |

5.5 Reserve for Large losses

| Accident Year | Exposure / Earned Premium | Total Paid Amounts | O/s Reported LG Reserve | No. of Large Losses | Claim Frequency | Average Paid Cost (N'000) | Ult Avg Cost | Ultimate Freq | Ultimate Paid Amounts | Large Loss Reserves (N'000) |
|---------------|---------------------------|--------------------|-------------------------|---------------------|-----------------|---------------------------|--------------|---------------|-----------------------|-----------------------------|
| 2007 | 160,217 | - | - | - | 0.0000% | - | - | 0.00000% | - | - |
| 2008 | 160,217 | - | - | - | 0.0000% | - | - | 0.00000% | - | - |
| 2009 | 160,217 | 38,273 | - | 1 | 0.0006% | 38,273 | 38,273 | 0.00062% | 38,273 | - |
| 2010 | 155,827 | - | - | - | 0.0000% | - | - | 0.00000% | - | - |
| 2011 | 238,119 | - | - | - | 0.0000% | - | - | 0.00000% | - | - |
| 2012 | 188,718 | - | - | - | 0.0000% | - | - | 0.00000% | - | - |
| 2013 | 138,688 | - | - | - | 0.0000% | - | - | 0.00000% | - | - |
| 2014 | 109,897 | - | - | - | 0.0000% | - | - | 0.00000% | - | - |
| 2015 | 236,591 | 44,074 | - | 2 | 0.0008% | 22,037 | 22,037 | 0.00085% | 44,074 | - |
| 2016 | 234,028 | 396 | - | - | 0.0000% | - | 7,539 | 0.00021% | 3,704 | 3,308 |
| Total | | | - | | | | | | | 3,308 |

We have assumed that the pre 2016 claims are fully developed. For 2016 accident year, we derived the Ultimate Frequency as average of claim frequency between 2009 and 2015 accident years and Ultimate Average Cost as average claims cost over the same period.



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

5.6 Combined results table (Attritional and Large Losses)

Summary of Results

| Accident Year | Paid to date (N,000) | Latest Paid Large Loss (N'000) | Total Ultimate | Gross Claims Reserve | Gross Earned Premium | Ultimate Loss Ratio |
|---------------|----------------------|--------------------------------|----------------|----------------------|----------------------|---------------------|
| 2007 | 14,323 | - | 14,323 | - | 160,217 | 9% |
| 2008 | 21,761 | - | 21,761 | - | 160,217 | 14% |
| 2009 | 55,022 | 38,273 | 93,294 | - | 160,217 | 58% |
| 2010 | 35,163 | - | 35,163 | - | 155,827 | 23% |
| 2011 | 29,190 | - | 29,190 | - | 238,119 | 12% |
| 2012 | 12,486 | - | 12,486 | - | 188,718 | 7% |
| 2013 | 6,152 | - | 6,152 | - | 138,688 | 4% |
| 2014 | 6,573 | - | 6,594 | 21 | 109,897 | 6% |
| 2015 | 24,890 | 44,074 | 70,161 | 1,198 | 236,591 | 30% |
| 2016 | 21,012 | 396 | 31,873 | 10,465 | 234,028 | 14% |
| Total | | | | 11,683 | | |

6.5 Reserve for Large losses

| Accident Year | Exposure / Earned Premium | Total Paid Amounts | O/s Reported LG Reserve | No. of Large Losses | Claim Frequency | Average Paid Cost (N'000) | Ult Avg Cost | Ultimate Freq | Ultimate Paid Amounts | Large Loss Reserves (N'000) |
|---------------|---------------------------|--------------------|-------------------------|---------------------|-----------------|---------------------------|--------------|---------------|-----------------------|-----------------------------|
| 2007 | 155,108 | - | - | - | 0.0000% | - | - | 0.0000% | - | - |
| 2008 | 155,108 | - | - | - | 0.0000% | - | - | 0.0000% | - | - |
| 2009 | 155,108 | - | - | - | 0.0000% | - | - | 0.0000% | - | - |
| 2010 | 77,914 | - | - | - | 0.0000% | - | - | 0.0000% | - | - |
| 2011 | 59,530 | - | - | - | 0.0000% | - | - | 0.0000% | - | - |
| 2012 | 62,906 | - | - | - | 0.0000% | - | - | 0.0000% | - | - |
| 2013 | 79,489 | - | - | - | 0.0000% | - | - | 0.0000% | - | - |
| 2014 | 30,043 | 173,351 | - | 2 | 0.0067% | 86,675 | 86,675 | 0.0067% | 173,351 | - |
| 2015 | 64,799 | - | - | - | 0.0000% | - | - | 0.0000% | - | - |
| 2016 | 193,251 | - | - | - | 0.0000% | - | - | 0.0033% | - | - |
| Total | | | - | - | | | | | | - |

We have assumed that the pre 2016 claims are fully developed. For 2016 accident year, we derived the Ultimate Frequency as average of claim frequency between 2010 and 2013 accident years and Ultimate Average Cost as average claims cost over the same period.

Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

6.6 Combined results table (Attritional and Large Losses)

Summary of Results

| Accident Year | Paid to date (N'000) | Latest Paid Large Loss (N'000) | Total Ultimate | Gross Claims Reserve | Gross Earned Premium | Ultimate Loss Ratio |
|---------------|-------------------------|--------------------------------------|-------------------|----------------------------|-------------------------|------------------------|
| 2007 | 6,508 | - | 6,508 | - | 155,108 | 4% |
| 2008 | 30,713 | - | 30,713 | - | 155,108 | 20% |
| 2009 | 18,224 | - | 18,224 | - | 155,108 | 12% |
| 2010 | 41,481 | - | 41,481 | - | 77,914 | 53% |
| 2011 | 9,360 | - | 10,010 | 650 | 59,530 | 17% |
| 2012 | 44,572 | - | 44,697 | 125 | 62,906 | 71% |
| 2013 | 3,307 | - | 3,357 | 50 | 79,489 | 4% |
| 2014 | 26,239 | 173,351 | 200,101 | 511 | 30,043 | 666% |
| 2015 | 30,411 | - | 33,780 | 3,369 | 64,799 | 52% |
| 2016 | 29,777 | - | 69,904 | 40,128 | 193,251 | 36% |
| Total | | | | 44,833 | | |

Appendix 7 : Illustration of Gross Claim Reserving - Oil & Gas

The table shown is the output of the Expected Loss Ratio Method used in estimating Gross Claim Reserve for Oil & Gas:

Expected Loss Ratio Method Table

| Accident Year | Gross Earned Premium (N' 000) | Claims Paid till date (N' 000) | Total O/s as at 31 Dec 2016 (N'000) | Current Incurred (N'000) | Current Loss Ratio | Ultimate Loss Ratio | Ultimate Losses (N'000) | O/s Claim Reserves (N'000) |
|---------------|-------------------------------------|--------------------------------------|----------------------------------------------|--------------------------------|-----------------------|------------------------|-------------------------------|----------------------------------|
| 2008 | - | 335 | - | 335 | 0% | 0% | - | - |
| 2009 | - | 18,374 | - | 18,374 | 0% | 0% | - | - |
| 2010 | - | 29,474 | - | 29,474 | 0% | 0% | - | - |
| 2011 | 427,491 | 369,106 | 1,400 | 370,506 | 87% | 87% | 370,506 | 1,400 |
| 2012 | 600,874 | 121,066 | - | 121,066 | 20% | 20% | 121,066 | - |
| 2013 | 809,852 | 46,331 | - | 46,331 | 6% | 6% | 46,331 | - |
| 2014 | 1,042,272 | 13,985 | - | 13,985 | 1% | 1% | 13,985 | - |
| 2015 | 1,362,315 | 44,060 | - | 44,060 | 3% | 4% | 54,493 | 10,433 |
| 2016 | 890,208 | 19,285 | 12,670 | 31,955 | 4% | 8% | 69,461 | 50,176 |
| Total | | | 14,070 | | | | | 62,009 |
| | | | | | | | Discounted | 52,918 |

*Earned premiums for 2008 - 2010 were not available so we adopted 2011 Earned Premiums

We are assuming that the pre 2015 claims losses are fully developed. We used an average of 2008 and 2014 Ultimate Loss Ratios to calculate the Ultimate Loss Ratio for 2015 and 2016 Accident years.

Appendix 8 : Illustration of Gross Claim Reserving - Bond

The table shown is the output of the Expected Loss Ratio Method used in estimating Gross Claim Reserve for Bond:

Expected Loss Ratio Method Table

| Accident Year | Gross Earned Premium (N' 000) | Claims Paid till date (N' 000) | Total O/s as at 31 Dec 2016 (N'000) | Current Incurred (N'000) | Current Loss Ratio | Ultimate Loss Ratio | Ultimate Losses (N'000) | O/s Claim Reserves (N'000) |
|---------------|-------------------------------------|--------------------------------------|-------------------------------------------|--------------------------------|-----------------------|------------------------|-------------------------------|----------------------------------|
| 2007 | - | - | - | - | 0% | 0% | - | - |
| 2008 | - | 7,000 | - | 7,000 | 0% | 0% | - | - |
| 2009 | - | 4,272 | - | 4,272 | 0% | 0% | - | - |
| 2010 | - | 96 | - | 96 | 0% | 0% | - | - |
| 2011 | 43,966 | 14,224 | - | 14,224 | 32% | 32% | 14,224 | - |
| 2012 | 8,954 | 1,584 | - | 1,584 | 18% | 18% | 1,584 | - |
| 2013 | 18,489 | 6,712 | - | 6,712 | 36% | 36% | 6,712 | - |
| 2014 | 19,632 | - | - | - | 0% | 0% | - | - |
| 2015 | 20,394 | - | - | - | 0% | 0% | - | - |
| 2016 | 23,264 | - | 30 | 30 | 0% | 11% | 2,511 | 2,511 |
| Total | | | 30 | | | | | 2,511 |



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*Earned premiums for 2008 - 2010 were not available so we adopted 2011 Earned Premiums

We assumed that the pre 2016 claims are fully developed. For the 2016 accident year, we used an average Ultimate Loss Ratios between the 2009 and 2015 accident years to derive the Ultimate Loss Ratio.

Appendix 9 : Illustration of Gross Claim Reserving - Aviation

The table shown is the output of the Expected Loss Ratio Method used in estimating Gross Claim Reserve for Aviation:

Expected Loss Ratio Method Table

| Accident Year | Gross Earned Premium (N' 000) | Claims Paid till date (N' 000) | Total O/s as at 31 Dec 2016 (N'000) | Current Incurred (N'000) | Current Loss Ratio | Ultimate Loss Ratio | Ultimate Losses (N'000) | O/s Claim Reserves (N'000) |
|---------------|-------------------------------|--------------------------------|-------------------------------------|--------------------------|--------------------|---------------------|-------------------------|----------------------------|
| 2007 | - | - | - | - | 0% | 0% | - | - |
| 2008 | - | 1,096 | - | 1,096 | 0% | 0% | - | - |
| 2009 | - | 26,881 | - | 26,881 | 0% | 0% | - | - |
| 2010 | - | 2,876 | - | 2,876 | 0% | 0% | - | - |
| 2011 | 728,154 | 41,219 | - | 41,219 | 6% | 6% | 41,219 | - |
| 2012 | 369,802 | 21,017 | - | 21,017 | 6% | 6% | 21,017 | - |
| 2013 | 496,837 | 31,880 | - | 31,880 | 6% | 6% | 31,880 | - |
| 2014 | 891,181 | 68,539 | - | 68,539 | 8% | 8% | 68,539 | - |
| 2015 | 1,554,809 | 24,584 | 30 | 24,614 | 2% | 2% | 24,614 | 30 |
| 2016 | 1,439,402 | 157,223 | 8,370 | 165,593 | 12% | 14% | 198,638 | 41,414 |
| Total | | | 8,400 | | | | | 41,444 |
| | | | | | | | Discounted | 35,369 |

We assumed that the pre 2016 claims are fully developed. For the 2016 accident year, an additional prudent of 3.5% was held on top of the Current Loss Ratio for 2016 accident year.

11.6 Illustration of Reinsurance Recoveries Reserving - Oil & Gas

The table shown is the output of the Expected Loss Ratio Method used in estimating Reinsurance Recoveries Reserve for Oil & Gas:

Expected Loss Ratio Method Table

| Accident Year | RI Earned Premium (N' 000) | Recoveries till date (N' 000) | Total O/s RI as at 31 Dec 2016 (N'000) | Current Incurred (N'000) | Current Loss Ratio | Ultimate Loss Ratio | Ultimate Losses (N'000) | Outstanding RI Claim Reserves (N'000) |
|---------------|----------------------------|-------------------------------|----------------------------------------|--------------------------|--------------------|---------------------|-------------------------|---------------------------------------|
| 2008 | 427,491 | - | - | - | 0.0% | 0.0% | - | - |
| 2009 | 427,491 | - | - | - | 0.0% | 0.0% | - | - |
| 2010 | 427,491 | - | - | - | 0.0% | 0.0% | - | - |
| 2011 | 427,491 | 11,822 | - | 11,822 | 2.8% | 2.8% | 11,822 | - |
| 2012 | 600,874 | - | - | - | 0.0% | 0.0% | - | - |
| 2013 | 837,360 | 492 | - | 492 | 0.1% | 0.1% | 492 | - |
| 2014 | 498,308 | - | - | - | 0.0% | 0.0% | - | - |
| 2015 | 787,667 | - | - | - | 0.0% | 0.4% | 3,178 | 3,178 |
| 2016 | 537,394 | - | - | - | 0.0% | 0.4% | 2,168 | 2,168 |
| Total | 7,070,964 | | | | | | | 5,346 |
| | | | | | | | Total Discounted | 4,562 |

We assumed that the pre 2015 claims are fully developed. For the 2015 accident year, we used an average Ultimate Loss Ratios between the 2008 and 2014 accident years to derive the Ultimate Loss Ratio, and the same average was used for 2016 accident year.

11.7 Illustration of Reinsurance Recoveries Reserving - Bond



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

The table shown is the output of the Expected Loss Ratio Method used in estimating Reinsurance Recoveries Reserve for Bond:

Expected Loss Ratio Method Table

| Accident Year | RI Earned Premium (N' 000) | Recoveries till date (N' 000) | Total O/s RI as at 31 Dec 2016 (N'000) | Current Incurred (N'000) | Current Loss Ratio | Ultimate Loss Ratio | Ultimate Losses (N'000) | Outstanding RI Claim Reserves (N'000) |
|------------------|----------------------------|-------------------------------|----------------------------------------|--------------------------|--------------------|---------------------|-------------------------|---------------------------------------|
| 2008 | 43,966 | - | - | - | 0.0% | 0.0% | - | - |
| 2009 | 43,966 | 416 | - | 416 | 0.9% | 0.9% | 416 | - |
| 2010 | 43,966 | 20 | - | 20 | 0.0% | 0.0% | 20 | - |
| 2011 | 43,966 | - | - | - | 0.0% | 0.0% | - | - |
| 2012 | 8,954 | - | - | - | 0.0% | 0.0% | - | - |
| 2013 | 18,489 | - | - | - | 0.0% | 0.0% | - | - |
| 2014 | 7,699 | - | - | - | 0.0% | 0.0% | - | - |
| 2015 | 7,302 | - | - | - | 0.0% | 0.0% | - | - |
| 2016 | 6,343 | - | 12 | 12 | 0.2% | 1.0% | 63 | 63 |
| Total | 224,651 | - | - | - | - | - | - | 63 |
| Total Discounted | | | | | | | | 54 |

We assumed that the pre 2016 claims are fully developed. For the 2016 accident year, an additional prudent of 0.81% was held on top of the Current Loss Ratio for 2016 accident year.

11.8 Illustration of Reinsurance Recoveries Reserving - Aviation

The table shown is the output of the Expected Loss Ratio Method used in estimating Reinsurance Recoveries Reserve for Aviation:

Expected Loss Ratio Method Table

| Accident Year | RI Earned Premium (N' 000) | Recoveries till date (N' 000) | Total O/s RI as at 31 Dec 2016 (N'000) | Current Incurred (N'000) | Current Loss Ratio | Ultimate Loss Ratio | Ultimate Losses (N'000) | Outstanding RI Claim Reserves (N'000) |
|------------------|----------------------------|-------------------------------|----------------------------------------|--------------------------|--------------------|---------------------|-------------------------|---------------------------------------|
| 2008 | 528,555 | - | - | - | 0.0% | 0.0% | - | - |
| 2009 | 528,555 | - | - | - | 0.0% | 0.0% | - | - |
| 2010 | 528,555 | - | - | - | 0.0% | 0.0% | - | - |
| 2011 | 528,555 | - | - | - | 0.0% | 0.0% | - | - |
| 2012 | 348,194 | 10,464 | - | 10,464 | 3.0% | 3.0% | 10,464 | - |
| 2013 | 326,913 | - | - | - | 0.0% | 0.0% | - | - |
| 2014 | 776,629 | - | - | - | 0.0% | 0.0% | - | - |
| 2015 | 1,301,715 | 111 | - | 111 | 0.0% | 0.0% | 111 | - |
| 2016 | 1,062,865 | - | - | - | 0.0% | 0.6% | 6,406 | 6,406 |
| Total | 5,930,536 | - | - | - | 0.0% | 0.0% | - | 6,406 |
| Total Discounted | | | | | | | | 5,467 |

We assumed that the pre 2015 claims are fully developed. For the 2015 accident year, we used an Ultimate Loss Ratio equal to the Current Ultimate Loss Ratio, and an average Ultimate Loss Ratios between 2011 and 2015 accident years to derive the Ultimate Loss Ratio 2016 accident year.



Notes To The Consolidated Financial Statements

For the year ended 31 December 2016

d(v) **Equity risk**

Equity risk is the uncertainty associated with the valuation of assets arising from changes in equity markets. The Group is exposed to this risk through its equity holdings within its investment portfolio. The Group's management of equity price risk is guided by Investment Quality and Limit Analysis, Stop Loss Limit Analysis and Stock to Total Loss Limit Analysis.

d(vi) **Currency risks**

Currency risks are the risks that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. Foreign exchange risk (also known as exchange rate risk or currency risk) is a financial risk posed by an exposure to unanticipated changes in the exchange rate between two currencies. Investors and multinational businesses exporting or importing goods and services or making foreign investments throughout the global economy are faced with an exchange rate risk which can have severe financial consequences if not managed appropriately.

d(vii) **Business Risks**

Business risk relates to the potential erosion of our market position or revenue shortfall compared to the cost base due to strategic and/or reputational reasons. The corporate governance structure of the group is effective. Each level of leadership has limits of authority and approval to ensure business decisions are properly considered, relevant risks exposures evaluated and necessary measures implemented to mitigate such risks.

The Group holds regular strategic sessions both at the Board, Management and Operational Unit basis to review the corporate and the unit strategies and ensure the group market share is effectively defended against competition.

d(viii) **Reputational Risks**

Reputational risk, often called reputation risk, is a type of risk related to the trustworthiness of business. Damage to a firm's reputation can result in lost revenue or destruction of shareholder value, even if the company is not found guilty of a crime. Reputational risk can be a matter of corporate trust, but serves also as a tool in crisis prevention. This type of risk can be informational in nature or even financial. Extreme cases may even lead to bankruptcy.

The composition of the Board and leadership of the group are made up of reputable and experienced practitioners. The group also holds its core values of Professionalism, Relationship, Integrity, Customer focus and Excellence (PRICE) which is regularly communicated to every member and compliance monitored on an ongoing basis.



Statement of Value Added - Group

For the year ended 31 December 2016

| | 2016 N | % | 2015 N | % |
|--------------------------------------------------------|--------------------|------------|----------------------|------------|
| Gross premium income | 5,708,277,060 | | 5,875,522,094 | |
| Reinsurance, claims and Commissions & Others - local | (4,733,493,441) | | (4,418,566,635) | |
| Reinsurance, claims and Commissions & Others - foreign | - | | - | |
| Value added | 974,783,619 | 100 | 1,456,955,459 | 100 |

Applied as follows:

To pay employees

| | | | | |
|-------------------------------|-------------|-------|-------------|-------|
| Salaries, pension and welfare | 513,986,990 | 52.72 | 553,499,753 | 37.99 |
|-------------------------------|-------------|-------|-------------|-------|

To pay government

| | | | | |
|-------------------------|-------------|-------|-------------|-------|
| Company income taxation | 173,145,284 | 17.76 | 159,100,881 | 10.92 |
|-------------------------|-------------|-------|-------------|-------|

To pay providers of capital

| | | | | |
|--------------------------|------------|------|-------------|------|
| Shareholders as dividend | 60,000,000 | 6.16 | 120,000,000 | 8.24 |
|--------------------------|------------|------|-------------|------|

Retained for future maintenance of assets and future expansion of business:

| | | | | |
|-----------------------------------|--------------------|------------|----------------------|------------|
| - Contingency & statutory reserve | 174,700,711 | 17.92 | 176,265,663 | 12.10 |
| - Depreciation of fixed assets | 92,663,502 | 9.51 | 78,543,747 | 5.39 |
| '- (Loss)/profit for the year | (39,712,868) | (4.07) | 369,545,415 | 25.36 |
| Value added | 974,783,619 | 100 | 1,456,955,459 | 100 |

Value added represents the wealth created by the Group during the reporting period. This statement shows the allocation of that wealth among employees, shareholders, government, and that retained for future creation of more wealth.



Statement of Value Added - Company

For the year ended 31 December 2016

| | 2016 N | % | 2015 N | % |
|----------------------------------------------------------------------------|--------------------|------------|----------------------|------------|
| Gross premium income | 5,708,277,060 | | 5,875,522,094 | |
| Reinsurance, claims and Commissions & Others - local | (4,765,147,784) | | (4,459,913,010) | |
| Reinsurance, claims and Commissions & Others - foreign | - | | - | |
| Value added | 943,129,276 | 100 | 1,415,609,084 | 100 |
| Gross premium income | | | | |
| Applied as follows: | | | | |
| To pay employees | | | | |
| Salaries, pension and welfare | 492,007,345 | 52.16 | 532,115,976 | 37.59 |
| To pay government | | | | |
| Company income taxation | 163,358,219 | 17.32 | 152,718,047 | 10.79 |
| To pay providers of capital | | | | |
| Shareholders as dividend | 60,000,000 | 6.36 | 120,000,000 | 8.48 |
| Retained for future maintenance of assets and future expansion of business | | | | |
| Contingency reserve | 171,248,311 | 18.16 | 176,265,663 | 12.45 |
| Depreciation of property and equipment | 89,840,853 | 9.53 | 76,495,992 | 5.40 |
| Profit/(loss) for the year | (33,325,452) | (3.53) | 358,013,406 | 25.29 |
| Value added | 943,129,276 | 100 | 1,415,609,084 | 100 |

Value added represents the wealth created by the Company during the reporting period. This statement shows the allocation of that wealth among employees, shareholders, government, and that retained for future creation of more wealth.



Five Year Financial Summary - Group

For the year ended 31 December, 2016

| | December 2016 N | 31 December 2015 N | 31 December 2014 N | 31 December 2013 N | Restated 31 December 2012 N |
|----------------------------------------------------|-----------------------|--------------------------|--------------------------|--------------------------|--------------------------------------|
| Assets | | | | | |
| Cash and cash equivalent | 1,836,824,537 | 2,822,735,766 | 2,299,949,368 | 2,275,501,790 | 1,857,303,251 |
| Financial assets: | | | | | |
| - At fair value through profit or loss | 170,013,089 | 183,200,238 | 343,086,193 | 174,453,485 | 182,451,560 |
| - Loans and receivables | 237,335,789 | 61,029,203 | 34,221,228 | 68,342,353 | 41,082,638 |
| - Available for sale | 60,950,000 | 60,950,000 | 2,000,000 | 2,000,000 | 2,000,000 |
| - Held-to-maturity | 1,654,142,565 | 497,905,166 | 133,173,401 | 65,783,151 | - |
| Deposit for shares | - | - | 50,250,000 | - | - |
| Finance lease receivables | 162,290,265 | 172,095,986 | 128,423,469 | 82,093,614 | 24,731,816 |
| Trade receivables | 182,091,091 | 81,030,026 | 69,245,808 | 51,398,191 | 1,138,068,666 |
| Reinsurance assets | 546,323,978 | 691,913,416 | 651,767,868 | 981,521,496 | 1,068,907,833 |
| Deferred acquisition cost | 229,579,067 | 190,525,298 | 194,835,265 | 204,941,728 | 195,734,475 |
| Other receivables and prepayments | 177,968,732 | 135,246,867 | 141,675,841 | 125,024,460 | 50,413,486 |
| Investment in subsidiaries | - | - | - | - | - |
| Inventories | 3,920,887 | 5,146,854 | 2,888,332 | - | - |
| Intangible Assets | 13,119,349 | 16,467,871 | 13,685,959 | - | - |
| Investment properties | 893,882,395 | 888,020,000 | 877,960,682 | 874,278,599 | 870,331,600 |
| Property and equipment | 974,022,626 | 917,049,344 | 895,462,588 | 964,104,610 | 946,746,285 |
| Statutory deposits | 300,000,000 | 300,000,000 | 300,000,000 | 300,000,000 | 300,000,000 |
| Total assets | 7,442,464,370 | 7,023,316,035 | 6,138,626,002 | 6,169,443,477 | 6,677,771,610 |
| Liabilities | | | | | |
| Insurance contract liabilities | 2,410,701,988 | 2,218,670,079 | 1,974,439,083 | 2,124,258,117 | 2,044,293,984 |
| Trade payables | 87,511,062 | 112,060,913 | 7,829,896 | 26,056,310 | 218,963,082 |
| Other payables and provision | 179,731,068 | 163,568,360 | 146,105,612 | 67,042,956 | 78,514,068 |
| Retirement benefit obligations | 151,314 | 184,444 | 137,815 | 4,104,327 | 8,507,055 |
| Current income tax liabilities | 191,465,212 | 120,730,104 | 72,341,424 | 145,018,810 | 170,767,513 |
| Deferred tax liabilities | 170,103,017 | 140,289,268 | 95,460,524 | 153,728,094 | 126,936,011 |
| Total liabilities | 3,039,663,661 | 2,755,503,168 | 2,296,314,354 | 2,520,208,614 | 2,647,981,713 |
| Equity & reserves | | | | | |
| Issued and paid up share capital | 3,000,000,000 | 3,000,000,000 | 3,000,000,000 | 3,000,000,000 | 3,000,000,000 |
| Contingency reserves | 1,230,030,314 | 1,058,782,003 | 882,516,340 | 742,159,645 | 617,545,019 |
| Statutory reserves | 9,279,386 | 5,826,986 | 8,477,548 | 6,690,382 | 5,826,986 |
| Retained earnings | 163,491,009 | 203,203,878 | (48,682,240) | (99,615,164) | 406,417,892 |
| Total equity | 4,402,800,709 | 4,267,812,867 | 3,842,311,648 | 3,649,234,863 | 4,029,789,897 |
| Total liabilities and equity & reserves | 7,442,464,370 | 7,023,316,035 | 6,138,626,002 | 6,169,443,477 | 6,677,771,610 |



Five Year Financial Summary - Group

For the year ended 31 December, 2016

| | 31 December 2016 N | 31 December 2015 | 31 December 2014 N | 31 December 2013 N | Restated 31 December 2012 N |
|--------------------------------------------------------------------------------------|--------------------------|---------------------|--------------------------|--------------------------|--------------------------------------|
| Gross premium written | 5,826,950,292 | 6,039,451,539 | 4,614,438,474 | 4,153,820,829 | 4,142,126,782 |
| Gross premium income | 5,708,277,060 | 5,875,522,094 | 4,678,556,485 | 4,151,298,704 | 3,835,996,495 |
| Reinsurance premium expenses | (2,199,995,287) | (2,685,733,043) | (2,148,244,817) | (1,582,605,604) | (925,237,855) |
| Net premium income | 3,508,281,773 | 3,189,789,051 | 2,530,311,668 | 2,568,693,100 | 2,910,758,640 |
| Fee and commission income | 203,707,669 | 145,879,333 | 207,872,453 | 203,633,369 | 237,243,585 |
| Net underwriting income | 3,711,989,442 | 3,335,668,384 | 2,738,184,121 | 2,772,326,469 | 3,148,002,225 |
| Claims expenses | (1,730,652,330) | (1,341,181,328) | (1,234,297,773) | (965,106,416) | (846,618,408) |
| Claims recoveries from reinsurers | 343,508,618 | 383,167,702 | 267,243,023 | 314,751,829 | 123,875,046 |
| Claims incurred | (1,387,143,712) | (958,013,626) | (967,054,750) | (650,354,587) | (722,743,362) |
| Underwriting expenses | (1,256,318,222) | (1,007,902,155) | (907,885,365) | (1,064,854,654) | (904,686,101) |
| Underwriting profit | 1,068,527,508 | 1,369,752,603 | 863,244,006 | 1,057,117,228 | 1,520,572,762 |
| Investment income | 472,289,663 | 447,362,355 | 329,369,607 | 299,470,300 | 246,691,774 |
| Other operating income | 183,860,805 | 177,053,841 | 36,973,619 | 21,756,652 | 10,803,367 |
| Impairment charge/write back | (9,310,327) | 16,935,040 | (20,767,457) | (550,641,729) | (422,184,651) |
| Net fair value gains/(loss) on financial assets at fair value through profit or loss | (6,783,170) | (138,190,791) | 32,307,258 | 16,100,005 | (19,468,439) |
| Management expenses | (1,340,451,352) | (1,168,001,089) | (1,035,505,853) | (1,024,904,284) | (940,275,018) |
| Profit/(loss) before taxation | 368,133,127 | 704,911,959 | 205,621,179 | (181,101,828) | 396,139,795 |
| Income tax (expense)/credit | (173,145,284) | (159,100,881) | (12,544,394) | (19,453,205) | (156,642,418) |
| Profit/(loss) after taxation | 194,987,843 | 545,811,078 | 193,076,785 | (200,555,033) | 239,497,377 |
| Other comprehensive income net of tax | - | - | - | - | - |
| Total comprehensive income/(loss) for the year | 194,987,843 | 545,811,078 | 193,076,785 | (200,555,033) | 239,497,377 |
| Profit/(loss) attributable to: | | | | | |
| Equity holders of the parent | 194,987,843 | 545,811,078 | 193,076,785 | (200,555,033) | 239,497,377 |
| Non-controlling interest | - | - | - | - | - |
| | 194,987,843 | 545,811,078 | 193,076,785 | (200,555,033) | 239,497,377 |
| Basic and diluted earnings/(loss) per share (kobo) | 3.25 | 9.10 | 3.22 | (3.34) | 3.99 |
| | - | - | - | - | - |



Five Year Financial Summary - Company

For the year ended 31 December, 2016

| | 31 December 2016 N | 31 December 2015 N | 31 December 2014 N | 31 December 2013 N | 31 December 2012 N |
|----------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Assets | | | | | |
| Cash and cash equivalent | 1,587,501,284 | 2,780,220,924 | 2,268,572,191 | 2,232,194,170 | 1,746,507,954 |
| Financial assets: | | | | | |
| - At fair value through profit or loss | 163,699,494 | 177,671,643 | 331,557,775 | 156,076,888 | 167,695,232 |
| - Loans and receivables | 211,761,875 | 70,851,262 | 19,379,021 | 42,254,825 | 25,122,448 |
| - Available for sale | 60,950,000 | 60,950,000 | 2,000,000 | 2,000,000 | 2,000,000 |
| - Held-to-maturity | 1,654,142,565 | 497,905,166 | 133,173,401 | 65,783,151 | - |
| Deposit for shares | 180,000,000 | - | 50,250,000 | - | - |
| Trade receivables | 182,091,091 | 81,030,026 | 69,245,808 | 51,398,191 | 1,138,068,666 |
| Reinsurance assets | 546,323,978 | 691,913,416 | 651,767,868 | 981,521,496 | 1,068,907,833 |
| Deferred acquisition cost | 229,579,067 | 190,525,298 | 194,835,265 | 204,941,728 | 195,734,475 |
| Other receivables and prepayments | 213,530,118 | 135,266,048 | 141,704,560 | 118,125,647 | 61,710,099 |
| Investment in subsidiaries | 300,000,000 | 250,000,000 | 250,000,000 | 226,407,681 | 226,407,680 |
| Intangible Assets | 12,383,037 | 15,592,433 | 13,685,959 | - | - |
| Investment properties | 809,221,395 | 803,359,000 | 793,460,682 | 789,778,600 | 785,831,600 |
| Property and equipment | 941,328,726 | 908,924,352 | 892,213,721 | 959,875,241 | 946,346,035 |
| Statutory deposits | 300,000,000 | 300,000,000 | 300,000,000 | 300,000,000 | 300,000,000 |
| Total assets | 7,392,512,630 | 6,964,209,568 | 6,111,846,251 | 6,130,357,618 | 6,664,332,022 |
| Liabilities | | | | | |
| Insurance contract liabilities | 2,410,701,988 | 2,218,670,079 | 1,974,439,083 | 2,124,258,117 | 2,044,293,984 |
| Trade payables | 87,511,062 | 112,060,913 | 7,829,896 | 26,056,310 | 218,963,082 |
| Other payables and provision | 195,101,601 | 171,540,123 | 171,622,017 | 62,509,494 | 87,474,075 |
| Retirement benefit obligations | 13,502 | 4,430 | - | 3,920,473 | 8,429,295 |
| Current income tax liabilities | 162,558,597 | 93,162,912 | 47,695,854 | 130,138,788 | 161,377,528 |
| Deferred tax liabilities | 169,625,075 | 139,693,165 | 95,460,524 | 153,728,093 | 126,936,011 |
| Total liabilities | 3,025,511,825 | 2,735,131,622 | 2,297,047,374 | 2,500,611,275 | 2,647,473,975 |
| Equity & reserves | | | | | |
| Issued and paid share capital | 3,000,000,000 | 3,000,000,000 | 3,000,000,000 | 3,000,000,000 | 3,000,000,000 |
| Contingency reserves | 1,230,030,314 | 1,058,782,003 | 882,516,340 | 742,159,645 | 617,545,019 |
| Statutory reserves | - | - | - | - | - |
| Retained earnings | 136,970,491 | 170,295,943 | (67,717,463) | (112,413,302) | 399,313,028 |
| Shareholders' fund | 4,367,000,805 | 4,229,077,946 | 3,814,798,877 | 3,629,746,343 | 4,016,858,047 |
| Total liabilities and equity & reserves | 7,392,512,630 | 6,964,209,568 | 6,111,846,251 | 6,130,357,618 | 6,664,332,022 |



Five Year Financial Summary - Company

For the year ended 31 December, 2016

| | 31 December 2016 N | 31 December 2015 N | 31 December 2014 N | 31 December 2013 N | Restated 31 December 2012 N |
|--------------------------------------------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------------------|
| Gross premium written | 5,826,950,292 | 6,039,451,539 | 4,614,438,474 | 4,153,820,829 | 4,142,126,782 |
| Gross premium income | 5,708,277,060 | 5,875,522,094 | 4,678,556,485 | 4,151,298,704 | 3,835,996,495 |
| Reinsurance premium expenses | (2,199,995,287) | (2,685,733,043) | (2,148,244,817) | (1,582,605,604) | (925,237,855) |
| Net premium income | 3,508,281,773 | 3,189,789,051 | 2,530,311,668 | 2,568,693,100 | 2,910,758,640 |
| Fee and commission income | 203,707,669 | 145,879,333 | 207,872,453 | 203,633,369 | 237,243,585 |
| Net underwriting income | 3,711,989,442 | 3,335,668,384 | 2,738,184,121 | 2,772,326,469 | 3,148,002,225 |
| Claims expenses | (1,730,652,330) | (1,341,181,328) | (1,234,297,773) | (965,106,417) | (846,618,408) |
| Claims recoveries from reinsurers | 343,508,618 | 383,167,702 | 267,243,023 | 314,751,829 | 123,875,046 |
| Claims incurred | (1,387,143,712) | (958,013,626) | (967,054,750) | (650,354,588) | (722,743,362) |
| Underwriting expenses | (1,271,473,425) | (1,016,074,857) | (946,945,120) | (1,082,304,654) | (930,996,101) |
| Underwriting profit | 1,053,372,305 | 1,361,579,901 | 824,184,245 | 1,039,667,227 | 1,494,262,762 |
| Investment income | 472,289,663 | 402,048,193 | 299,595,699 | 270,979,045 | 230,811,905 |
| Other operating income | 122,768,443 | 170,537,974 | 32,848,143 | 24,256,702 | 7,650,497 |
| Impairment charge/write back | 693,030 | 17,402,910 | (17,402,910) | (544,652,983) | (419,336,868) |
| Net fair value gains/(loss) on financial assets at fair value through profit or loss | (6,783,170) | (138,191,291) | 32,912,258 | 12,856,767 | (20,313,928) |
| Management expenses | (1,281,059,193) | (1,126,380,571) | (984,089,670) | (996,255,297) | (916,641,303) |
| Profit/(loss) before taxation | 361,281,078 | 686,997,116 | 188,047,765 | (193,148,539) | 376,433,065 |
| Income tax (expenses)/credit | (163,358,219) | (152,718,047) | (2,995,231) | (13,963,167) | (149,653,904) |
| Profit/(loss) after taxation | 197,922,859 | 534,279,069 | 185,052,534 | (207,111,706) | 226,779,161 |
| Other comprehensive income net of tax | - | - | - | - | - |
| Total comprehensive (loss)/income for the year | 197,922,859 | 534,279,069 | 185,052,534 | (207,111,706) | 226,779,161 |
| Profit/(loss) attributable to: | | | | | |
| Equity holders of the parent | 197,922,859 | 534,279,069 | 185,052,534 | (207,111,706) | 226,779,161 |
| Non-controlling interest interest | - | - | - | - | - |
| | 197,922,859 | 534,279,069 | 185,052,534 | (207,111,706) | 226,779,161 |
| Basic and diluted earnings/(loss) per share (kobo) | 3.30 | 8.90 | 3.08 | (3.45) | 3.78 |

Revenue Account

For the year ended 31 December, 2016

| | Motor N | Fire N | Bond N | Gen. Accident N | Marine N | Aviation N | Oil & Gas N | Engineering N | 2016 Total N | 2015 Total N |
|-------------------------------------------------------------------------|---------------|---------------|-------------|--------------------|---------------|-----------------|----------------|------------------|--------------------|--------------------|
| Income | | | | | | | | | | |
| Direct premium | 1,334,588,146 | 775,565,927 | 31,468,096 | 842,981,087 | 435,888,698 | 1,404,312,165 | 797,012,474 | 138,032,403 | 5,759,848,998 | 5,889,886,685 |
| Inward reinsurance premium | 13,520,384 | 16,667,520 | - | 5,863,005 | 2,425,097 | 6,535,284 | 17,285,724 | 4,804,282 | 67,101,294 | 149,564,854 |
| Gross written premium | 1,348,108,530 | 792,233,447 | 31,468,096 | 848,844,092 | 438,313,795 | 1,410,847,449 | 814,298,198 | 142,836,685 | 5,826,950,292 | 6,039,451,539 |
| (Increase)/decrease in unexpired premium reserve | (43,812,676) | (40,730,464) | (4,887,546) | (112,584,546) | (8,094,794) | 31,872,520 | 70,909,142 | (11,344,868) | (118,673,232) | (163,929,445) |
| Gross premium earned | 1,304,295,854 | 751,502,983 | 26,580,551 | 736,259,546 | 430,219,002 | 1,442,719,969 | 885,207,340 | 131,491,817 | 5,708,277,060 | 5,875,522,094 |
| Deduct: | | | | | | | | | | |
| Outward reinsurance premiums (Increase)/decrease in prepaid reinsurance | (42,427,551) | (241,762,999) | (8,174,316) | (55,556,378) | (141,869,418) | (1,062,673,849) | (478,581,547) | (56,979,111) | (2,088,025,170) | (2,657,491,886) |
| Reinsurance cost | 250,960 | (61,996,376) | (833,592) | (995,853) | 9,196,277 | (53,248) | (60,262,147) | 2,723,862 | (111,970,117) | (28,241,156) |
| | (42,176,591) | (303,759,375) | (9,007,908) | (56,552,231) | (132,673,141) | (1,062,727,097) | (538,843,694) | (54,255,249) | (2,199,995,287) | (2,685,733,042) |
| Net premium earned | 1,262,119,262 | 447,743,608 | 17,572,643 | 679,707,315 | 297,545,861 | 379,992,872 | 346,363,646 | 77,236,568 | 3,508,281,773 | 3,189,789,052 |
| Commission received | 1,899,124 | 50,101,920 | - | 5,886,192 | 27,487,461 | 46,865,942 | 57,293,007 | 25,238,747 | 214,772,393 | 150,878,670 |
| (Increase)/decrease in unearned commission | 53,243 | 357,747 | 876,098 | (100,940) | (1,615,037) | (4,761,551) | (7,157,132) | 1,282,848 | (11,064,724) | (4,999,337) |
| Total Income | 1,264,071,629 | 498,203,275 | 18,448,741 | 685,492,567 | 323,418,285 | 422,097,262 | 396,499,522 | 103,758,163 | 3,711,989,442 | 3,335,668,385 |
| Gross Claims Paid | (510,818,759) | (480,708,569) | - | (290,686,127) | (129,240,591) | (162,402,523) | (35,343,841) | (48,093,242) | (1,657,293,652) | (1,260,879,778) |
| (Increase)/decrease in outstanding claims provision | (101,872,420) | 18,599,837 | 4,569,916 | (59,451,746) | (25,989,591) | 41,456,900 | 50,267,279 | (938,853) | (73,358,678) | (80,301,550) |
| Gross claims incurred | (612,691,179) | (462,108,732) | 4,569,916 | (350,137,873) | (155,230,181) | (120,945,623) | 14,923,438 | (49,032,096) | (1,730,652,330) | (1,341,181,328) |
| Reinsurance claims recovery | 34,165,718 | 216,402,911 | - | 45,240,662 | 51,254,595 | 110,881 | 1,243,664 | 28,709,508 | 377,127,939 | 314,780,998 |
| (Increase)/decrease in reinsurance recoveries | 317,375 | 839,633 | (686,592) | (26,678,305) | 27,654,706 | (24,768,835) | (12,812,774) | 2,515,471 | (33,619,321) | 68,386,704 |
| Net claims incurred | (578,208,087) | (244,866,188) | 3,883,324 | (331,575,516) | (76,320,881) | (145,603,577) | 3,354,328 | (17,807,116) | (1,387,143,712) | (958,013,626) |
| Acquisition expenses (Increase)/decrease in commission expenses | (154,917,340) | (156,739,867) | (5,824,163) | (168,587,822) | (88,510,538) | (100,659,451) | (139,494,262) | (28,901,045) | (843,634,488) | (666,023,464) |
| Maintenance/operating expenses | (13,673) | 5,046,890 | 1,043,880 | 21,217,432 | 955,154 | 4,067,515 | 6,899,513 | (162,942) | 39,053,769 | (4,309,967) |
| | (183,936,626) | (56,636,109) | (2,070,618) | (87,312,449) | (37,530,996) | (47,565,201) | (41,637,847) | (10,202,860) | (466,892,706) | (350,051,393) |
| Total expenses | (917,075,726) | (453,195,274) | (2,967,577) | (566,258,355) | (201,407,261) | (289,760,713) | (170,878,268) | (57,073,964) | (2,658,617,137) | (1,974,088,483) |
| Underwriting profit/(loss) | 346,995,903 | 45,008,001 | 15,481,164 | 119,234,212 | 122,011,024 | 132,336,549 | 225,621,254 | 46,684,199 | 1,053,372,305 | 1,361,579,901 |

Shareholder Information

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GOALS



GROWTH

VISION

NETWORK

Share Capital History

| Year | Authorized | | Issued and Fully Paid | | Consideration |
|------|---------------|---------------|-----------------------|---------------|-------------------|
| | Increase | Cumulative | Increase | Cumulative | |
| 1991 | 5,000,000 | 5,000,000 | | | |
| 1992 | 10,000,000 | 15,000,000 | 3,611,881 | 3,611,881 | Cash |
| 1993 | - | 15,000,000 | 1,500,000 | 5,111,881 | Cash |
| 1994 | - | 15,000,000 | - | 5,111,881 | No Change |
| 1995 | 15,000,000 | 30,000,000 | 14,888,119 | 20,000,000 | Cash |
| 1996 | - | 30,000,000 | - | 20,000,000 | No Change |
| 1997 | - | 30,000,000 | - | 20,000,000 | No Change |
| 1998 | - | 30,000,000 | 5,601,651 | 25,601,651 | Bonus |
| 1999 | - | 30,000,000 | 239,500 | 25,841,151 | Cash |
| 2000 | - | 30,000,000 | 259,632 | 26,100,783 | Cash |
| 2001 | - | 30,000,000 | - | 26,100,783 | No Change |
| 2002 | - | 30,000,000 | - | 26,100,783 | No Change |
| 2003 | 320,000,000 | 350,000,000 | 223,899,217 | 250,000,000 | Cash |
| 2004 | 150,000,000 | 500,000,000 | 50,000,000 | 300,000,000 | No Change |
| 2005 | 500,000,000 | 1,000,000,000 | - | 300,000,000 | No Change |
| 2006 | - | 1,000,000,000 | 365,155,330 | 665,155,330 | cash |
| 2007 | 4,000,000,000 | 5,000,000,000 | 2,334,844,670 | 3,000,000,000 | Acquisition/Bonus |
| 2008 | - | 5,000,000,000 | - | 3,000,000,000 | No Change |
| 2009 | - | 5,000,000,000 | - | 3,000,000,000 | No Change |
| 2010 | - | 5,000,000,000 | - | 3,000,000,000 | No Change |
| 2011 | - | 5,000,000,000 | - | 3,000,000,000 | No Change |
| 2012 | - | 5,000,000,000 | - | 3,000,000,000 | No Change |
| 2013 | - | 5,000,000,000 | - | 3,000,000,000 | No Change |
| 2014 | - | 5,000,000,000 | - | 3,000,000,000 | No Change |
| 2015 | - | 5,000,000,000 | - | 3,000,000,000 | No Change |
| 2016 | - | 5,000,000,000 | - | 3,000,000,000 | No Change |

Dividend History

| Financial Year | Year Paid | Amount Paid Per Share(Kobo) | Total Amount Paid(=N=) |
|----------------|-----------|-----------------------------|------------------------|
| 2007 | 2008 | Nil | Nil |
| 2008 | 2009 | 3Kobo | 300,000,000 |
| 2009 | 2010 | Nil | Nil |
| 2010 | 2011 | 3Kobo | 180,000,000 |
| 2011 | 2012 | 2Kobo | 120,000,000 |
| 2012 | 2013 | 3Kobo | 180,000,000 |
| 2013 | 2014 | Nil | Nil |
| 2014 | 2015 | Nil | Nil |
| 2015 | 2015 | 2Kobo (Interim) | 120,000,000 (Interim) |
| 2016 | 2016 | 1 kobo (final) | 60,000,000 (final) |

Photo News



Echoes from 21st AGM - Immediate past Chairman, Ugo Dr Obi Ralph Ekezie with President Emeritus of Independent Shareholders Association, Sir Sunny Nwosu.

Team Player of The Year, Bola Obembe (3rd from right), with the Managing Director, Mr Eddie Efekoha and other members of the Executive Management Team.



Recently retired DGM and Head of Technical Group, Mr Gbolaga Adeyanju, with the Managing Director and Executive Director Operations, Mrs Mary Adeyanju, during his send forth Dinner.

Managing Director, Mr Eddie Efekoha with his wife, and Commissioner for Insurance, Alhaji Mohammed Kari, with other directors of the Company during the Investiture of the Managing Director as 22nd Chairman of the Nigerian Insurers' Association, NIA.



Corporate Social Responsibility - Giving back to the needy on behalf of the company by its representatives at the Hearts of Gold Children's Hospice, Surulere in Lagos.

Management Team

| | | | |
|--------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|
| Eddie Efekoha | Managing Director/ Chief Executive Officer | Olu Adeoye Chukwuma Uwajeh Gloria Edemcord Ayo Fanibe Charles Nwanze | Senior Manager Senior Manager Senior Manager Senior Manager Senior Manager |
| Babatunde Daramola | Executive Director Finance, Systems and Investment Eff: 1 Apr 2016 | | |
| Mary Adeyanju | Executive Director, Operations Eff: 27 July 2016 | | |
| Mac Ekechukwu Ijeoma Pearl Okoro | General Manager General Manager | Goddy Ezeala Tope Adefehinti Maria Adekola Kehinde Abdulkareem Yusuf Salihu Folaranmi Adedeji Rukevwe Falana Kayode Babatunde | Manager Manager Manager Manager Manager Manager Manager Manager Manager |
| Gbolaga Adeyanju | Deputy General Manager Retd: 22nd August 2016 | | |
| Katherine Itua | Deputy General Manager | | |
| Jimalex Orjiako | Assistant General Manager Eff: 1 Apr 2016 | | |
| Promise Anyim Ose Oluyanwo Tope Ilesanmi Gboyega Adetoki Oladotun Adeogun | Controller Controller Controller Controller Controller Eff: 1 Apr 2016 | | |



Branch Network

CORPORATE HEAD OFFICE

266, Ikorodu Road,
Obanikoro,
Lagos
Tel: +234-1-2912543, 2912532,
0700CHINSURANCE(070024467872)
e-mail: info@consolidatedhallmark.com
website: www.consolidatedhallmark.com

VICTORIA ISLAND OFFICE

Plot 33D Bishop Aboyade Cole street
Victoria Island
Lagos
Tel: 01-4618222
Fax: 01-4618380
e-mail: info@consolidatedhallmark.com
website: www.consolidatedhallmark.com.

PORT-HARCOURT OFFICE

52 Emekuku Street
Amazing Grace plaza
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Tel: 09092861724, 09033543581
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ABUJA OFFICES

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Tel: 09 2347 965 Fax: 09 780 4398
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KADUNA OFFICE

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Kaduna
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kaduna@consolidatedhallmark.com

OWERRI OFFICE

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Tel: 08180001162
owerri@consolidatedhallmark.com

AKURE OFFICE

3rd floor
Bank of industry(BOI)
House Obanikoro,
Alagbaka Akure
Tel: 08180001154
akure@consolidatedhallmark.com

KANO OFFICE

17, Zaria Road
Gyadi Gyadi
Tel: 08180001146
kano@consolidatedhallmark.com

WARRI OFFICE

179, Jakpa Road, Effurun
Tel: 08180001157
warri@consolidatedhallmark.com

CALABAR OFFICE

26, Etta Agbor Road
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Tel: 08180001168
calabar@consolidatedhallmark.com

ONITSHA OFFICE

41, New Market Road Onitsha
Tel: 08180001139
onitsha@consolidatedhallmark.com

ENUGU OFFICE

77, Ogui Road
Tel: 08180001142
enugu@consolidatedhallmark.com

IBADAN OFFICE

1st Floor, Navada Plaza
140/142 Liberty Stadium Road
Tel: 08180001152
ibadan@consolidatedhallmark.com

Notice to shareholders on e-copy of Annual Report & Accounts

Dear Shareholder,

In view of regular postal delays, your company is desirous of taking advantage of technological advancement to ensure prompt delivery of e-copies of the Annual Report & Accounts to you via e-mail, in addition to the postage of hard copies.

If you wish to receive an e-copy of the 2016 Annual Report & Accounts and subsequent editions via e-mail, kindly send an e-mail to the following addresses:

1. info@consolidatedhallmark.com
2. info@meristemregistrars.com

Your e-mail will be used solely for the purpose stated above.



**Affix
Current
Passport**

(To be stamped by Bankers)

Write your name at the back of
your passport photograph



E-DIVIDEND MANDATE ACTIVATION FORM

Instruction

Only Clearing Banks are acceptable

Please complete all sections of this form to make it eligible for processing and return to the address below

The Registrar

Meristem Registrars Limited
213, Herbert Macaulay Way
Adekunle-Yaba
Lagos State

I\We hereby request that henceforth, all my\our Dividend Payment(s) due to me\us from my\our holdings in all the companies ticked at the right hand column be credited directly to my \ our bank account detailed below:

Bank Verification Number
Bank Name
Bank Account Number
Account Opening Date
Shareholder Account Information

Shareholder Account Information

Surname/Company's Name First Name Other Names

Address:

City State Country

Previous Address (If address has changed)

CHN CSCS A/c No

Name of Stockbroker

Mobile Telephone 1 Mobile Telephone 2

Email Address

Signature(s) Company Seal (If applicable)

Joint\Company's Signatories

| TICK | NAME OF COMPANY | SHARE A/C NO |
|------|-----------------------------------------|--------------|
| | ACAP INCOME FUND | |
| | AFRINVEST EQUITY FUND | |
| | BERGER PAINTS NIG PLC | |
| | CHELLARAMS BOND | |
| | CONOIL PLC | |
| | CONSOLIDATED HALLMARK INS. PLC | |
| | CUSTODIAN & ALLIED PLC | |
| | COVENANT SALT NIGERIA LIMITED | |
| | EMPLOYEE ENERGY LIMITED | |
| | ENERGY COMPANY OF NIGERIA PLC [ENCON] | |
| | eTRANZACT INTERNATIONAL PLC | |
| | FIDSON HEALTHCARE PLC | |
| | FOOD CONCEPTS PLC | |
| | FREE RANGE FARMS PLC | |
| | FTN COCOA PROCESSORS PLC | |
| | GEO-FLUIDS PLC | |
| | JUBILEE LIFE MORTGAGE BANK LTD | |
| | MAMA CASS RESTAURANTS LIMITED | |
| | MCN DIOCESE OF REMO | |
| | MCN LAGOS CENTRAL | |
| | MCN TAILORING FACTORY [NIGERIA] LIMITED | |
| | MULTI-TREX INTEGRATED FOODS PLC | |
| | MUTUAL BENEFITS ASSURANCE PLC | |
| | NASSARAWA STATE GOVT BOND | |
| | NASCON ALLIED INDUSTRIES PLC | |
| | NEIMETH INT'L PHARMS PLC | |
| | NEWREST ASL NIGERIA PLC | |
| | NIGER INSURANCE PLC | |
| | NIGERIA MORTGAGE REFINANCE | |
| | COMPANY [NMRC] PLC | |
| | NIGERIA MORTGAGE REFINANCE COMPANY PLC | |
| | [NMRC] BOND | |
| | ONWARD PAPER MILLS PLC | |
| | PACAM BALANCED FUND | |
| | PAINTS & COATINGS MANUFACTURERS NIG PLC | |
| | PROPERTYGATE DEVT. & INVEST. PLC | |
| | R. T. BRISCOE NIGERIA PLC | |
| | REGENCY ALLIANCE INSURANCE PLC | |
| | SMART PRODUCTS NIGERIA PLC | |
| | SOVEREIGN TRUST INSURANCE PLC | |
| | TANTALIZERS PLC | |
| | THE BGL SAPPHIRE FUND | |
| | THOMAS WYATT PLC | |
| | VITAFOAM NIGERIA PLC | |
| | ZENITH EQUITY FUND | |
| | ZENITH ETHICAL FUND | |
| | ZENITH INCOME FUND | |

Help Desk Telephone No/Contact Centre Information for Issue resolution or clarification: 01-2809250-4



Meristem Registrars Limited Web:
www.meristemregistrars.com; email: info@meristemregistrars.com





Proxy Form

22nd Annual General Meeting to be held at Agip Recital Hall, Munson Centre, 8/9 Marina, Lagos State, on 11th May, 2017, at 11.00 a.m.

I / We

of.....

Being a member / members of Consolidated Hallmark

Insurance Plc hereby appoint**

of

or failing the Chairman of the Company as my / our proxy to act and vote for me / us on my/ our behalf at the Annual General Meeting of the Company to be held on the 11th of May 2017 and any adjournment thereof.

Dated thisday of2017

Shareholder's Signature

NOTE

(i) A Member (shareholder) entitled to attend and vote at the Annual General Meeting is entitled to appoint a proxy instead of him. All proxy forms should be deposited at the Company Secretary's Office not later than 48 hours before the time of holding the meeting.

(ii) In the case of joint Shareholders, any of such may complete the form, but names of all joint Shareholders must be stated.

(iii) If the Shareholder is a corporation, this form must be under its common seal or under the hand of an officer or attorney duly authorized.

(iv) Provision has been made on this form for the Chairman of the Company to act as proxy. But if you wish, you may insert in the blank space on the form (marked **) the name of any person whether a Member of the Company or not, who will attend the meeting and vote on your behalf instead of the Chairman.

(v) The proxy must produce the Admission Slip with the notice of Meeting to obtain entrance to the meeting.

RE-ELECTION OF DIRECTORS

In accordance with the Company's Articles of Association, Chief ADS Odigie, Mr. Joel Avhurhi and Mrs. Eziaku Obidegwu retire by rotation and being eligible offer themselves for re-election.

| | ORDINARY BUSINESS | FOR | AGAINST |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|---------|
| 1 | To receive the Reports and Financial Statements. | | |
| 2 | To declare a dividend. | | |
| 3 | To re-elect Directors. | | |
| 4 | To ratify the appointment of Mr. Idris Abubakar Shuaibu as an Independent Non-Executive Director. | | |
| 5 | To ratify the appointment of Mrs. Mary Adeyanju as an Executive Director | | |
| 6 | To re- appoint the Auditors | | |
| 7 | To authorize the Directors to determine the remuneration of the Auditors | | |
| 8 | To elect members of the Audit Committee | | |
| | SPECIAL BUSINESS | | |
| a | To approve the remuneration of the Directors | | |
| b | That the Directors be and are hereby authorized to raise, whether by way of private/special, public offering, rights issue or a combination or any other method(s) they deem fit, additional capital of up to N2.5 Billion or its equivalent whether locally or internationally or a combination of both, through the issuance of shares, convertible securities or depository receipts or any other instrument(s), whether as a standalone transaction, which shall be determined by the directors; subject to obtaining the approvals of relevant regulatory authorities. | | |
| c | That the Board be and is hereby authorized to appoint such professional advisers and undertake such other acts as may be necessary or incidental to and or required for effecting the objective as set out above. | | |
| | Please indicate with "X" in the appropriate square how you wish your votes to be cast on the resolutions set above. Unless otherwise instructed, the proxy will vote or abstain from voting at his discretion. | | |

✂-----Tear off from here-----

ADMISSION SLIP

Please admit to the Annual General Meeting of Consolidated Hallmark Insurance Plc which will hold at Agip Recital Hall, Munson Centre, 8/9 Marina, Lagos State.

Admission Slip must be produced by the shareholder or his proxy in order to obtain entrance to the Annual General Meeting.

Foundation Chambers
(Secretaries)

Name & Address of Shareholders

Number of Shares held



Notes

[illegible]

Notes



[illegible]

Notes



[illegible]



Web-Jurist Award (Phillips Consulting).
Best Customer Experience (2012).
Overall 1st position Winner (2012).



Corporate Social Responsibility of the Year 2013 & 2015 Award
Presented to Consolidated Hallmark Insurance Plc by INSPENONLINE Media Organisation



As at December 31 2016, Total Assets of the company stood at N7,442,464,370.



Distinguished Customer Award 2015 Presented by Fidelity Bank to Consolidated Hallmark Insurance Plc.



Acknowledgments

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